

1                   FEDERAL ENERGY REGULATORY COMMISSION  
2                   TECHNICAL CONFERENCE ON  
3                   ENVIRONMENTAL REGULATIONS AND ELECTRIC  
4           RELIABILITY, WHOLESALE ELECTRICITY MARKETS, AND  
5                   ENERGY INFRASTRUCTURE

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19 PARTICIPANTS:

20 FERC Chairman and Commissioners

21 Cheryl LaFleur, Chairman

22 Philip Moeller, Commissioner

23 Tony Clark, Commissioner

24 Norman Bay, Commissioner

25 Colette Honorable, Commissioner

- 1 ALSO PRESENT:
- 2 Michael Bardee
- 3 Jamie Simler
- 4 Jeff Dennis
- 5 Jignasa Gadani
- 6 Eric Vandenberg
- 7 Anne Marie Hirschberger

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1                                   P R O C E E D I N G S

2                                   (8:45 a.m.)

3                   MR. BARDEE: Good morning everyone. Thank  
4 you all for being here today. My name is Michael  
5 Bardee. I'm with the Commissions Office of Electric  
6 Reliability. I'll be the moderator for the morning  
7 session of today's conference. Our topic today is  
8 EPA's proposed Clean Power Plan as it relates to the  
9 Central region of our nation, including MISO and SPP  
10 and the ERCOT territory.

11                   Let me go over a few housekeeping details  
12 first. Members of the public are invited to observe,  
13 which includes attending, listening and taking notes,  
14 but does not include participating in the technical  
15 conference or addressing the commission or staff

16                   Actions that purposely interfere or attempt  
17 to interfere with the commencement or conduct of the  
18 technical conference or inhibit the audiences ability  
19 to observe or listen to the technical conference,  
20 including attempts by audience members to address the  
21 commission or staff while the meeting is in progress  
22 are not permitted.

23                   Any person engaging in such behavior will be  
24 asked to leave the technical conference. Anyone who  
25 refuses to leave voluntarily, will be escorted from

1 the technical conference. Thank you for your  
2 cooperation.

3           Just a couple of other housekeeping things.  
4 Please turn your mobile devices to silent, and for  
5 speakers, please be sure to turn microphones on and  
6 speak directly into them so that the audience and  
7 those listening to the audio cast can hear you, and  
8 also please identify yourself before speaking unless  
9 the context makes it clear so that those listening to  
10 the audio cast will know who they're hearing.

11           Let me next introduce our Chairman and  
12 Commissioners and then staff. Chairman LaFleur, a  
13 couple seats down from me. To her left is  
14 Commissioner Moeller and then Commissioner Bay. To  
15 Chairman LaFleur's right is Commissioner Clark and  
16 Commissioner Honorable, and then going down from my  
17 right I have Jamie Simler from our market office, Jeff  
18 Dennis and Jignasa Gadani from the policy office.  
19 Eric Vandenberg from our market's office and Anne  
20 Marie Hirschberger from our market's office.

21           And now let me turn to our Chairman and  
22 Commissioners and see if they have any opening remarks  
23 to make starting with Chairman LaFleur.

24           MS. LAFLEUR: Well, good morning everyone.  
25 Thank you for all coming. Happy to have a good

1 turnout. This is the fourth of our technical  
2 conference on this topic, and I have felt a little  
3 bit, like, you know, the people who use to appear on  
4 Johnnie Carson and say, like, on this date I'll be in  
5 St. Louis and then I'll be here and so we are here.

6           Excited to read the testimony that was filed  
7 in advance and think about what we have before us  
8 today. Obviously, the region that we're talking about  
9 today is characterized by three organized markets, two  
10 of which are under the jurisdiction of the commission  
11 for market design and operation. The other under the  
12 jurisdiction of the commission for the reliability  
13 standards and some other parts of its operation, like,  
14 pipelines and so forth, but not market operation.

15           The other thing that I was thinking as I was  
16 reading all of the material is unlike the other two  
17 regional conferences where we had some states that  
18 were already in carbon trading markets and, you know,  
19 for that reason our compliance was rather well in  
20 hand. We have three that are presenting with  
21 different states of issues today, so I think we'll  
22 have a lively discussion.

23           I'm very interested in hearing more on the  
24 impacts of the Clean Power Plan on this region and  
25 particularly what you think the role of FERC should be

1 as we move forward.

2           Two things I'd really like to delve down on  
3 over the course of the day. The first, I've said this  
4 at all of the meetings, is this is really our last  
5 chance at a forum to put more meat on the bones of the  
6 reliability assurance mechanism or reliability safety  
7 valve. Received a lot of submissions in the docket  
8 since I last asked for more details. Most of them are  
9 just an urgent plea to do it. A little bit more  
10 detail on when we should do it, but what standards we  
11 should use or what we should really do still pretty  
12 vague. So I think that's something I might be probing  
13 with on the panels.

14           The second thing that really came across in  
15 the testimony that I read on the plane is vigorous  
16 discussion of rate base versus mass base and whether  
17 mass base would make it easier for states to cooperate  
18 trade bilaterally, whether that would work better for  
19 this region, that's something we haven't talked about  
20 too much in the other sessions so I hope to get into  
21 that this afternoon.

22           And with that I will turn it over to  
23 Commissioner Moeller.

24           COMMISSIONER MOELLER: Thank you, Chairman  
25 LaFleur. Well, thank you for being here. There's an

1 extraordinary effort that goes into not only the  
2 Commission coming and the staff, but also for all of  
3 you to be here to express your thoughts on a very  
4 obviously vital region of the three that we split up.  
5 Somewhat unique characteristics of each region, but  
6 we're particularly interested in Central America --  
7 the Central part of America. I almost took us to a  
8 little deeper place than I wanted to go there.

9           Nevertheless, we have particularly I think  
10 during these regional conferences the local anecdotal  
11 impacts of the Clean Power Plan moving forward  
12 compliance are particularly important. The overall  
13 arch and themes I think we've heard enough and we can  
14 continue to hear them today, but we look forward to  
15 the unique characteristics that people testifying  
16 today will submit.

17           So again, thanks to all of you for being  
18 here. Thanks to the staff for putting this together,  
19 and I'll turn it over to Commissioner Clark.

20           COMMISSIONER CLARK: Well, thank you, Phil.  
21 And it's a pleasure to be here in St. Louis. It's a  
22 pleasure to be in my home region of the country, and  
23 today I think offers an opportunity -- every region's  
24 unique, but this region I think in particular offers  
25 us a chance to really delve into some issues that are

1 very particular to the Central U.S.

2           Issues related to this is really if you focus  
3 in on one region that has still dominated basically by  
4 vertically-integrated utilities all be it operating  
5 within wholesale markets, this is the bulk of those  
6 types of states and those types of regions, which I  
7 think offers a little bit of a twist beyond what we've  
8 seen perhaps in some of the other regions.

9           Add to that we'll be taking up issues related  
10 to ERCOT. We know that an awful lot is expected of  
11 Texas under the Clean Power Plan. So I look forward  
12 to looking into issues like that.

13           This is also a bit of unique region in that  
14 the type of load growth and the type of energy  
15 development that's taking place in the country is  
16 largely centered in this region of the country.

17           When you look at the emerging shale plays in  
18 places like my home state of North Dakota, the  
19 tremendous load growth that goes along with that, gas  
20 resources, the Eagle Ford Permian Basins in Texas, the  
21 great wind development that takes place throughout the  
22 Central corridor and Great Plains of the U.S. A lot  
23 of the energy development in the country is coming  
24 from this region of the country and a lot will be  
25 expected of it should the Clean Power Plan come to



1 pass.

2           So lots of issues to delve into and I thank  
3 you for the really excellent turnout here today and  
4 look forward to a good day of discussions.

5           Commissioner Bay?

6           COMMISSIONER BAY: Thank you, Tony. I too am  
7 very pleased to be here and to learn from our  
8 panelists today. This region really is unique. There  
9 are three RTOs. It stretches from North Dakota and  
10 Minnesota in the North and goes all the way down to  
11 Texas and Louisiana in the south, and has a high  
12 amount of coal for generation but it also has a high  
13 amount of wind for any region in the United States,  
14 and as Tony noted, more wind is coming on line.

15           So consistent with what I've been interested  
16 in learning more about in the other technical  
17 conferences that we've done, I have several issues  
18 that I'm particularly going to be focusing on.

19           First from your perspective, What are the  
20 challenges with implementation of the Clean Power Plan  
21 that FERC should be aware of? Second, What  
22 suggestions do you have on how FERC could be helpful  
23 to the markets to the industry? And finally, there's  
24 been a lot of talk in the prior three technical  
25 conferences on regional approaches to implementation

1 of the Clean Power Plan, and so I'm interested in  
2 hearing whether you have considered a regional  
3 approach or some sort of market-based mechanism to  
4 achieve compliance.

5           So I look forward to hearing your comments  
6 today and thank you for being here.

7           COMMISSIONER HONORABLE: Good morning. It's  
8 great to see so many of you. It's good to be here. I  
9 feel like it's home. In fact, I was born in this  
10 city. Well, many of you know that. So many details  
11 of our lives are posted these days. You already knew  
12 that. But it's great to be here. With a number of  
13 you it seems like Ground Hog Day, a number of us were  
14 together last week in Little Rock. So thank you for  
15 coming back for more.

16           And I'm really excited to be in this region  
17 particularly because of the work that we've undertaken  
18 together. I see so many state regulators in the room.  
19 Thank you. And also because of the dynamic progress  
20 occurring in this region. At our last open meeting we  
21 heard a very robust State of the Market Report in  
22 which we talked about a lot of the great things  
23 happening right in this region with, for instance,  
24 SPP's launch of its market, the energy operating  
25 companies integration into the MISO region, and so

1 many others. I could go on and on about the great  
2 work happening with the co-ops and so many more.

3 I really want to thank each and every one of  
4 you for your presence, but also for those  
5 participating. We are down to brass tacks now and  
6 this is our last technical conference that we will  
7 have, and so we are counting on you to educate us as  
8 we go about and, as you know, each and every one of us  
9 takes seriously the role that we have to ensure the  
10 reliability of the bulk power system, but particularly  
11 with regard to our role to provide advice and counsel  
12 to the EPA.

13 What does that mean for us? And so when I  
14 say we're down to brass tacks now, we need to hear  
15 from you in detail what are those things as  
16 commissioner Bay said. What are the things that FERC  
17 needs to do? What are the things that you need to  
18 carry out this work? And so we appreciate your  
19 participation, and I look forward to the discussion  
20 today.

21 MR. BARDEE: Next we will have a presentation  
22 on energy infrastructure in the Central region both on  
23 the electric side and the natural gas side and our  
24 presenter is Olubukola Pope from the Commission Office  
25 of Energy Projects.

1 MS. POPE: Good morning and welcome. I'm  
2 Olubukola Pope of the Office of Energy Projects.  
3 Today I will be giving a snapshot view of the current  
4 status of the gas and electric infrastructure in the  
5 Central region of the country.

6 For the purpose of this presentation, the  
7 Central region consists approximately 15 states as  
8 shown in this slide. You should recognize that due to  
9 the long haul nature of some of the interstate  
10 pipelines, natural gas pipeline infrastructure does  
11 not neatly fit into the geographic confines of the  
12 region.

13 However, you will find that this geographic  
14 configuration is reasonable for discussing the status  
15 of the energy infrastructure under the Commission's  
16 jurisdiction.

17 The next slides will highlight the status of  
18 the electric infrastructure in the Central region.  
19 The North American Electric Reliability Corporation,  
20 NERC, is an international regulatory authority whose  
21 mission is to assure the reliability of the bulk power  
22 system in North America.

23 NERC'S area of responsibility include the  
24 continental United States, Canada, and the northern  
25 portion of Baja California, Mexico. NERC is subject

1 to oversight by the Federal Energy Regulatory  
2 Commission and governmental authorities in Canada.  
3 NERC works with eight regional entities to improve the  
4 reliability of the bulk power system.

5 For the purpose of the Central infrastructure  
6 the following NERC regions and subregions include the  
7 U.S. portion of the Midwest Reliability Organization,  
8 or MRO; MISO, which is included within the Reliability  
9 First Corporation; the Gateway subregion and the Delta  
10 subregion formally known as Entergy subregion, which  
11 makes up the SERC Reliability Corporation; the  
12 Southwest Power Pool or SPP subregion; and then  
13 finally the Electric Reliability Counsel of Texas or  
14 ERCOT, which makes up the Texas reliability entity.

15 This chart shows the current installed  
16 generation capacity in megawatts and the total energy  
17 produced in 2013 in gigawatt hours for the Central  
18 region. As of March 1, 2015 the total installed  
19 capacity was approximately 388,000 megawatts.

20 Gas-fired capacity shown in red dominated with 45  
21 percent of the total fuel mix. Coal-fired capacity  
22 shown in gray had 33 percent. Variable Energy  
23 Resources, VERs, shown in green had 10 percent, and  
24 nuclear shown in purple had 6 percent.

25 Turning to the actual generation in 2013, you

1 can see that the total was approximately 1 million  
2 329,000 gigawatt hours where coal-fired generation  
3 produced 52 percent of the electricity in the region,  
4 gas-fired generation produced 27 percent, followed by  
5 nuclear at 11 percent and VERS at 8 percent.

6           Compared to 2010, coal-fired generation had  
7 declined from 56 percent reflecting the retirements of  
8 coal-fired plants while natural gas generation has  
9 increased from 23 percent. VERS generation has  
10 doubled since 2010 from 4 percent to 8 percent. I  
11 would like to note that the Reliability Must Run Units  
12 total approximately 225,000 megawatts of which 54  
13 percent is coal, 36 percent is natural gas and 10  
14 percent is nuclear.

15           The take away from this slide is that natural  
16 gas and coal generation are the primary energy sources  
17 for generation in the Central region.

18           These pie charts show that there are strong  
19 regional differences in installed capacity fuel mix  
20 among the subregions of the Central region.  
21 Coal-fired generation is shown in gray dominates in  
22 the MRO, MISO and the Gateway subregions. Natural gas  
23 generation as shown in red dominates in the SPP, ERCOT  
24 and Delta subregions.

25           The Gateway subregion has the highest

1 coal-fired capacity of all the subregions at 58  
2 percent. The Delta subregion has the highest natural  
3 gas capacity of all the Central subregions at 68  
4 percent. The MRO subregion has the largest VERs  
5 percentage with 19 percent all from wind energy.

6           These pie charts show the fuel mix  
7 differences in actual electric generation produced  
8 within the subregions. As shown in gray, coal-fired  
9 generation dominates and is a higher percentage than  
10 that for installed capacity which was shown in the  
11 previous slide in the MRO, MISO, Gateway and SPP  
12 subregions.

13           While natural gas-fired generation as shown  
14 in red dominates in the ERCOT and the Delta subregion,  
15 it is a smaller percentage than that for installed  
16 capacity. Also, in each subregion the actual  
17 generation from nuclear generation is larger than the  
18 installed capacity.

19           I would like to note that the MRO subregion  
20 has the highest VERs generation, and when combined  
21 with hydro generation it produces 20 percent of its  
22 generation from renewable energy resources.

23           Finally, the Delta subregion produced the  
24 highest nuclear generation with 20 percent of the  
25 fuel.

1           This slide provides a view on the expected  
2 additions to generation capacity in the Central region  
3 by 2025. A conservative projection of capacity  
4 additions under construction and in advanced  
5 development from present to 2025 total 32,000  
6 megawatts with almost half of it under construction.

7           These additions include 49 percent in natural  
8 gas, 45 percent in variable energy resources or VERs.  
9 The VERs include 44 percent from wind and 1 percent  
10 from solar.

11           Approximately 66,000 megawatts of additions  
12 are currently in the early development status and may  
13 come on line by 2025. Of this total, 50 percent is  
14 estimated to be in variable energy resources. Of  
15 these VERs, 47 percent will be in wind and 2 percent  
16 in solar. The remaining capacity will include 10  
17 percent in nuclear and 33 percent in natural gas.

18           A quick look at the peak in summer/winter  
19 electricity demand in the Central region shows that  
20 generally the peak demand in the summer is greater  
21 than the winter peak, which can be attributed to  
22 cooling requirement being greater than heating  
23 requirements for the Central region.

24           This slide shows that in 2013 the Central  
25 region was a net importer of electricity with



1 approximately 14,500 gigawatt hours of electricity  
2 from its adjacent regions.

3 PJM supplied 63,786 gigawatt hours of 60  
4 percent of the total imports to the Central region  
5 with the majority of its supplies going to the MISO  
6 subregion. Another 23,442 gigawatt hours or 22  
7 percent of the total imports was supplied from SERC,  
8 with 56 percent of its supplies going to Delta  
9 subregion and 41 percent going to the MISO subregion.  
10 Canada supplies 17 percent of the total imports with  
11 most of its supplies going to MISO.

12 In addition, the Central region exported a  
13 total of approximately 92,000 gigawatt hours from the  
14 Central region of which 53 percent was delivered to  
15 PJM and 41 percent to SERC.

16 The electric transmission infrastructure in  
17 the Central region consists of about 48,800 miles of  
18 existing transmission lines operating at 230 kilovolts  
19 or greater. Of this total, 64 percent of the lines  
20 are operating at 345 kilovolts.

21 The Central region has been expanding its  
22 transmission system in order to remove renewable  
23 resources to load centers. For instance, the  
24 Competitive Renewable Energy Zones Project in Texas  
25 added approximately 3,600 miles of transmission line

1 in Texas by the end of 2013. The additional  
2 infrastructure allowed wind power from West Texas and  
3 the panhandle area to reach highly populated  
4 metropolitan areas of the state. In 2014, 20  
5 transmission projects totaling 1,355 miles were  
6 completed.

7 In the Central region approximately 16,000  
8 miles of new transmission lines representing 190  
9 projects are projected to be built by 2030 at an  
10 estimated cost of 43 billion dollars. Nearly 90  
11 percent of the additional transmission lines are  
12 expected to be 345 kilovolts or greater. Of the 190  
13 projects, 88 of the projects are scheduled to be  
14 completed by the end of 2017, which will add 3,890  
15 miles of transmission lines to the region. Five  
16 significant high voltage direct current lines are  
17 proposed to be completed by 2030.

18 Electricity products can be traded at more  
19 than two dozen hubs or delivery points in North  
20 America. The data posted here represent three major  
21 electricity trading hubs in the Central region.  
22 Electricity prices in the Central region for 2014 were  
23 elevated slightly for the ERCOT north and Minnesota  
24 hub. The elevated prices are a result of higher  
25 natural gas prices during the first quarter because of

1 higher energy demand caused by the extreme cold  
2 weather in the beginning of the year. This raised  
3 average prices for the year as a whole.

4 Turning to natural gas. The next slides  
5 address the status of the natural gas in the Central  
6 region. This map shows approximately 50 FERC  
7 jurisdictional pipelines representing 96,200 miles of  
8 existing interstate natural gas lines. In addition,  
9 it shows approximately 2.5 trillion cubic feet of  
10 working gas storage was about half under FERC's  
11 jurisdiction.

12 The pipeline in the Central region had the  
13 capability to transport natural gas into and through  
14 markets in the West, Midwest, Southeast, Mid-Atlantic  
15 and Northeast regions. The Central region also  
16 imports gas from Canada. The map also shows 19  
17 import/export points with Canada and Mexico. Four of  
18 which are along the Central boarder with Canada and 11  
19 along the Central boarder with Mexico.

20 Also, there are five LNG import terminals all  
21 under FERC's jurisdiction located in or near Texas  
22 totaling 11.4 Bcf per day of deliverability. There  
23 are four export terminals currently under construction  
24 totaling 8.4 Bcf per day of deliverability.

25 This slide looks at the natural gas

1 consumption in the Central region. As you can see,  
2 the largest consumption of natural gas in the Central  
3 region is in the industrial sector.

4 In 2013 the total Central consumption for  
5 natural gas is 10.23 trillion cubic feet. Of this  
6 industrial demand makes up 4.20 trillion cubic feet or  
7 41 percent, followed by electric generation at 2.86  
8 trillion cubic feet or 28 percent.

9 Between 2013 and 2020 total gas demand is  
10 projected to increase to 10.43 trillion cubic feet  
11 with the largest increase in the industrial demand to  
12 4.85 trillion cubic feet or 47 percent of the total  
13 demand.

14 From 2020 to 2030, total demand for gas is  
15 projected to increase to 10.8 trillion cubic feet with  
16 the largest increase in electric generation. Electric  
17 generation demand will be 3.1 trillion cubic feet or  
18 28 percent of the total demand.

19 Looking at the sources of production in the  
20 Central region. We see that historically domestic  
21 natural gas production has primarily come from  
22 conventional, nonconventional such as tight sands and  
23 offshore sources.

24 In 2000 gas conventional tight sands and  
25 offshore sources made up 99 percent of the total gas

1 production totaling 13.2 trillion cubic feet. This  
2 changed in 2013 where Shell made up 50 percent of the  
3 total 14.5 trillion cubic feet production.

4           With the decline in conventional tight sands  
5 and offshore production, Shell becomes the dominant  
6 source with 67 percent of the total production  
7 totaling 15.3 trillion cubic feet in 2020 and 72  
8 percent of the total production totaling 16.7 trillion  
9 cubic feet in 2030. Thus production from Shell will  
10 continue in the future and will account for the  
11 majority of the Central region's total gas  
12 production.

13           The U.S. natural gas production looks more  
14 like the Central region and is dominated by Shell in  
15 the future. In 2013 Shell made up 47 percent of the  
16 total natural gas production and is projected to  
17 increase to 67 percent in 2020 and 72 percent in 2030.

18           This chart shows that the Central region is  
19 and will continue to be a net importer of gas from  
20 Canada. However, in the past years net imports from  
21 Canada, the red bars, had decreased to .7 trillion  
22 cubic feet in 2013. The decrease in Canadian imports  
23 is due to their availability of gas in the U.S. The  
24 green bar show that net Canadian imports to the U.S.  
25 will also decrease.

1           This slide shows that the natural gas exports  
2 from the Central region to Mexico, shown as the red  
3 bars, are projected to increase dramatically from 2013  
4 to 2030. Natural gas exports from the U.S. to Mexico,  
5 shown as the green bars, are also projected to  
6 increase.

7           This slide reflects the current pipeline  
8 capacity into and out of the Central region. The  
9 numbers in white indicate the capacity and the numbers  
10 in blue indicate actual flow. Traditionally capacity  
11 inflows into the Central region originated from the  
12 West and Eastern regions offshore pipelines from Texas  
13 and Louisiana and Canada.

14           Projections to 2030 show that the capacity  
15 inflows from the Eastern region will increase and that  
16 exports to Canada and Mexico will increase. With the  
17 increase in Shell production, natural gas will start  
18 to flow into the Central region and into Canada. Also  
19 exports from LNG facilities currently under  
20 construction along the Texas and Louisiana gulf coast  
21 are projected to start in 2016.

22           This chart summarizes previous slides and  
23 compares gas facts in the U.S. to the Central region  
24 from 2013 to 2030. As you can see in 2013, the  
25 Central region as a whole used about 42 percent of the

1 total natural gas consumed in the United States and  
2 produced about 59 percent of the total natural gas in  
3 the U.S. It is expected that gas production and  
4 consumption will continue to grow in the Central  
5 region through 2030, although gas consumption does not  
6 grow significantly. Exports of LNG are projected to  
7 increase during this period through 2030 with the  
8 majority of the volumes going through Sabine Pass LNG  
9 beginning in 2016 and Freeport LNG in 2018. Finally,  
10 imports to the Central region from Canada will  
11 decrease while gas exports to Mexico will increase.

12 Natural gas products can be traded at over  
13 120 hubs in North America. The data posted here  
14 represent five major gas trading hubs. Natural gas  
15 prices in the Central region soared in early 2014,  
16 especially in the upper Midwest region as the polar  
17 vortex swept through the region.

18 Prices in the upper Midwest reached over \$40  
19 per MMBtu resulting in the highest average annual  
20 prices since 2008. The gulf region saw slightly  
21 higher prices from the year 2013.

22 This concludes my presentation on the  
23 snapshot of the current electric and gas  
24 infrastructure in the Central region. The slides will  
25 be posted on our website following this conference.

1 Thank you very much.

2 MR. BARDEE: Thank you, Olubukola. Are there  
3 any questions from our Chairman or Commissioners?

4 CHAIRMAN LAFLEUR: Not a question, but I just  
5 wanted to thank Olubukola for being at all of these  
6 conferences and doing such a comprehensive look at the  
7 infrastructure. Thank you.

8 MR. BARDEE: The next part of our agenda for  
9 this morning is a presentation by Janet McCabe from  
10 EPA. If you could come up Janet. Janet McCabe is  
11 Acting Assistant Administrator for the Office of Air  
12 and Radiation at EPA and will be providing a brief  
13 overview of the Clean Power Plan particularly as it  
14 relates to the Central region.

15 MS. MCCABE: Thank you very much Mike,  
16 Commissioner LaFleur, and all the Commissioners of  
17 FERC for including EPA. This is my third of your  
18 sessions to attend and the fourth one in Denver was  
19 attended by my colleague Joe Goffman.

20 Very much appreciate you holding these  
21 conferences and including us, and I'll note that  
22 scattered about the room I believe are a number of EPA  
23 regional and headquarters staff. If you're an EPA  
24 person, could you raise your hand? They're all  
25 sitting together. I think they're going to be here



1 throughout the day, and it's very exciting for them I  
2 know to have this session in the Midwest of the  
3 country. Like Commissioner Clark, this is my home  
4 region as well. I live in Indiana, which just barely  
5 made it into the cutoff here, it's sort of hanging off  
6 the edge there. My husband has been known to refer to  
7 Indiana as the Gateway to the square states, so but  
8 we're very pleased to be included in the Midwest.

9           And I will say that just on a very small  
10 personal note, I found that in my work at EPA coming  
11 from the Midwest has been really helpful and  
12 instrumental in the way that I contribute to the  
13 Office of Air and Radiation's policy and development.  
14 It's very important for EPA to reflect the  
15 perspectives and experiences from around the country  
16 and we certainly do that through our regional offices,  
17 but we have many in headquarters who also come from  
18 different parts of the country and it brings a very  
19 robust and rich perspective to our work. So thank you  
20 again for the opportunity to speak about EPA's  
21 proposed Clean Power Plan, and in particular about the  
22 vital issue of electric system reliability.

23           I want to thank all of the people who are  
24 here today and those who are not, wherever they might  
25 be, states, utilities, PUCs, other organizations,

1 NGOs, everybody who has taken their time to meet with  
2 us at EPA, either headquarters in the region, over the  
3 past two years as we've been working on this program.

4           And also to everyone who has submitted  
5 substantive and very thoughtful and helpful comments  
6 on the proposal we issued last summer. We received on  
7 the order of 4.3 million comments on this rule on the  
8 proposal that is by any stretch of the imagination the  
9 most that EPA has ever received on a proposal, and I  
10 think it reflects the great importance of this program  
11 to people and companies and organizations all across  
12 the country and also to the perplexity and to the --  
13 how significant this program is as well. We continue  
14 to review each and every one of those comments and are  
15 spending considerable time on that as we work towards  
16 finalizing the rule this summer.

17           I want to thank, again, for organizing these  
18 conferences. It's another really important and good  
19 way for stakeholders to engage directly with the  
20 federal government and particularly with FERC that has  
21 particular responsibilities in this area, and it's  
22 also a great opportunity for us at EPA to build on the  
23 tremendous working relationship that we've developed  
24 with the Commission over the past several years. We  
25 look forward to continuing -- excuse me, I do not

1 usually have this problem. That's what water's for I  
2 guess.

3           So we look forward to continuing our  
4 conversation with FERC at both the staff and the  
5 leadership levels and also with FERC stakeholders.  
6 This coordination will be particularly important as  
7 states begin to pull their compliance plans together  
8 once the rule is finalized.

9           I also want to thank the many organizations,  
10 many of which have been mentioned today, NERC, MISO,  
11 SPP, ERCOT and the other RTOs and ISOs just to round  
12 out all the acronym stuff, for taking the time that  
13 they've taken to do analysis, to provide considerable  
14 information for EPA to consider as part of their  
15 public comments on the rule. All of this work and  
16 input will help us draft a final rule that reflects  
17 what's happening in the electricity sector today and  
18 what the sector will look like into the future.

19           A few weeks ago I spoke to the Commission  
20 lead national overview session in Washington D.C., and  
21 I'll say again some of the things that I said at that  
22 conference. But my goal today is to focus on issues  
23 that are pertinent to and raised by states in the  
24 Central part of the country, states, utilities and  
25 stakeholders, and then to answer questions that the

1 Commissioners may have.

2           Over EPA's long history developing Clean Air  
3 Act pollution standards for the electric power sector  
4 which has been doing under the requirements and  
5 direction of Congress through the Clean Air Act for  
6 many, many years including the proposed Clean Power  
7 Plan, the agency has consistently treated electric  
8 system reliability as absolutely critical.

9           We've devoted significant attention to this  
10 issue ourselves and have also made sure that we're  
11 coordinating with stakeholders and energy regulators  
12 at the state, federal and regional levels to ensure  
13 that the important public health and environmental  
14 protections that Congress has called for are achieved  
15 without interfering with the country's reliable and  
16 affordable supplied electricity. And, in fact, in no  
17 time in the more than 40 years that EPA has been  
18 implementing the Clean Air Act has compliance with air  
19 pollution standards caused lights to go out in this  
20 country.

21           We are equally committed to our mission as  
22 given to us by Congress to protect public health and  
23 the environment, and in the case of the proposed Clean  
24 Power Plan, that means addressing CO2 emissions and  
25 climate change, a serious and significant and far

1 reaching problem that is affecting the health and  
2 economic well-being of communities and families across  
3 the country. These impacts which are both dramatic  
4 and incremental will get worse if we do not take steps  
5 to cut carbon pollution.

6           So let me turn to the proposal to Section  
7 111D and to the issue of reliability specifically. In  
8 crafting the Clean Power Plan proposal, EPA sought to  
9 provide flexibility and the kind of timeline that  
10 states, tribes, territories and affected generators  
11 would need to cut carbon emissions while maintaining  
12 affordable electric power and safeguarding system  
13 reliability.

14           We have heard over and over again from  
15 stakeholders across this space that time, significant  
16 time is needed to do the planning that's necessary,  
17 certainty is needed about what the expectations are,  
18 and flexibility is paramount and makes the process of  
19 developing plans to meet whatever the environmental  
20 goal is of much more doable and doable in a way that  
21 does not compromise reliability.

22           While our proposal recognizes the  
23 interconnected nature of the power sector and is  
24 founded on common strategies that are already in use  
25 today, it also proposes unique tailored goals from

1 each state that reflect the differences in the mix of  
2 resources that are currently being used to generate  
3 electricity in each state, and the differences in the  
4 potential each state has to increase the use of lower  
5 carbon and zero carbon resources, and the excellent  
6 presentation that we just saw really showed that very  
7 clearly how many differences there are even within the  
8 Central part of the country.

9           Because of these differences and because of  
10 the flexibility that Section 111D provides, we were  
11 able to produce and we did propose different goals for  
12 different states. We know that there are aspects  
13 about electricity generation in the Central part of  
14 the country that are different from those in the East  
15 and West, and some of those have been mentioned  
16 already this morning.

17           For instance, we note that some states in the  
18 Central part of the country are very, very relied on  
19 coal including my home state. There are others that  
20 are real leaders in developing and implementing  
21 renewable sources of energy. It is a very winding  
22 part of the country, the Midwest.

23           States, utilities and stakeholders have made  
24 these points very clear to us through comments and  
25 input that have been provided throughout this process

1 with very specific examples and information about the  
2 things that are going on in their states. We're  
3 paying very close attention to these regional  
4 differences as we look through these comments.

5           That's why it's so important that we have had  
6 meetings across the country and my colleagues and I  
7 have spent much time traveling the country, using both  
8 our regional offices and other opportunities to make  
9 sure that we're meeting regularly with people that  
10 represent electricity generation from the different  
11 parts of the country, and that's why the FERC  
12 commissioners were wise to schedule three field  
13 hearings that span the country.

14           We've heard from many Central states about  
15 the way that the proposed goals may have affect coal  
16 fleets in the region and how that may affect  
17 reliability. We're looking very closely at these  
18 comments, because we agree that coal must continue to  
19 be part of a diverse energy mix in this country, and  
20 indeed our proposal projects that in 2030, 30 percent  
21 of power generation in this country will be generated  
22 by coal.

23           We also heard about how the proposal can  
24 change the way states participate in the energy  
25 market. For example, stakeholders in Wisconsin and

1 Kansas and Indiana commented the Clean Power Plan  
2 could cause coal plants in some states to shift from  
3 being base load generators to operating more as  
4 peaking units, while natural gas plants could shift  
5 from being peakers to being base load providers.

6 Sources in Oklahoma express concern that the  
7 Clean Power Plan might encourage large electricity  
8 consumers to move to off-grid on-site generation that  
9 is not subject to the Clean Power Plan and could  
10 result in dirtier, less efficient energy and energy  
11 that is not available in emergency situations to help  
12 maintain grid reliability.

13 Several states express concern about the  
14 effect that the Clean Power Plan could have on the  
15 natural gas market during the cold winters in many  
16 Central states as demand for natural gas used for home  
17 heating competes with demand for natural gas used in  
18 electricity generation.

19 At the same time several states and other  
20 stakeholders of the Central region have commented that  
21 they appreciate the work that EPA has done to make  
22 sure that the right flexibilities and protocols are in  
23 the rule so that it can be implemented without  
24 triggering reliability issues.

25 For example, stakeholders in Missouri noted



1 that the option to use utility scale solar power under  
2 the rule can improve the stability and the reliability  
3 of the grid while Minnesota cited analysis that shows  
4 that significant increases in renewable energy can be  
5 incorporated into the state and into the MISO region  
6 by 2030 without negative impacts on reliability. And  
7 Michigan stakeholders applauded the ability of states  
8 to use renewable energy to meet their goals. Pointing  
9 to an evaluation done in Michigan that found a  
10 significant increase in renewable energy even more  
11 than was assumed in the goal setting calculation for  
12 the state could be accomplished without harming  
13 reliability.

14 Let me talk about compliance time for a  
15 minute. Even before we started drafting the rule, we  
16 understood that states and utilities would need time  
17 to make changes that cut emissions. By offering  
18 states and affected generators wide latitude in  
19 meeting the state goals, the proposal provides room  
20 for planning to avoid reliability concerns. The  
21 proposed final compliance date of 2030 is intended to  
22 give states, generators, reliability entities and  
23 other stakeholders a 15-year planning horizon.

24 Meanwhile, the interim compliance period of  
25 2020 to 2029 for those interim state goals was

1 intended to allow states and affected generators to  
2 shape their own bypass so that they can determine the  
3 pace and timing of the measures and programs that need  
4 to be put in place.

5 I will tell you, and I think you know  
6 already, that the rulemaking record reflects a number  
7 of stakeholder comments expressing concern about that  
8 2020 through 2029 interim compliance period, and the  
9 stringency of some state targets may reduce the  
10 flexibility that the proposal intended to provide,  
11 especially for that interim goal. Specifically from  
12 several Central states we've heard that there's a need  
13 for more time to develop natural gas pipeline  
14 infrastructure and transmission capacity. Again,  
15 another reason it was so very useful to see that  
16 presentation this morning.

17 We very much appreciate the detailed input  
18 that we're getting about the challenges posed in  
19 particular by the interim goal and the 2020 date, and  
20 I assure you that we are looking very, very closely at  
21 this issue.

22 From the perspective of assuring electric  
23 system reliability and the final 2030 compliance date,  
24 we believe that the long time horizon for the final  
25 target will provide system operator states and

1 generators needed flexibility to do what their already  
2 doing, looking ahead to spot the potential system  
3 changes and contingencies that could pose reliability  
4 risks and identify the actions needed to mitigate  
5 those risks, and I would add that they will be doing  
6 that in the context of the long range planning that is  
7 already part of what these entities do with a power  
8 sector that is many of the facilities of which are  
9 aging and that is very much in transition.

10           We certainly appreciate the length of time  
11 that many of these investments can take, and we know  
12 that planning horizons are essential. We see the  
13 significant changes already underway in the industry  
14 and in response to changes in fuel markets an increase  
15 use of renewable and distributed resources. We also  
16 know that companies are making long-term investments  
17 to address the Mercury and Air Toxic Standards and  
18 other obligations under the Clean Air Act including  
19 Regional Haze obligations.

20           Talk for a minute about regional planning.  
21 We know that working together in regional or  
22 multi-state plans can provide additional flexibility  
23 and a more integrated path to compliance and can also  
24 help reduce cost overall. We know that states have  
25 commented on whether they will be able to fully commit

1 to regional approaches, formal regional approaches, or  
2 be able to do so in the time the final rule will  
3 provide for state plans to be completed.

4           We've also heard from many states that they  
5 would very much like the final plan to allow for  
6 interstate or regional arrangements that are less  
7 formal perhaps than some of the ones that already  
8 exist.

9           We believe that the option allows states --  
10 the option to join with other states, allows states to  
11 develop strategies that are more inline with existing  
12 interstate power markets that allow them to take  
13 maximum advantage of the sector's interconnected  
14 nature to maintain reliability and affordability while  
15 achieving emission reductions.

16           A few examples: Comments from states like  
17 Ohio who noted that coordinated planning and  
18 integrated compliance strategies take time. Similarly  
19 Iowa emphasized that this issue is even more difficult  
20 for states with utilities that participate in more  
21 than one regional transmission organization.

22           We're pleased to hear from states like  
23 Illinois who declared their commitment to developing  
24 and implementing a state plan that achieves the  
25 required emission reductions while balancing economics

1 and grid reliability. Good thing I'm almost done.

2 I'm sure you're thinking that too.

3           Finally, we recognize that making full use of  
4 the flexibility provided by the proposal requires time  
5 for planning. Many states and stakeholders commented  
6 that the one, two, three-year timetable for states to  
7 submit their compliance plans is inadequate and that  
8 more time is needed. We recognize that planning is  
9 key not only to achieving reductions, but to  
10 safeguarding reliability along the way. Fortunately,  
11 and again I appreciate this so much, commenters  
12 including many from this region of the country have  
13 been offering practical suggestions for how we can  
14 deal with the various elements in the final rule that  
15 they've raised and that many of which I've noted this  
16 morning. Either in the form of additional or perhaps  
17 fewer process steps in developing the client's plans  
18 or in the form of suggestions like things such as a  
19 reliability safety valve. It should go without  
20 saying, but I will anyway, that we are looking very  
21 hard at all of this information and thinking hard  
22 about how to take account of these suggestions in the  
23 final rule.

24           You can expect that EPA will address many of  
25 these ideas in the final power plan that will be

1 issued this summer. And further we expect that after  
2 the rule is finalized, we will continue to work with  
3 FERC, DOE, states, generators, and all stakeholders to  
4 make sure that we are considering and planning for  
5 reliability issues and how to equip ourselves to be  
6 able to plan in order to avoid those kinds of  
7 challenges.

8           When I spoke at the National FERC Technical  
9 Conference, I noted that EPA's Mercury and Air Toxic  
10 Standards provide an example of how a reliability  
11 safety valve can work. As many of you know, when EPA  
12 announced the final MATS rule, we issued a companion  
13 enforcement policy that identified and defined a  
14 specific path that affected generators can follow if  
15 they found themselves in the situation of needing  
16 additional time to comply with the rule in order to  
17 maintain electric system reliability.

18           In addition, FERC, DOE and EPA began a  
19 process that continues to today of jointly and  
20 regularly convening with the RTOs and ISOs to monitor  
21 closely and frequently the changes in the various  
22 regional systems that have been occurring as  
23 generators work towards MATS compliance which starts  
24 this month. We hope that and expect that coordinating  
25 among the three agencies will continue as state plans

1 take shape, as utilities and states begin to implement  
2 the Clean Power Plan.

3 Like you, we will be examining the  
4 information and ideas generated by these workshops as  
5 we move forward to finalize, and then after the Clean  
6 Power Plan is finalized, and very much look forward to  
7 that continuing process.

8 So I'm about to wrap up and look forward to  
9 your questions, but I want to emphasize again how  
10 incredibly constructive the discussion has been over  
11 the past year or two and how important our  
12 interactions with FERC, with the state energy offices,  
13 as well as the environmental offices with which we are  
14 so accustomed to dealing, as well as with other  
15 federal agencies and regional organizations has been  
16 and will continue to be our federal and state  
17 partners. And our stakeholders are putting concrete  
18 ideas on the table about how reducing carbon emissions  
19 which is so critical to our future to be done  
20 efficiently without threatening reliability and in  
21 ways that strengthen and benefit our communities all  
22 across the country.

23 Thank you again Chairman LaFleur, to all the  
24 FERC commissioners and to the FERC staff for holding  
25 these reliability sessions, and I look forward to

1 further conversation with you all today and into the  
2 future.

3 MR. BARDEE: Thank you, Janet. And before we  
4 turn to questions, let me just thank you both for your  
5 remarks here today and your participation in our other  
6 conferences, two of the other three, as well as having  
7 other staff from EPA either participating or attend  
8 each of these conferences. We really think that's  
9 been very helpful to us. Any questions from the  
10 Chairman or Commissioners?

11 CHAIRMAN LAFLEUR: Well, I too would like to  
12 thank Janet for being here and for making the  
13 commitment to have senior people at a time when you're  
14 extremely busy writing the rule come to all of these  
15 sessions, and to the other EPA, members of the EPA  
16 team who are here and will be with us throughout the  
17 day.

18 I just want to acknowledge and underscore the  
19 statement that Janet made of continuing to work  
20 together going forward after the conferences. From my  
21 perspective that's particularly important over the  
22 next several months as you finalize the rule, anything  
23 in the rule that envisions a role for FERC in  
24 reliability reviews as in the MATS rule, not that it  
25 would be exactly the same, very, very eager to be part



1 of that conversation, so look forward to that.

2           And I just feel like I have to take note of  
3 the fact that MATS takes effect tomorrow. When we  
4 were having the tech conferences on that it seemed  
5 such a long way away. And I think 2020, presuming  
6 that's still the date, which I know is one of the  
7 things in discussion, although it seems a long way  
8 away now is equally close, so thank you very much.

9           COMMISSIONER MOELLER: I'm a little  
10 suspicious. I got the trick microphone here.  
11 Administrator McCabe, you've been a terrific loyal  
12 soldier being out on these, and we've been together at  
13 some neighborhood meetings as well and we appreciate  
14 you listening to all the comments we have.  
15 Particularly relevant that you would mention  
16 reliability to this region, because it's -- I always  
17 like to put these comments in context. This region is  
18 a much cleaner and more efficient region than it was  
19 even a few years as ago. There are a number of  
20 reasons for that. Larger footprints for the dispatch,  
21 the generation fleet, market rules, new technologies,  
22 investments in transmission, but things are trending  
23 in a good way here, and I've made this point every  
24 time, but it's so important that as you finalize the  
25 Clean Power Plan you don't mess up the interstate

1 markets that have continued to deliver these benefits.  
2 And the benefits, you know, they're between 1.2 and  
3 1.4 billion people in the world without electricity,  
4 another billion that are underserved, and they want it  
5 -- we take refrigeration for granted, things that they  
6 don't have every day, so reliability is so key moving  
7 forward.

8           One of the things that I've tried to  
9 emphasize to you as well under building blocks 2 and  
10 3, if that's the way that a state chooses to go, it's  
11 going to take a lot more pipes and wires, and one of  
12 the themes that I've tried to emphasize is the hope  
13 that you can play a role with other federal agencies  
14 particularly in focusing on a more efficient and  
15 streamline permitting process in the role of federal  
16 agencies in getting pipes and wires built, because  
17 right now it's not very elegant and whether the  
18 decision is yes or no, entities need a more timely and  
19 certain process.

20           So it's more of a statement than a question,  
21 but it's an appeal for you to -- for the EPA to show  
22 some kind of leadership in the federal family to focus  
23 on a citing system that I think few would argue works  
24 well, either for pipes or wires.

25           And, finally, you can take this as a comment

1 or a question, but we struggle with I think some of  
2 the people trying to get their arms around complying  
3 with the Clean Power Plan. Let's take a multi-state  
4 co-op, for instance, they don't answer to their state  
5 PUC, they answer to their board of directors. They  
6 don't really have a profit motive, but when they're in  
7 multiple states with relatively low cost power, they  
8 kind of wonder, you know, what's this going to do to  
9 us, how can we comply either within the building  
10 blocks or outside of the building blocks. I know  
11 you've heard those comments, but I'm curious, you  
12 know, what you would tell them?

13 MS. MCCABE: Thank you, Commissioner Moeller,  
14 and you have been very clear and consistent in the  
15 issues that you've raised and they're important ones,  
16 and that's how we engage and I think it's an important  
17 thing to raise here.

18 I completely agree with you that in the U.S.  
19 here we just take power for a given. It is just  
20 inconceivable that we will not maintain that kind of a  
21 system here, and the President has been extremely  
22 clear about that.

23 I also couldn't agree with you more that  
24 attention needs to be paid to the systems that we use  
25 in this country to get infrastructure projects

1 proposed, cited, and then built. And I think all of  
2 the -- there are a number of federal agencies that  
3 have responsibility in this area. There are also  
4 state and tribal organizations that have  
5 responsibility in these areas, and within the federal  
6 family, there are ongoing efforts to be more  
7 organized, be more streamline, be more coordinated,  
8 and those need to be enhanced and continued. I  
9 completely agree with you. And I think that those  
10 kinds of activities provide immense opportunity for  
11 good things to happen in this country, as well as just  
12 focusing on the Clean Power Plan.

13           You've noted some of the very interesting and  
14 real aspects of the power generation system. It is  
15 like the United States. It is not one monolithic  
16 system, it is a democracy of companies who have  
17 different origins, different motivations, different  
18 ways of behaving, and I think that's one of the  
19 challenges that we want to make sure we're equipping  
20 the states who under the Clean Air Act have the  
21 primary responsibility to develop plans to respond to  
22 the environmental goal that the EPA will set to make  
23 sure that there is space in those plans for them to  
24 deal with all the different kinds of generation that  
25 they have, whether it's vertically integrated co-ops

1 municipal power generation and the new and interesting  
2 things that I expect we will see in the future as the  
3 industry continues to evolve.

4           So the states are very well use to working  
5 with the range of producers in their state, and I  
6 think there will be enough space in the Clean Power  
7 Plan guidelines for any type of generation to be  
8 accommodated and participate in a way that is  
9 comfortable and works for them.

10           COMMISSIONER BAY: Janet, thanks again for  
11 being here. It's your third time in front of us and  
12 Joe had one as well, so coming up with fresh and new  
13 questions gets to be a little bit of a challenge for  
14 all of us I think, but there's one issue I wanted to  
15 ask about that seems particularly appropriate to this  
16 region, and I don't think that we've delved a lot into  
17 it into our prior discussions, but it's come up here  
18 in this region a lot and we heard some about it in the  
19 West and some others, but it's the issue of prior  
20 state actions and how consideration of that is built  
21 into the plan understanding that that can have an  
22 impact on affordability which is really the flip side  
23 of reliability issues.

24           And I'm wondering, I know you can't be too  
25 terribly specific in understanding that it's a pending

1 rule, but could you talk at least in general terms  
2 about whether there's active discussion about this  
3 issue of prior state action in terms of what the Clean  
4 Power Plan might look like moving forward, because I  
5 know it's something that a number of states have  
6 commented on.

7 MS. MCCABE: Do you mean actions that states  
8 have taken that have lead to changes in the --

9 COMMISSIONER CLARK: That lead to changes in  
10 the mix prior to the Clean Power Plan implementation,  
11 and concern that they have that they may not be  
12 getting recognized for that. In fact, the target may  
13 be tougher because of some of the earlier decisions.

14 MS. MCCABE: Right, right, right. That is a  
15 question that we've heard a lot about. I would answer  
16 that I think by going back to what Section 111 is in  
17 the Clean Air Act, and in particular what Section 111D  
18 is.

19 Section 111 is a section that asks EPA to  
20 establish standards of performance for new and  
21 existing sources in different types of industries  
22 based on a review of the kinds of approaches that are  
23 currently in use at the time that we set those  
24 standards. And the theory is that new -- going  
25 forward, and EPA's required to review the new

1 standards on a regular basis, going forward we should  
2 always be moving ahead and we should be expecting new  
3 things that are built to be at least as clean as the  
4 cleanest things that are operating now, and then on  
5 and on and on and get cleaner, and I think that that's  
6 in large part contributes to what Commissioner Moeller  
7 reflected which is that the air is a lot cleaner  
8 across the country and in the Midwest because of  
9 regulations like that.

10           So what that means is that we take into  
11 account the good work and the range of technologies  
12 and other approaches that are being used at the point  
13 of time where we're doing the rule, and we set an  
14 expectation that over time, and in this case it's over  
15 a long period of time, and in this case the existing  
16 fleet should be performing at a level that's  
17 comparable to where the best performing people are at  
18 the time we finalize the rule.

19           And so that right there has us looking at  
20 what the most forward looking states are doing and  
21 setting an expectation that everybody should be  
22 generally performing at a level that's commensurate  
23 with what the cleanest, the least carbon intensive  
24 states and sources are doing. So right there you're  
25 taking into account past actions.

1           One of the questions that's been raised in  
2 the context of how we establish the particular goals,  
3 is that it appears that sources that and states that  
4 are ahead in some of those things, are actually being  
5 expected to do more going forward. So while you're  
6 right I can't reflect on the specifics of where the  
7 final rule will end up, I will say that we're looking  
8 very closely at all this information across the range  
9 of comments that we've gotten within our  
10 responsibility and the bounds of our authority under  
11 Section 111D and the Clean Air Act to make sure that  
12 we're following a law and paying attention to the  
13 factual record before us as we determine what the  
14 final expectations will be for states.

15           COMMISSIONER CLARK: Sure. Thanks. It seems  
16 like attention to that detail will be very important  
17 from the discussions that I've had with a lot of state  
18 regulators, and having the background that I did on  
19 the state commission one of the things is I indicated  
20 in my opening comments it makes this region somewhat  
21 unique is that if you look at these states that are  
22 the bulk of states where you have  
23 vertically-integrated utilities that are operating  
24 across state lines in a still IRP world, what you end  
25 up with is actions that may be taken in one state in



1 terms of the physical plant that's being changed, but  
2 rate payers and regulatory commissions in multiple  
3 states across that region having to sign off  
4 effectively on that rate recovery plan, which can add  
5 a level of complexity to it. And if we're trying to  
6 encourage regional collaboration, understanding that  
7 dynamic I think will be very important in encouraging  
8 states to want to do that.

9           So anyway, thank you for being here again and  
10 look forward to continuing the dialogue.

11           COMMISSIONER BAY: Janet, I wanted to thank  
12 you for coming to this technical conference. This is  
13 the third conference that you've attended. I think  
14 it's been important that you've here, and when you  
15 haven't been here, your colleague Joe Goffman has  
16 attended the conference.

17           And one thing that I've been impressed with  
18 and I appreciate is the fact that you and your  
19 colleague have reviewed comments from each of the  
20 regions at the regional conference level, and it's  
21 clear that you're thinking about those comments and  
22 considering them carefully, and I think that's a very  
23 good thing, and certainly going forward I look forward  
24 to working with EPA, DOE, the states, NERC, the RTOs  
25 and ISOs and industry as we continue to talk about the

1 Clean Power Plan, so thank you.

2           COMMISSIONER HONORABLE: Janet, I'm Tijuana.  
3 Thank you for your presence. I also want to thank  
4 your team of folks who are here who know the region  
5 better than most. It's been a long journey and we  
6 have been, you and I and Gina, excuse me Administrator  
7 McCarthy and I and Joe and I all over the country. I  
8 really am -- I think it's been a beautiful evolution  
9 of the discussion that we've had with so many  
10 stakeholders no matter whether they are consumer  
11 advocates or members of the industry who are on the  
12 front lines of ensuring reliability or state  
13 regulators or state legislators. We've engaged with  
14 so many people around this issue and I'm really  
15 pleased with how our discussions have grown.

16           In particular as Commissioner Clark mentioned  
17 I'm well-acquainted with this region and  
18 well-acquainted with the planning processes having  
19 been on the Southwest Power Pool Regional State  
20 Committee, the Entergy Regional State Committee, and  
21 then MISO organization and MISO states, and I can  
22 attest to the brilliance in this region and how  
23 hard-working the stakeholders are and how dedicated  
24 they are and the tenure and longevity of so many  
25 experts who work day in and day out to keep the grid

1 up and running, to support planning, to plan long-term  
2 how we will integrate wind and gas and all of the  
3 resources that we need to ensure diverse array of  
4 resources which support reliability.

5           So I want to thank you for your presence, and  
6 I certainly believe that you're listening, and I think  
7 that just in your comments we certainly can appreciate  
8 that you are. In particular I want to thank the EPA  
9 for your focus on some of the things that we've seen  
10 kind of rise to the top, the glide path issue and  
11 taking a look at how we go about meeting the 2030  
12 goals in a way, you know, with this 2020 effort that  
13 some have raised concerns about that really limit  
14 their ability to get to 2030. And then also something  
15 we've heard so many about the reliability safety valve  
16 issue. I too have likened this to a MATS-like  
17 approach, which hasn't been used very much thank  
18 goodness, but it's there in case we need it, and I  
19 think that provides certainty for everyone who's  
20 involved so I want to say thank you. We have a long  
21 way to go, but we've been on a long journey and it's  
22 been a pleasure to be on that journey with you.

23           MS. MCCABE: Thank you, Commissioner  
24 Honorable. You in your past life have provided  
25 leadership on this issue in a very constructive way

1 and certainly pleased that you're now a member of the  
2 FERC Commission and we can continue to work with you  
3 in that capacity. Many thanks to all of you for your  
4 studios and very careful leadership on this issue as  
5 we move forward.

6 MR. BARDEE: Thank you, again, Janet. We  
7 appreciate it.

8 With that we will proceed to our first panel  
9 for the day. If the speakers on the first panel could  
10 please come up.

11 Let me first introduce all of our speakers  
12 and then we'll begin by letting them each make brief  
13 remarks. Starting from Commissioner Bay's left we  
14 have Chairman Donna Nelson from the Public Utility  
15 Commission of Texas; then Commissioner Nancy Lange  
16 from the Minnesota Public Utilities Commission; Warren  
17 Lasher, Director of System Planning for ERCOT; Warner  
18 Baxter, Chairman, President and CEO of Ameren;  
19 Michalene Reilly, manager of Environmental Special  
20 Projects for Hoosier Energy REC; Mike Peters,  
21 President and CEO of WPPI Energy; Beth Soholt,  
22 Executive Director for Wind on the Wires; and  
23 Commissioner Thomas Easterly from the Indiana  
24 Department of Environmental Management.

25 So we'll start by giving each of the speakers

1 two minutes to make some very brief opening remarks.  
2 As at our Denver conference, we did not bring our big  
3 Washington clock that we used there to set the time  
4 for speakers, because it actually is big enough to  
5 take a small suitcase, but I did bring my trusty iPad  
6 and I will pass it to the speakers and have them use  
7 it themselves, self-monitoring, as they speak for two  
8 minutes each.

9 MS. NELSON: Good morning Madame Chair,  
10 Commissioners and staff. Donna Nelson with the Texas  
11 Public Utility Commission. I thank you for inviting  
12 me to speak.

13 I see the Clean Power Plan rule as the  
14 biggest challenge facing Texas' ability to reliably  
15 deliver power to Texans at affordable rates, and  
16 because I don't have much time -- oops, I forget to  
17 push the start button -- I would refer you to the  
18 comments filed by the Texas PUC with the EPA on  
19 December 1st. Texas is at a unique position. We are  
20 ERCOT, SPP, MISO and WECC. That alone makes  
21 compliance with this rule challenging, but it doesn't  
22 stop there. The EPA mandates a 40 percent -- 42  
23 percent overall reduction in Texas carbon emissions  
24 and a 52 percent reduction in coal generation.

25 This rule also punishes first movers like

1 Texas, and there's been some discussion about that  
2 today. Texas has more installed wind capacity than  
3 any other state and Texas rate payers have invested  
4 over 7 billion dollars in building transmission for  
5 renewables. And as we speak, we are upgrading that  
6 transmission for renewables as problems arise.

7           The Clean Power Plan rule requires Texas to  
8 add up to 2 million megawatt hours of renewable energy  
9 by 2030. An increase of over 150 percent of our  
10 already sizable renewable fleet. With that increase  
11 Texas will have more renewable capacity on the grid  
12 than it has system demand on some days in the spring  
13 and fall. Texas is doing well. ERCOT has a very  
14 successful competitive wholesale and retail electric  
15 market. In the competitive market generators get paid  
16 their marginal cost which equals cost of natural gas  
17 times heat rate. Our market has driven out  
18 inefficient plants and reduced carbon emissions by 14  
19 percent between 2001 and 2012. Because ERCOT buys  
20 entirely within state boundaries of Texas, Texas has  
21 jurisdiction over wholesale electric market, which  
22 leads me to the legal issues.

23           I'm not going to address those in very much  
24 detail, but there are serious preemption issues  
25 regarding blocks 2, 3 and 4. In the unlikely event

1 that Texas decides it is willing to relinquish control  
2 of these issues to the EPA, Texas opens itself to  
3 potential lawsuits by third parties.

4           This rule has a potential to up end our  
5 competitive market by requiring environmental dispatch  
6 in lieu of economic dispatch, and that comes with a  
7 cost both to reliability, which I'm going to let  
8 Warren Lasher from ERCOT talk about, and efficiency.  
9 And because this rule will require the building of  
10 mass amounts of transmission, it is good to be mindful  
11 of the time and cost of building transmission. Even  
12 in the great state of Texas it takes approximately 5  
13 years to build transmission, and in RTOs that cover  
14 many states, like SPP, it takes more like 8 years, and  
15 those are time frames uneffectived by mass build out  
16 of transmission across the U.S. which would strain  
17 resources and extend the time.

18           Let me just finish by talking about one  
19 particular area in Texas that's served by SWEPCO.  
20 SWEPCO has a mix of natural gas and coal generation,  
21 has to retire almost 2200 megawatts of generation by  
22 2020 under the proposed rule. That's more than 30  
23 percent of their total installed capacity and 100  
24 percent of base load generation in the east Texas  
25 pocket, Southwest Power Pool.

1           With that I'm going to conclude my remarks,  
2 and thank you again for the invitation.

3           MS. LANGE: Good morning Commissioners,  
4 Chair. My name is Nancy Lange. I'm a member of the  
5 Minnesota Public Utilities Commission. I want to  
6 thank you for sponsoring this dialogue, and our  
7 commission is working in close partnership with the  
8 Minnesota Pollution Control Agency to make sure that  
9 Minnesota's Clean Power Plan compliance will keep  
10 electricity services reliable and affordable while  
11 meeting the goals of the Clean Power Plan.

12           We believe we can accomplish this outcome as  
13 long as the federal rule allows sufficient time for  
14 good planning and flexible implementation and  
15 reasonable corrections are made in our state reduction  
16 goal.

17           In Minnesota we have a long history of  
18 proactively securing an adequate and diverse fleet of  
19 supply side and demand side and resources. We use a  
20 variety of regulatory tools. Chief among them a  
21 rigorous integrated resource planning framework, but  
22 we recognize that we don't just live in an IRP world,  
23 we live in an RTO world.

24           Minnesota utilities are members of MISO and  
25 our state has derived economic and reliability



1 benefits from participation in MISO, and some key  
2 examples of that are the regional transmission  
3 planning and operations that have enabled the adoption  
4 of substantial Midwestern wind resources and the  
5 wholesale energy market that relies on economic  
6 dispatch of the regions generating resources.

7           We understand that living in an RTO world  
8 actions taken by Minnesota to ensure resource adequacy  
9 can be enhanced or compromised by actions of other  
10 states or even the RTO itself.

11           Generation and transmission planning go hand  
12 in hand and will demand even greater coordination  
13 between states and the RTOs under the requirements of  
14 the Clean Power Plan. It is important that state  
15 compliance plans not rebalkanize the Midwestern grid  
16 or operations of the power market, which we believe  
17 would negatively effect states and rate payers in the  
18 Midwest.

19           It is still too early to know whether states  
20 in this region will decide to collaborate on  
21 implementation, but I can report that both  
22 environmental and utility regulators from states  
23 within MISO have come together to explore options for  
24 regional collaboration; meeting for the fifth time in  
25 person yesterday.

1           The mid-continent states' energy and  
2 environmental regulators have utilities that cross  
3 state boundaries with generation and load dispersed  
4 across multiple states. From Minnesota's perspective  
5 coordinating compliance across state boundaries either  
6 in a less structured way or in a more formal action  
7 will likely be necessary and plans may be more cost  
8 effective and support greater reliability when  
9 designed across a larger foot print. States will need  
10 final plan time lines and plan requirements that  
11 provide enough time and flexibility for states to work  
12 together to mutual benefit.

13           I'll end my remarks here and I look forward  
14 to your questions and the remarks of the other  
15 panelists.

16           MR. LASHER: Madame Chair, Commissioners,  
17 good morning. My name is Warren Lasher. I'm the  
18 Director of System Planning with the Electric  
19 Reliability Council of Texas. It's my pleasure to be  
20 here this morning to share in these discussions.

21           The ERCOT region is an interconnection  
22 comprising most of the state of Texas as the  
23 reliability coordinator of planning authority for the  
24 ERCOT region. ERCOT, Inc. conducted a study of the  
25 potential impacts of several recently finalized or

1 proposed environmental regulations. These regulations  
2 include the Cross-State Air Pollution Rule, Mercury  
3 and Air Toxic Standard, Regional Haze, and the Clean  
4 Power Plan among others. We have provided a detailed  
5 report on this analysis in our comments in the docket.

6 In brief summary, our analysis indicates that  
7 these regulations will likely result in retirement of  
8 up to half of the existing coal fleet nearly 9,000  
9 megawatts in the ERCOT region.

10 Based on the proposed requirements of the  
11 Clean Power Plan and the other regulations, these  
12 retirements would likely occur within the next 5 to 7  
13 years. These findings raise concerns for grid  
14 reliability.

15 First, if these retirements occur without  
16 sufficient advance notice, they could result in  
17 reduced reserve margins increasing the risk of  
18 inadequate resources to serve peak loads and the need  
19 to use rotating outages to maintain grid reliability.

20 Second, many of the units that would likely  
21 be retired are located between the major load centers  
22 of Dallas and Houston. Transmission lines in this  
23 region have been designed over the years to move power  
24 from these units to urban customers. As these units  
25 are retired and new resources are developed, new

1 transmission will likely be required to maintain local  
2 grid reliability.

3 Compliance with the proposed Clean Power Plan  
4 would also likely require a significant increase in  
5 the amount of renewable resources in the ERCOT region.  
6 ERCOT has been very successful in integrating  
7 renewable resources over the last ten years. With  
8 currently 12,500 megawatts of wind resources, ERCOT  
9 has significant experience in challenges associated  
10 with the changing resource fleet.

11 But one of the key tools in the successful  
12 integration of new variable resources has been the  
13 ability to curtail these resources if necessary during  
14 real-time operations.

15 The need to achieve emission targets included  
16 in the proposed Clean Power Plan could limit the use  
17 of this tool increasing the challenge of maintaining  
18 grid reliability.

19 These challenges are all associated with the  
20 proposed compliance schedules in these regulations.  
21 And point back to the need for flexibility in the  
22 finalized Clean Power Plan and also in the resulting  
23 state implementation plans.

24 Again, I appreciate the opportunity to  
25 participate in these discussions, and I look forward

1 to your questions.

2 MR. BAXTER: Good morning Commissioners --  
3 technical stuff. I got it. Thank you. Thank you.  
4 We'll try again. Good morning Commissioners and  
5 welcome to St. Louis. My name is Warner Baxter. I'm  
6 the Chairman, President and CEO of Ameren Corporation.  
7 I'm here today representing my company and certainly  
8 we serve the greater St. Louis area.

9 Again, I want to express my appreciation for  
10 being invited to participate on the panel this  
11 morning. I also want to thank the Commission for  
12 conducting these technical conferences across the  
13 country.

14 The proposed Clean Power Plan is the most  
15 transformational environmental regulation that I have  
16 seen in my career, and as the record's shown so far  
17 will have significant implications on the reliability  
18 of the electric grid.

19 To facilitate our discussion this morning, I  
20 submitted a pre-filed statement last Friday. In my  
21 statement I outline several important concerns that  
22 Ameren has with the Clean Power Plan. Our primary  
23 concern relates to the significant and negative impact  
24 that the proposed Clean Power Plan will have on two  
25 things that our customers tell them that matters to

1     them most, that is the electric service reliability  
2     and cost.

3             The key driver of these issues relates to a  
4     matter that I know has been discussed at all your  
5     technical conferences the aggressive interim targets  
6     established under the proposed rules. For the sake of  
7     time, I will not repeat what I covered in this matter  
8     in my prepared statement.

9             Although we have significant concerns with  
10    the Clean Power Plan, we are not just saying no.  
11    Instead we have offered several constructive  
12    commonsense solutions that will significantly mitigate  
13    the reliability and cost issues that I mentioned  
14    earlier. Our recommended solutions include a very  
15    important role for the Commission to play in the  
16    implementation of the Clean Power Plan, especially as  
17    it relates to maintaining the reliability of the grid.

18            In particular, and as a result of the  
19    evidence presented during these technical conferences,  
20    we believe the Commission should take immediate action  
21    and recommend that the EPA modify the Clean Power Plan  
22    in a way that significantly reduce reliability risks  
23    associated with the proposed rules.

24            Those actions include the following: First,  
25    request that the EPA replace the interim targets with

1 a process that allows states to determine the  
2 appropriate glide path to the 2030 goal.

3           And second, recommend that the EPA adopt a  
4 reliability assurance mechanism, or RAM, and  
5 reliability safety valve, or RSV, and codify them in  
6 the final rule. I provided more details in these  
7 mechanisms in my pre-filed statements.

8           While we strongly believe that the Clean  
9 Power Plan should incorporate a RAM as well as a RSV,  
10 I want to be clear that these mechanisms are not  
11 substitute for first addressing the most significant  
12 reliability problem with the proposed rules, the  
13 interim targets. Addressing this issue should be the  
14 first order of business, while RAM and RSV should be  
15 second and third lines of defenses for reliability in  
16 the Clean Power Plan.

17           So in closing I believe the record is clear  
18 that the Clean Power Plan will have a significant  
19 impact on our nation's electric grid and consequently  
20 its citizens. As a result we strongly believe that  
21 the Commission must play an important role in several  
22 phases of the implementation of this rule. With the  
23 first phase being before the final rule is issued and  
24 later during the execution of the RAM and the RSV. We  
25 simply must get this right, and I hope that the

1 discussions we are having today will greatly  
2 contribute to getting this right for our country.

3           Again, thank you for conducting these  
4 technical conferences and providing me the opportunity  
5 to show my perspectives. I look forward to our  
6 conversations.

7           MS. REILLY: For the record, my name is  
8 Michalene Reilly. And Hoosier Energy appreciates the  
9 opportunity to discuss these important reliability  
10 issues with FERC. The Clean Power Plan is more of an  
11 energy standard than a typical environmental  
12 regulation. The plan sets the course for nearly 600  
13 generating facilities providing over 44 percent of the  
14 nation's electricity. From there I'm going to defray  
15 from what I wrote down for comments, because the fact  
16 is the questions that have come up from the  
17 Commissioners and some of the statements that have  
18 been made so far leads me to talk a little bit about  
19 what Hoosier's done.

20           Hoosier is in a state where -- and actually  
21 we're in two states. We are a non-for-profit electric  
22 cooperative. We operate in Illinois and Indiana. Our  
23 coal is in Indiana, our gas combined cycle is in  
24 Illinois. We -- our renewables are in Illinois and  
25 Iowa. We are very concerned with the way this plan is



1 written. Hoosier as part of its comments to EPA  
2 submitted an alternative to the Clean Power Plan which  
3 will give the same kind of reductions by 2030 with  
4 only using building block 1. We urge the Commission  
5 to look at the comments that Hoosier Energy has  
6 submitted and we have met with EPA on our plan.

7           One of the things I wanted to talk about was  
8 the safety valve here, and on March 21st there was a  
9 really interesting article that the associated press  
10 had about the drought in California and the reduction  
11 in hydropower in 2014 increased CO2 emissions in  
12 California by 8 percent.

13           You know, we need a safety valve. We heard a  
14 presentation this morning that said that the Central  
15 region is a net, it takes in electricity. We don't  
16 provide all of our own power, and yet if you look at  
17 the amount of coal that is in the Central region, we  
18 are going to either be shuttering, and we will be  
19 shuttering, or we are going to be reducing the ability  
20 to generate from our facilities that we have right  
21 now.

22           Hoosier Energy spent 350 million dollars to  
23 upgrade pollution control equipment in 2012 and 2013.  
24 Our members are facing significant increases that in a  
25 rural area that has a lot of poor folks can't afford

1 those significant increases in the price of power  
2 because we're not allowed to run our generating  
3 facilities.

4           So we have a lot of concerns both about  
5 reliability but also about affordability, and I have  
6 no idea how long I've gone so I'm going to stop now.  
7 Thank you.

8           MR. PETERS: Madame Chairman, members of the  
9 Commission, I appreciate the opportunity to speak on  
10 the Clean Power Plan today. My name is Mike Peters.  
11 I'm President and CEO of WPPI Energy. WPPI is a  
12 municipal joint action agency. We serve in -- we have  
13 51 member utilities in Wisconsin, Michigan and Iowa,  
14 but we also have either resources or long-term  
15 contracts with generation in Wisconsin, upper Michigan  
16 system, as well as Minnesota, Iowa and Illinois. In  
17 fact, we have five states that will have some impact  
18 on what WPPI does to comply with the Clean Power Plan.

19           We have invested and continue to be committed  
20 to energy efficiency and developing a resource mix  
21 that will reduce greenhouse gas emissions while  
22 preserving reliability, and we have demonstrated that  
23 since 2005 we've reduced our greenhouse gas emissions  
24 by about 25 percent. We are now as a system at about  
25 1300 powers per megawatt hour for our emissions rate,

1 which is very close to Wisconsin's ultimate goal.

2 Our difficulty is that because of the  
3 location of our resources and our load, how our states  
4 interact with each other will definitely dictate the  
5 cost of this plan and what we ultimately have to do in  
6 order to comply, so we're greatly concerned with that.

7 Couple of points I'd like to make sure that  
8 are brought up today, and they've already been  
9 mentioned, but I'll reiterate them as well. With  
10 respect to reliability, a safety valve is absolutely  
11 critical. And we see FERC as the entity with the  
12 responsibility to maintain reliability, and because of  
13 that you have to take a leadership role in the  
14 development of this plan. And we see FERC's role in  
15 two places. One is in the development of the plans  
16 themselves. In my written comments I talked about the  
17 fact that we believe the time frame should allow for  
18 FERC once preliminary plans are filed by the states  
19 for FERC to put all those plans together and look at  
20 the region or the country as a whole and not  
21 individual state plans. FERC is the only entity that  
22 I believe has the ability to do that. That is not  
23 within EPA's purview or expertise.

24 So once the plans are filed by the states,  
25 FERC could then look at how do all these plans fit

1 together. And then from that, FERC can opine on  
2 reliability concerns that will become apparent as  
3 states file their individual plans, and then states  
4 should have the ability if they choose to do so to  
5 revise those plans and resubmit those for final  
6 approval by EPA.

7 We believe this is really the only way to  
8 make sure that we get the plans in such a way that  
9 utilities, especially those that operate across state  
10 lines like we do, are able to do so at a cost  
11 effective manner.

12 I will call attention to Sue Kelly's  
13 comments. She's President and CEO of APPA, and she  
14 testified at the hearing in Washington D.C., and  
15 focused specifically on the reliability of safety  
16 valve and how critical that is for our members and our  
17 utilities, municipal utilities across the country.

18 With that I'll be happy to answer any other  
19 questions that you have throughout the hearing, and  
20 again I appreciate the opportunity to comment and look  
21 forward to the dialogue. Thank you.

22 MS. SOHOLT: Good morning. I see our Madame  
23 Chair has left, but Madame Chair and Commissioners, I  
24 am Beth Soholt with Wind on the Wires, and I  
25 appreciate the opportunity to provide comments on

1 these important issues.

2           For the last 14 years Wind on the Wires has  
3 played a key role in establishing and implementing  
4 state renewable energy policy in nine states in the  
5 Midwest. Wire has worked in the MISO stakeholder  
6 process on transmission planning and cost allocation  
7 on wind integration issues including generator  
8 interconnection issues and creating tools to allow  
9 MISO to reliably integrate wind into the grid.

10           When Wind on the Wires started in 2001, there  
11 were only a couple hundred megawatts of wind in the  
12 ground. Today in the MISO footprint, there are 13,726  
13 megawatts.

14           While I was pleased to have been part of the  
15 stakeholder process that created the MISO multi-value  
16 portfolio approach and the package of 17 transmission  
17 lines, the transmission lines are moving forward in  
18 the state regulatory approval process with Wisconsin  
19 being the most recent state to approve a new  
20 transmission line, though 180 mile 345 kV Badger  
21 Coulee transmission line. Badger Coulee will enhance  
22 reliability, relieve congestion, relieve transmission  
23 congestion, and is an important backbone  
24 infrastructure piece that will help meet Clean Power  
25 Plan requirements by facilitating clean energy.

1           Wind power holds great promise for helping  
2 states meet Clean Power Plan requirements, and I feel  
3 like I'm a little bit displaced at this technical  
4 conference. We're bringing a solution to the table,  
5 and I'm hearing a lot about challenges and problems.  
6 So I'm glad to kind of be on the other end of the  
7 scale.

8           Like I said, wind power holds great promise  
9 for helping states meet Clean Power Plan requirements  
10 reliably and cost effectively. Utilities keep touting  
11 benefits to consumers of adding wind to their  
12 portfolios, and a number of utilities have met their  
13 renewable, state renewable portfolio standards  
14 significantly ahead of time.

15           I want to call your attention to the Wind  
16 Vision Report recently released by the White House and  
17 the U.S. Department of Energy. On March 12th after  
18 two years of research and peer review, this documents  
19 how wind energy already provides major economic  
20 environmental benefits, including protecting consumers  
21 against energy price spikes and making deep cuts in  
22 pollution and water use.

23           Wind is at about 4.5 percent in the United  
24 States overall and Wind Vision provides a road map for  
25 wind to reach 10 percent by 2020, 20 percent by 2030,

1 and 35 percent by 2050.

2           Important elements in Wind Vision includes  
3 significant transmission lines to deliver low cost  
4 wind energy to population centers and improved weather  
5 forecasting, among other things.

6           Let me go to talk a minute about how MISO is  
7 well-equipped to help states meet the Clean Power Plan  
8 requirements. Again a little bit different take here.  
9 MISO already has checks and balances in place to  
10 ensure that states reliably meet Clean Power Plan  
11 requirements. States have authority over resource  
12 adequacy and MISO has a robust planning process for  
13 existing new or retiring generators and the additional  
14 transmission needed. Flexibility tools MISO already  
15 has at its disposal include attachment-wide studies  
16 for generators that want to retire, system support  
17 resource designation and compensation for generators  
18 that need to continue to run to address local  
19 reliability concerns while feasible alternatives are  
20 identified and put in place.

21           Second, MISO has a track record of working  
22 together on a number of complex issues, including the  
23 MVP portfolio. In the MVP case, state regulators,  
24 MISO staff, and other stakeholders worked through a  
25 long difficult and contentious process that by most

1 accounts resulted in a good outcome.

2           And then finally MISO has already integrated  
3 significant amounts of renewable energy into its  
4 day-ahead in real-time markets. States like Iowa and  
5 South Dakota already produce 25 percent or more than  
6 25 percent of their electricity for wind power, and  
7 MISO has proactively worked on putting the pieces in  
8 place to reliably and efficiently integrate wind and  
9 we expect that MISO will continue to build on that  
10 body of work.

11           I want to just say a couple sentences about  
12 additional areas of where help from FERC may be  
13 needed. It's anticipated that MISO will need to or  
14 want to make tariff changes as the Clean Power Plan  
15 implementation progresses. It's hard to tell exactly  
16 what changes may be needed, but things that we can  
17 anticipate include new market tools for integrating  
18 renewables or demand site resources, cost allocation  
19 for new transmission, continued work on seams issues,  
20 and working with the neighbors on issues, like,  
21 aligning interregional planning metrics and cost  
22 allocation. Continued interconnection here reform to  
23 ensure a fair, timely and cost effective  
24 interconnection study process for all types of  
25 generators.



1           This concludes my remarks and I look forward  
2 to questions. Thank you.

3           MR. EASTERLY: Good morning. My name's  
4 Thomas Easterly, and I am the Commissioner of the  
5 Indiana Department of Environmental Management -- and  
6 I can't figure out how to use the timer, but -- well,  
7 I can spend more time on it. It doesn't look like  
8 my -- oh, she's got it. I don't see anything.

9           Okay. So let's go back. Our mission is to  
10 protect Hoosier's in our environment, and we really  
11 are an environmental agency much different than our  
12 utility regulators that you're hearing up here. But  
13 we don't think that the Clean Power Plan is consistent  
14 with our mission, because part of that is you have to  
15 have affordable and reliable power. And this  
16 plan I've heard a little bit about reliability,  
17 actually maybe a lot, but not much about  
18 affordability.

19           In Indiana, which is the most manufacturing  
20 intensive state in the country, 80 percent of our  
21 electricity comes from coal, the rate increases  
22 necessary to do this plan will adversely effect both  
23 our industrial base and our poor people. They are  
24 having trouble even now. Every year we lose people,  
25 because they don't have adequate energy in the winter,

1 and electricity, even coal-fired electricity, is one  
2 of our cleanest sources of energy over much of our  
3 state. People burning solid fuels and other wastes  
4 are not nearly as clean.

5           So what has happened even before this plan,  
6 talk about reliability, we have closed 3.2 gigawatts  
7 of coal just for the MATS plan, .2 was from Hoosier.  
8 And MISO, we're in MISO zone 6, they're saying that  
9 we're going to be short about 1.2 gigawatts from the  
10 reliability reserve this coming year, 2016. This is  
11 before the 14 gigawatts that they think is at risk of  
12 coal from the Clean Power Plan.

13           Yes, wind is valuable in the Clean Power  
14 Plan. As you know, credit for your wind doesn't go to  
15 the state that produces it, but to the state that buys  
16 it, which is a challenge for us.

17           I think things that you could do that would  
18 help us is come up with technical standards that our  
19 plans have to make sure are met. One would be for  
20 storage of something, you know, at a coal-fired plant  
21 you have coal in the backyard. You can keep making  
22 energy when things are disrupted. We ran into some  
23 gas issues where gas, even supposedly firm gas, wasn't  
24 always available when people really needed to  
25 generate. We have to deal with that issue.

1           What are the proper reliability reserves? I  
2 know MISO's working on that, they've done a great job,  
3 but having something that we should incorporate into  
4 our plans would be good.

5           We are working on regional plans with  
6 Minnesota and others through the mid-continent states  
7 and energy and environmental regulators, but like for  
8 Indiana which is also in PJM, we have to have another  
9 set of discussions that haven't happened yet with PJM  
10 states. We had a meeting yesterday as Nancy said, and  
11 one of the big problems is as you question the rate  
12 base versus the mass base. Some states are much more  
13 advantaged by the rate based answers, some are more  
14 advantaged by the mass based answer, but then you have  
15 a seam between the two states.

16           And as of yesterday afternoon, but I still  
17 think there's hope here, we couldn't figure out any  
18 viable way that you could trade between a rate based  
19 and a mass-based state. So how are we going to have a  
20 regional plan when there's little holes in the region  
21 that you can't poke through, so -- thank you.

22           MR. BARDEE: Thank you all for those opening  
23 remarks. We'll turn next to questions starting with  
24 Commissioner Moeller.

25           COMMISSIONER MOELLER: I think maybe, Mike,

1 we should reverse it and give Commissioner Honorable  
2 first shot.

3           COMMISSIONER HONORABLE: Thank you,  
4 Commissioner Moeller, what a special treat. And I  
5 want to thank the speakers already this morning,  
6 you've really given us so much food for thought. And  
7 I want to ask you something, I think the last speaker,  
8 is it Mr. Easterly, really touched on one issue, which  
9 is the mass base versus rate base. Something we do  
10 need to think more about. How will the states  
11 interact together that choose different approaches?  
12 But I want to ask for your thoughts about how.

13           So let's for the purposes of this discussion,  
14 I'm saying this to my dear friend Chairman Nelson of  
15 Texas and others, put aside the concerns we have about  
16 legality and forcibility, third-party suits, and the  
17 like. So let's get in this space of thinking about  
18 how this could evolve where a state participates in  
19 more than one RTO or ISO. Have you thought about  
20 that? Are there barriers to doing so? Are there  
21 benefits there? So I want to ask for your thoughts,  
22 and also in particular Commissioner Nelson, notice I  
23 always like to single her out, how would that work in  
24 Texas too with ERCOT and also with utilities that  
25 participate in SPP, for instance?

1 MS. NELSON: Let me just say, well, it's  
2 really, as much as I love you, Commissioner Honorable,  
3 it's hard to separate those two issues, because the  
4 only way a regional approach works, I mean, it's hard  
5 to imagine that anyone -- if the final rules look like  
6 the proposed rules, it's hard to imagine anyone's  
7 going to want to enter into a regional agreement with  
8 Texas unless it is to sell us carbon, whatever, you  
9 know, credits.

10 And then you get to the issue of whether the  
11 EPA has the authority with respect to setting up a  
12 carbon trading system, and we don't, so -- so let me  
13 just say, setting that aside, I mean, we started  
14 working on this as soon as the rule came out, we had a  
15 hearing with our environmental agency and the railroad  
16 commission and Texas has authority over natural gas.  
17 We've talked about the issue at SPP and MISO, but  
18 until the final rule comes out, it's really hard to  
19 say exactly what we would do and how it would work.

20 I can tell you it would be complicated, I can  
21 tell you obviously there'll be winners and losers, and  
22 under the current draft Texas is, you know, would be a  
23 net payer and we're not -- we're probably, as you  
24 might expect, not going to roll over on the issue of  
25 carbon tax so thank you.

1           COMMISSIONER HONORABLE: And if I might  
2 before Commissioner Lange speaks, I wanted to mention,  
3 Donna, that we've heard this concern that you've  
4 raised about Texas from other states such as Arizona  
5 and others that may feel that they may not be as  
6 attractive. But I really find value in these  
7 discussions because sometimes we are, as you've  
8 mentioned, in Arkansas too, we've undertaken this  
9 workshop effort to really focus on what we bring to  
10 the table, what our challenges, what are the impacts  
11 for reliability and cost, but then sometimes we  
12 haven't done as much work with our neighbors to  
13 discuss it.

14           So this is a great thing we need to do, and I  
15 guess maybe Commissioner Lange's point earlier about  
16 the MISO region work would be instructive here.

17           MS. LANGE: Thank you Commissioner Honorable.  
18 Certainly in theory a regional system makes a lot of  
19 sense. It's economically more efficient, it  
20 operationally taps into the way we work already, and  
21 as we gather together in the Midwest through this  
22 MSEER group, we recognize that there are theoretical  
23 regional benefits, and we worked hard to understand  
24 what those benefits might be for our individual  
25 states.

1           As Chair Nelson said absent a final rule,  
2   it's difficult to really know how we'll be situated  
3   with respect to each other, and I can tell you that  
4   we've spent a lot of time in the MSEER group mashing  
5   our teeth about our diversity of goals, and saying,  
6   okay, why would you want to work with me or why would  
7   I want to work with you when we are situated so  
8   differently.

9           But having said that, at the end of the day I  
10   think we have committed to try to understand what  
11   states, tools states would have to put in place, what  
12   kind of trading platform might need to be in place to  
13   exchange emission allowances even within a state, you  
14   know, there may be utilities within Minnesota that can  
15   trade with each other, there may be utilities across  
16   state boundaries that can trade with each other, and  
17   improve the cost effectiveness of compliance.

18           But I think it is fair to say that we are all  
19   still wrestling with that goal disparity and what that  
20   means for our cost of compliance. Having said that, I  
21   think there is broad recognition that a regional  
22   response will most likely be more cost effective and  
23   operationally beneficial.

24           COMMISSIONER HONORABLE: Any other thoughts?

25           MR. LASHER: Yeah, I would like to just add

1 to that question. ERCOT has a little bit of the  
2 opposite situation. We are an interconnection within  
3 one state, but I think that can be used to highlight  
4 the need here for whether it's statewide or regional  
5 plans that in some ways are seams neutral, meaning we  
6 don't want to have a situation where there's a  
7 compliance strategy that's set up, as an example,  
8 within Texas which leads to simply a market arbitrage  
9 opportunity across our boundary on our limited  
10 import/export capabilities, but you can analogize that  
11 out to all of the seams that we're going to see  
12 meaning that the rules and the implementation plans  
13 have to be set up in such a way that they're  
14 consistent with the markets across all of the  
15 different seams. I think it's going to be a real  
16 challenge going forward.

17 MR. PETERS: We looked at this issue from the  
18 standpoint of -- made an assumption that, you know, we  
19 operate in five states we're just about guaranteed  
20 that there will not be consistent plans that will  
21 allow for easy trading across state lines between, you  
22 know, rate based, mass based and we fully expect a  
23 state will not file any plan and we'll end up with a  
24 federal implementation plan, which we don't even know  
25 what that looks like at this point in time.



1           We did some analysis on assuming that you  
2 could figure out how to trade between a rate based and  
3 a mass-based state, what the cost differential could  
4 be on an adder for various generation and we filed  
5 some comments in a pre-filed testimony and been  
6 provided some analysis in that regard.

7           But if you take a state that has a rate-based  
8 approach and another state that has a mass-based  
9 approach, identical generating units in both states,  
10 identical cost of fuel, you could have a 20-plus  
11 dollar differential in the adders on those plans, and  
12 that's going to result in shifting generation in ways  
13 that we can't even anticipate right now simply because  
14 a state selects a different path.

15           We think one way to overcome some of these  
16 challenges, and you've heard it today, the difficulty  
17 of requiring a group of states to come up with a  
18 regional plan and then file that is I think it's  
19 overwhelming for state's to come to that agreement  
20 ahead of time. I think maybe a more workable solution  
21 is one where states can keep their state based --  
22 their state plans, file those plans, and then at that  
23 point I think states will be able to sit down and look  
24 at ways that we can come up with ways to trade. I  
25 think most are assuming that states are going to go

1 towards a mass base, it obviously makes it easy to  
2 trade in a mass-based environment, but I think getting  
3 the states together and incentivising them the way the  
4 rule does right now is probably going to be difficult.

5 I, again, see a better approach where states  
6 file their plans, FERC takes a look at those plans,  
7 points out the reliability issues, states can then go  
8 back and revise those plans as well as looking for  
9 ways that they can better coordinate to ensure  
10 reliability and just as important, maybe more so, its  
11 cost impacts.

12 MR. BAXTER: Commissioner, I really don't  
13 have much more to add other than I think this  
14 conversation points to the challenge that we really  
15 have with the interim targets, because I do believe  
16 that with given time that there could be adequate --  
17 and not adequate, but robust plans put together,  
18 whether they be regional or statewide to really solve  
19 this problem to make sure you address not only the  
20 reliability issue but also the cost issue.

21 And so not only does it go to the interim  
22 targets, but as Mike was talking about the importance  
23 of the, what I call the reliability assurance  
24 mechanism at the outset to make sure we bring all the  
25 plans together to see if they really solve, and then

1 to take -- have the states and others go back to the  
2 drawing board if necessary to make sure that the  
3 reliability continues to be robust, because I think  
4 that that's critical.

5           So I think it just highlights problems.  
6 Missouri's very unique. Missouri has SPP, it has  
7 MISO, and it has some that aren't part of regional  
8 transmission organizations, and so we're fortunate  
9 that we have a very good working relationship among  
10 all of us, including with our commission and others,  
11 yet at the same time the challenge will still be  
12 pretty meaningful to bring these things together in a  
13 timely basis to really finding a good solution for our  
14 customers.

15           MR. EASTERLY: I would just like to say part  
16 of the reason that we're having the discussion on rate  
17 base versus mass base I believe is your vision for the  
18 future of our country. The mass-based plan sets a cap  
19 that basically limits growth over time forever. The  
20 rate-based plan allows you to have a really unlimited  
21 growth if you can do it in the clean way. And that's  
22 why different states have different views -- one of  
23 the reasons, not the only reason, and it's what's  
24 making it so difficult to come to a common  
25 understanding.

1           COMMISSIONER HONORABLE: Thank you. If there  
2 are no other comments, I want to thank you for your  
3 responses. Certainly we do appreciate, we're all in  
4 this wait-and-see mode, right, and so much more will  
5 be made abundantly clear to us when we see the final  
6 rule.

7           I'm very pleased that you're thinking about  
8 it and having the discussions. It will, I think,  
9 require cooperation and collaboration at a level that  
10 we haven't yet had the pleasure I will say positively  
11 to experience, but I look forward to working with you.  
12 Thanks so much.

13           COMMISSIONER BAY: First I want to thank the  
14 panelists for coming here today and for sharing their  
15 views with us. It's very helpful for us to hear your  
16 views.

17           The question I have relates to two different  
18 ideas that I've heard this morning. One is relaxing  
19 the interim target date of 2020 and the other is  
20 creating some sort of reliability safety valve, and  
21 I'm curious to hear your views as to whether one is  
22 more important than the other. In other words, if  
23 there were a relaxation of the interim target date,  
24 would you still need the reliability safety valve,  
25 especially since as it's currently drafted the Clean

1 Power Plan contemplates that states could use an  
2 averaging approach from 2020 to 2029.

3 Yes, please Warner.

4 MR. BAXTER: Commissioner, I'll take a shot  
5 at that first, and then certainly welcome other  
6 comments.

7 You know, from my perspective I was clear in  
8 my pre-file statement and even my opening comments  
9 that the first order of business, if I was going to  
10 rank them, clearly are the interim targets. I think  
11 that is really the root cause of the challenges that  
12 we're talking about today.

13 But having said that, you know, we still  
14 strongly believe that you need both the reliability  
15 assurance mechanism, which is really the front end  
16 before the state plans actually go into effect, and  
17 then also what I would call as a reliability safety  
18 valve which is during the compliance period. We  
19 think, even if you would get rid of the interim  
20 targets, that those would have a role to play, because  
21 the bottom line is from my perspective, states are  
22 still going to make substance and progress with or  
23 without interim targets. Because no one's going to  
24 wait until 2030 to try and solve this problem, and  
25 they're going to figure out their own glide path. But

1 a state and maybe even a region will not have the  
2 ability to see what everyone else is doing, and so I  
3 think it's important that even if you got rid of the  
4 interim targets and the state's had their own plans of  
5 the regions, then you bring them all together, and in  
6 this case FERC or a designee will say, Look, does it  
7 all still work, even if you have your glide path.

8           Take care of those issues at the outset,  
9 because I think you have a much smaller subset absent  
10 the interim targets, but I think you still have  
11 issues. And even then we can't predict, we can't sit  
12 here today and predict what's going to happen over the  
13 next 15 or 20 years. Our company has a plan over the  
14 next 20 years, but things will happen. And so  
15 consequently we want to have the ability to adjust  
16 that plan, to raise the issues with the EPA that our  
17 plan may now impact reliability for whatever the  
18 reason may be, and so consequently, you know, the RSV  
19 would come into play there.

20           So to summarize, interim targets clearly the  
21 first order of business. The RAM, as I call it, and  
22 the RSV, second and third lines of defense, but  
23 nonetheless I think they're both -- all three of them  
24 are still very important.

25           COMMISSIONER BAY: Thank you. Commissioner?

1           MS. LANGE: I would echo the concern with the  
2 interim targets, that's a comment that Minnesota has  
3 made very strenuously to the EPA. We have a very  
4 aggressive reduction goal and an interim target that  
5 requires or advises accomplishment of that within a  
6 very short amount of time, so we see that interim  
7 target as a real conflict with reliability. I think  
8 Warren's -- Warner's points, excuse me, about --

9           MR. LASHER: It's tough, there's two of us  
10 here.

11           MS. LANGE: -- the ability to adjust plans is  
12 going to be very important, because reliability is  
13 likely to arise in a very location-specific way, and  
14 that's going to be an iterative process between states  
15 and RTO and their utilities to identify those  
16 locations and the ability to be able to go to the EPA  
17 and say, you know, we need a different mechanism here  
18 either for a short-term or perhaps adjusting the plan  
19 overall is going to be important.

20           The reliability safety valve has been  
21 mentioned with respect to MATS, and I would just say  
22 that there's a little bit of difference between MATS  
23 and the Clean Power Plan in that MATS reductions  
24 really do need from a public health perspective to  
25 happen at a location. I mean, carbon is a universal

1 pollutant in the sense that, you know, a ton of carbon  
2 here or a ton of carbon there, but, you know, a pound  
3 of Mercury here and versus a pound of Mercury there is  
4 different, and so I think, you know, some of the MATS  
5 reliability issues did come up because specific plants  
6 in specific locations were meeting to come off-line  
7 or, you know, include in engage in retrofits, and that  
8 may not be as prevalent of a problem in the Clean  
9 Power Plan, but I don't know the answer to that.

10           COMMISSIONER BAY: Thank you Commissioner  
11 Lange.

12           MS. NELSON: Let me just echo the comments of  
13 my colleague regarding the time frame, you know, Texas  
14 is also concerned about that. I don't think -- I  
15 still think there needs to be reliability safety  
16 valve, because they're not mutually exclusive. You  
17 know, as you add more renewable resources to the grid,  
18 for instance, as an example, you run into issues that  
19 either are more extreme than you thought they would be  
20 or that didn't exist.

21           So, for instance, Texas is having an issue  
22 with sub-synchronous oscillation, and when we built  
23 our CREZ transmission lines, we put in series of  
24 capacitors because it's the most efficient least cost  
25 way of carrying a lot of power, and we've run into



1 problems where there are areas with low load and low  
2 base load with sub-synchronous oscillation that can  
3 cause damage to generation units, and we're dealing  
4 with that.

5           So there will be times where you think you're  
6 going to get a certain amount of power from a system  
7 that ends up not working out for whatever reasons and  
8 you need some flexibility.

9           MR. LASHER: Let me add to that. I was  
10 really hoping we could get through a technical  
11 conference without sub-synchronous oscillation coming  
12 up. Apparently that's not going to be the case today.

13           But I would like to on a slightly different  
14 note about the interim target. In our analysis the  
15 Clean Power Plan, even the risk of the Clean Power  
16 Plan is acting like something of a curtain. The  
17 actual retirement decisions are being driven by the  
18 other regulations that are affecting the ERCOT region,  
19 both MATS and Regional Haze.

20           I think it's interesting to note, talking  
21 about MATS, we have 8,000 megawatts, I believe, of  
22 coal capacity that has a one year extension on the  
23 MATS requirements, so that's out until 2016. Some of  
24 those units, I believe, are delaying implementation of  
25 any capital investment no matter how small in order to

1 gain some sort of understanding of what the impacts of  
2 the Clean Power Plan will be when it's finalized this  
3 summer.

4           So the interim target itself I think moving  
5 that out or reducing the impact of that would be  
6 beneficial, but I certainly think that the reliability  
7 safety valve would be a key component to the  
8 successful implementation of the Clean Power Plan.

9           MS. REILLY: Just a continuation with what  
10 Mr. Lasher was just saying. The utility industry has  
11 not, at least the ones I've talked to, have not ever  
12 looked at their being an interim goal. It's a cliff.  
13 And I know you've heard that before.

14           The idea that an average over 9 years does  
15 not mean we go into the first year at a high number or  
16 a current number, which results in a number that is  
17 extremely low by the end of that averaging period  
18 which really takes a lot of coal off-line. That's the  
19 only way it works.

20           When a -- for a company like Hoosier that,  
21 you know, 85 percent of its power comes from one power  
22 plant, that's a huge, huge issue. We're also one of  
23 those companies that has a combined cycle plant that  
24 when it calls for gas can not get gas, so there is a  
25 huge issue out there in the timing between when you

1 elect to get gas and the time you have to bid into the  
2 market that also needs to be solved during this time.

3           But when you start talking about an emergency  
4 safety valve, when you start talking about something  
5 that happens maybe once in a while, maybe never if  
6 it's structured correctly, we're talking about those  
7 situations where the wind stops blowing.

8           I gave that current situation in California  
9 where hydro power, and there was an article yesterday  
10 about the same thing happening in Washington and  
11 Oregon, where you're getting less and less of that  
12 renewable power because it's not available.

13           You know, we start talking about yes, but  
14 then you can bring on new facilities and those won't  
15 count in this plan, because they will already meet  
16 this standard that the assistant administrator talked  
17 about that, you know, those will be the most efficient  
18 plants. Well, many of us have spent a lot of time  
19 making our plants as efficient as possible, and we  
20 believe we have a remaining useful life of  
21 significance 30 years or more on those plants.

22           So it's important to have a safety valve that  
23 says if we need you, it's more important to run that  
24 coal plant that might raise a state's emissions one  
25 year than it is for their to be no electricity for a

1 hospital or quite frankly for my house.

2 MS. SOHOLT: Here we go. Great. I guess I  
3 need the engineer, yeah, attorney engineer.

4 So I have kind of an overarching comment for  
5 you, and that is I think it's difficult to think about  
6 what the driver in removing an interim target, it's  
7 difficult to think about what the replacement driver  
8 would be for people to act early rather than to wait  
9 until the end of the time period.

10 And so if there is more of a glide path to  
11 2030, are there replacement things put in place to  
12 incentivise, to urge utilities to move sooner rather  
13 than later. MISO, for example, it's not going to be  
14 able to study every generator that puts an attachment  
15 Y at the same time. They're not going to be able to  
16 accommodate everybody shutting down resources or  
17 switching out resources. There's going to need to be  
18 an orderly transition.

19 And so how do you get a handle if everybody  
20 waits, you know, to those later years? What can you  
21 put in place in lieu of the interim target to allow  
22 progress to happen smoothly throughout the time  
23 period?

24 And then I would also say that some things  
25 might be able to be done earlier rather than later.

1 So infrastructure will take a significant amount of  
2 time, but making sure we have a variety of planning  
3 studies that look at different scenarios as people are  
4 considering what their mix is going to look like and  
5 what their final plan is going to look like will be  
6 really important.

7 So getting the stakeholder process to really  
8 drive robust scenario planning under a variety of  
9 situations would help, but I really come back to  
10 what's going to be the driving force to really get  
11 people to act sooner rather than later?

12 COMMISSIONER BAY: You know, I actually would  
13 like to move onto -- well, you know, I think I  
14 probably used up my allotted time, so I should  
15 probably pass the microphone to my colleague  
16 Commissioner Clark.

17 MR. BARDEE: Just a quick reminder for the  
18 speakers, if you could turn off your microphone after  
19 you're done speaking it would be helpful for the  
20 sound. Thanks.

21 COMMISSIONER CLARK: All right. Thanks  
22 Norman and thanks to the panel. I notice that  
23 regardless of whether we start at greatest seniority  
24 or least seniority, I'm in the middle either way so I  
25 know how my 11 year old feels now. As a first born I

1 haven't had to experience that.

2           First, Mr. Peters, thank you for bringing up  
3 this issue of some entity needs to look at how all the  
4 state and federal implementation plans fit together  
5 after they are developed and implemented. Thanks to  
6 Public Power especially for bringing this issue,  
7 because I think APPA has been at the forefront of it.  
8 I think this is extraordinarily important in terms of  
9 from the working of the market and from a reliability  
10 standpoint having some entity with expertise and  
11 marketing reliability, looking at that issue  
12 specifically as the plans get stitched together.

13           So thank you for raising that. My question  
14 for you and then I'll ask others if you have any  
15 thoughts on it is how do we incorporate -- oh, and I  
16 would say this. I think you're right, FERC is the  
17 entity to do it. Whether we do it under our own  
18 statutory authority or under something that's bolted  
19 onto the Clean Power Plan or EPA's revision of it or  
20 whether it's Congress that comes in and says FERC does  
21 it. I think you're right.

22           My question is this: FERC's expertise is in  
23 the bulk electric system, and so would be able to look  
24 out for those things that might either affect the  
25 markets from an interstate market's perspective or

1 might affect reliability of the BES, but we don't have  
2 expertise in the local reliability issues, and yet  
3 this plan could have impacts on those local  
4 reliability issues that would be -- that we wouldn't  
5 be able to model.

6 I'm wondering if you've given any thought to  
7 is there a way to ensure that local reliability needs  
8 are met that are really beneath the certain modeling  
9 that FERC does on a granularity basis?

10 MR. PETERS: Thank you. You've raised a lot  
11 of issues. From a -- how this should be approached,  
12 we think EPA should amend the rule and require FERC's  
13 input and your ability to have a formal process not  
14 just somebody on the sidelines, you know, looking at  
15 it from the outside, and then hoping somebody would  
16 respond to that.

17 But I think FERC has a statutory  
18 responsibility to ensure reliability, and FERC needs  
19 to step up and assert that authority, and EPA should  
20 recognize that in the Clean Power Plan by allowing  
21 time for that review to take place.

22 From a local reliability standpoint, we're,  
23 you know, the Midwest region has been talked about.  
24 We have state oversight over our requirements to meet  
25 our load. And every state that we have load in every

1 year, and some states are looking out, pushing out  
2 that window a little bit further, we have to show that  
3 we have the resources available to meet our  
4 requirements in the upcoming year. And so from a  
5 local reliability standpoint, unless the states change  
6 that structure, that's going to continue.

7           So you're going to have FERC looking at it  
8 from an overall standpoint and the RTOs are going to  
9 be looking at it. As MISO's done an excellent job in  
10 our region of pointing out the shortfalls in the  
11 various state's capacity requirements, and those  
12 states have been responding, and so I see that as good  
13 structure for MISO, whether that's work in PJM or  
14 parts of the country, I can't tell you, but in our  
15 region, it works very well.

16           The states maintain the responsibility for  
17 ensuring that the utilities serving customers in  
18 those states have the resources to meet those  
19 requirements. That information is rolled up, MISO  
20 takes a look at that. If they see shortages out  
21 further in what that state's planning cycle might be,  
22 they're very good at pointing that out, and that gives  
23 those states time to go back to those utilities, so it  
24 is a partnership.

25           You've got FERC taking on the responsibility



1 at the outset, then you have the RTOs looking a little  
2 bit longer, then states from year to year or every  
3 three years making sure that the utility in their  
4 state will have the resources available to meet that  
5 load.

6 COMMISSIONER CLARK: Okay. Thanks.

7 Mr. Baxter?

8 MR. BAXTER: So I would largely echo what  
9 Mr. Peters articulated. We see the -- the upfront  
10 mechanism I agree with you is very important to have  
11 that done at the outset. And it would be one whereby  
12 it would be imbedded in the rule and whereby -- as the  
13 EPA would ultimately receive the compliance plan so  
14 too would FERC.

15 And then ultimately FERC would designate  
16 perhaps the RTOs and others would participate with  
17 FERC in this assessment, because I do agree that FERC  
18 has the bulk power system, you got the RTOs and those  
19 aren't in RTOs, there's some regional planning that  
20 could identify those more localized issues and raise  
21 those as part of the plan, and ultimately before EPA  
22 would approve any plan they would have that input and  
23 then of course it would give the states or the regions  
24 the opportunity to modify those.

25 We think that that's absolutely critical, and

1 I think it's absolutely doable in the bigger picture  
2 of things. And so at the end I think that that's how  
3 we ultimately see it, and I agree with you, again,  
4 it's an important part of the process.

5 COMMISSIONER CLARK: Thanks. Commissioner  
6 Lange?

7 MS. LANGE: Commissioner Clark, I'll just  
8 mention the process that MISO and OMS went through on  
9 a resource adequacy survey over the last couple of  
10 years, and we're going to have another go around on  
11 that and learn some lessons definitely from the first  
12 generation.

13 One of which was utilities need direction  
14 from their state regulators that they need to supply  
15 this information in a candid but confidential way to  
16 MISO. That was very important that utilities knew if  
17 they provided generation information in their plans  
18 going forward that that was going to be confidential,  
19 but it needed to be accurate, and I think that was  
20 some of the iterations we had to work out in that  
21 process.

22 That helped us as a state almost do a  
23 cross-check on our resource adequacy work that we do  
24 in Minnesota through our IRP. Are we on track with  
25 meeting our parameters with respect to MISO's

1 analysis, that was very helpful. Identifying some  
2 regions within MISO that were constrained or short,  
3 that was important I think for those states as well.

4 So I guess in collaboration with the other  
5 gentlemen, I would concur that states, RTOs, and then  
6 FERC if he believes that oversight can be  
7 constructive, you know, suspenders I guess we're  
8 talking about. Thank you.

9 COMMISSIONER CLARK: Thanks. It sounds like  
10 it's a -- on a local reliability side it's an  
11 iterative process that starts from the bottom up,  
12 which states, their utilities, and environmental  
13 regulators working together to make sure that the plan  
14 that they're developing doesn't degrade local  
15 reliability and at the top end hopefully, I would  
16 agree with those views.

17 We've commented on this, it's FERC looking at  
18 the BES and market operations in conjunction  
19 leveraging our resources with the ISOs and those  
20 regions to oversee the wider grid.

21 Final question on cost. Understanding that  
22 utilities and their regulators will go to great  
23 lengths to not have to deal with reliability problems.  
24 The way we deal with reliability problems sometimes  
25 can be through the price mechanism that you do things

1 you wouldn't otherwise do that are costly, but they  
2 keep the lights on.

3 I'm curious of any studies that have been  
4 done in your individual utilities or regions that deal  
5 with the cost delta between complying, say, by 2030 if  
6 you were given the flexibility of just -- say get to  
7 2030, here's the target, you do it like you need to do  
8 it, versus the cliff that we've talked about. Have  
9 you done those sorts of studies so you can kind of  
10 tease that out, what the cost delta is?

11 MS. LANGE: I'll just mention briefly that we  
12 haven't done a cost study of that detail. I know  
13 Wisconsin has, I believe, done a very good analysis of  
14 what the plan requirements would do for them. I think  
15 from more of a qualitative assessment our concern with  
16 the interim timeline is stranded investment. Plants  
17 that have just spent hundreds of millions of dollars  
18 to comply with MATS and Regional Haze and have  
19 depreciation schedules that are, you know, much longer  
20 than 2020. That's a qualitative look that we as our  
21 commission are concerned about, but that's not a  
22 detailed study.

23 COMMISSIONER CLARK: Thank you. Sure,  
24 Warner.

25 MR. BAXTER: Commissioner, I'm happy to

1 respond, because we have done that analysis, and we  
2 are in a position to do so, frankly, because we have  
3 an integrated resource planning process in the State  
4 of Missouri and that we've been looking at this for  
5 some time.

6           So we've been actually executed on a plan  
7 that over the next 20 years will do several things.  
8 One, it would achieve the EPA's final targets at the  
9 2030 targets. In our case it would be the 2034 time  
10 frame. But along the way we would do a lot of things.  
11 We would retire about a third of our coal fleet, we  
12 would add renewables, we would add natural gas  
13 capacity, we would extend the life of our nuclear  
14 power plant, and of course we would continue with  
15 energy efficiency programs among other things. So we  
16 had that plan, it actually was presented to the  
17 Commission.

18           And so they gave us the ability to look at  
19 the Clean Power Plan and do a with and without. And  
20 the bottom line is that if we have to comply with the  
21 interim targets, what the incremental impact for this  
22 rule alone for our customers would be, would be 4  
23 billion dollars.

24           And of course, it would -- the reality is, as  
25 I said even in my paper, the ability actually to

1 achieve some of those things by 2020 is very  
2 problematic from a reliability's perspective among  
3 others.

4           And so there's no doubt that the implication  
5 of the Clean Power Plan will have not just reliability  
6 issues, which I know is the main focal point of this  
7 discussion, but it will have significant cost issues,  
8 and we've actually done that, and it will be very  
9 significant to our customers here in Missouri.

10           COMMISSIONER CLARK: Next, please.

11           MS. REILLY: It's really interesting to be  
12 sitting next to Ameren when you've got one coal plant  
13 and some peaking gas plants and one combined cycle  
14 plan, because when you start talking about shutting  
15 down a coal plant that just spent 350 million dollars  
16 to upgrade all of its environmental controls in '12  
17 and '13 and you say that you're going to shutdown a  
18 bunch of coal, which is 80 percent of our generation,  
19 we don't have a number for you because when we start  
20 looking at it, it's sort of the fear factor sets in  
21 and we really hope that, you know, they'll be  
22 opportunities outside of this which is one of the  
23 reasons why Hoosier Energy came up with an alternative  
24 plan to the Clean Power Plan that kept out, that only  
25 looked at building block 1, but the fact is the only

1 word I can use for a co-op, and I'm sure this is  
2 municipal too, and that's devastating.

3 MS. SOHOLT: The one thing that I would point  
4 out in any of the studies that look at 2020 versus  
5 2030, is the modeling inputs are going to be critical.  
6 The capital costs that are used in the modeling,  
7 particularly for wind right now because the costs have  
8 declined so dramatically, are very important. Off by  
9 a factor of, you know, three or four you can get  
10 significant cost differentials.

11 So wind has declined 58 percent over the last  
12 five years, and lots of times the assumptions on  
13 capital costs really lag, the reports from the  
14 industry, and so while you think it's an easy thing to  
15 agree on, the capital costs for new generation are a  
16 very controversial topic once you start doing  
17 exercises that look at cost tradeoffs, and so it would  
18 be just as important to make sure we have the current  
19 capital costs.

20 COMMISSIONER CLARK: That's a good point.  
21 Any modeling is sometimes uncertain and things like  
22 PTC would certainly play into that as well whether  
23 it's available or not. So thanks to everyone again  
24 from the panel and I'll turn it over to Commissioner  
25 Moeller.

1           COMMISSIONER MOELLER: Test. All right.  
2 Okay. I want to first make a comment and then ask a  
3 question about the reliability safety valve or the  
4 reliability assurance mechanism. It builds on  
5 something that Commissioner Clark opened with and also  
6 Mr. Lasher talked about, the challenge about seams.  
7 And I had a good conversation with a trader last week  
8 who made the point for those of us who had to live  
9 through the West Coast crisis in 2000 and 2001, by the  
10 way we're still litigating that at FERC, keep that in  
11 mind, that's 15 years ago, and that was essentially  
12 caused by seams.

13           California had a market program that was  
14 flawed and then those seams issues spilled over into  
15 the entire West. So I hate to be sounding too dark  
16 here, but I certainly hope that that will be in the  
17 minds of our friends at EPA as they put these rules  
18 together, because of the issue of different states,  
19 different approaches, and the fact that when a trader  
20 is telling me that there's going to be a lot of  
21 opportunity here, and this is an ethical trader, but,  
22 you know, he's putting out a pretty good warning to  
23 make sure that that is at least thought about as this  
24 is put together.

25           The question pertains to how the RSV or the



1 RAM would actually work in terms of our role, and I  
2 think I've been pretty consistent in calling for an  
3 open transparent and accountable process on  
4 reliability implications of it, but I'm particularly  
5 interested from many of the panel, but from our  
6 regulators, our state regulators, if FERC is put in a  
7 position to be second-guessing what a state puts  
8 together, whether it's the assumptions under building  
9 block 1 are too high, whether the energy efficiency  
10 program under building block 2 won't be workable,  
11 whether you'll get your state environmental agencies  
12 to approve pipes and wires to go through building  
13 blocks 2 and 3, I sense that it could add to our state  
14 federal tension, some of which is healthy and at some  
15 point gets to a point that's not very healthy.

16 Chairman Nelson? Commissioner Lange?

17 MS. NELSON: I was purposely quiet in  
18 response to that question. You know, I mean, ERCOT is  
19 in a unique position. We don't -- we --the Texas PUC  
20 has authority over that market, over the wholesale  
21 market, so I don't think that, I mean, I think FERC  
22 definitely has some role to play, but, and again it's  
23 going to be hard to evaluate that until we see what  
24 the final rule is, and, you know, we learned that the  
25 hard way in Texas when we looked at Casper and there

1 was such a difference between the proposed rule and  
2 the final rule, it's hard for us to evaluate, and I  
3 think the underlining theme there is, and the speakers  
4 who have gone before me, and I don't want to speak for  
5 them, but they seem to want somebody to make sure that  
6 reliability is reviewed.

7 I do think the state commissions can play  
8 that role, like, in Texas where we have multiple  
9 jurisdictions, but it is challenging.

10 MS. LANGE: Just the thought of FERC  
11 cross-checking their state compliance fund did kind of  
12 make my skin crawl, so thanks for being sensitive to  
13 that because, you know, it is this tension between  
14 state and federal jurisdiction and, you know, if it's  
15 not broke why fix it, but we are entering a much more  
16 challenging regulatory system here.

17 I don't think anybody would deny that this is  
18 a big lift for all of us. I do think we can learn  
19 some lessons from the MATS roll out, if you will, want  
20 to call it that, and see how it's going. I feel  
21 comfortable that through the IRP and through  
22 engagement with our RTO that we're managing that, but,  
23 you know, that's end of pipe controls or retrofits or  
24 shutdowns, it's not energy efficiency and renewables  
25 and other building blocks.

1           So I hear what you're saying, but I also  
2 think that states, you know, if they have their eye on  
3 the ball, they know what's going on in their states  
4 better than the federal government would.

5           COMMISSIONER MOELLER: Mr. Baxter, thank you  
6 for your comments related to both RAM and RSV and  
7 understanding that your top priority is the 2020  
8 timeline, but -- and maybe it's not fair to ask you to  
9 think this through as much, but if there is a case  
10 where we take a look at, say, Missouri's plan and we  
11 think it's inadequate and how it deals with Kansas and  
12 then how Kansas interacts with Oklahoma and talk about  
13 moving parts, I can see real challenges to what we  
14 would come up with or what we would recommend, maybe  
15 it's a pass/fail, but just wondered if you flushed out  
16 further your already articulate points about the need  
17 for these, but how it would actually work in  
18 practice?

19           MR. BAXTER: Well, Commissioner, you raise a  
20 great question, and it's something we haven't talked  
21 about to some extent, but you know the reality is that  
22 while we have a very robust state planning process and  
23 we work very closely with MISO, and frankly we work  
24 with all the entities, we have a seams issue in  
25 Missouri as I discussed, we have those conversations.

1           The point is, you know, our concern is that  
2 we may have a not large enough view to see where some  
3 of the issues may be, and this is where an  
4 organization, like, FERC or the RTOs working together,  
5 and say, you know, you have a gap and there's a yellow  
6 light, maybe it's a red light, maybe it's simply a  
7 yellow light, you know, there are ways that you can  
8 fix this gap and to address this at the front end as  
9 opposed to doing it through say an RSV, right, and  
10 then you're in real-time trying to address a problem,  
11 and that's not a prudent plan from my perspective.

12           So you have to weigh the issues, and as we  
13 step back and we weigh the issues, we think that some  
14 of that input upfront where there may be a little  
15 tension, but if the work is really being done  
16 thoughtfully with the stage for the RTOs as they go  
17 through the planning process, it isn't like we're  
18 going to show up one day and say, oh, my gosh, I  
19 haven't had any conversations with these people for  
20 two or three years. I think many of those things will  
21 be ironed out.

22           But what all goes around, comes around and  
23 comes back to the most important thing I think that  
24 would address many of these things as if you took care  
25 of those interim targets. I think you really address,

1 allow this tension we're talking about, and then the  
2 reliability insurance mechanism tension is  
3 meaningfully narrowed and the RSV issues are even more  
4 narrowed. That's how we see it all coming together.

5           COMMISSIONER MOELLER: Thank you. Well, I  
6 appreciate the entire panel, you all had great points  
7 from different perspectives. I'll just add to  
8 reiterate my first point that the California market  
9 actually worked fine for a couple of years until May  
10 of 2000 when a West-wide drought exposed its flaws.  
11 So similar to what we've referenced, it's the  
12 unintended things that come up that can really create  
13 some problems. Chairman LaFleur?

14           CHAIRMAN LAFLEUR: Well, thank you very much,  
15 Phil, and thank you everyone. At the risk of sticking  
16 on one topic too long, I also want to bore down, bear  
17 down a little bit on the reliability assessment  
18 mechanism reliability safety valve picking up on some  
19 of what my colleagues have said, and that is not at  
20 all to undercut the critical importance of some of  
21 what we've heard again and again on, the glide path  
22 and other aspects of the rule, but I'm really trying  
23 to focus in on the FERC aspects.

24           And at the very first of these meetings in  
25 the national meeting I had talked about the different

1 things that people meant when they used the word  
2 reliability safety valve and what it meant and what we  
3 would do, and what I thought I would do is try to echo  
4 back, do a little drafting on the fly here, if we were  
5 trying to write something in a rule, try to echo back  
6 what I think I've heard some consensus on. The three  
7 questions I'm still uncertain on and I really welcome  
8 the views of the panelists.

9           So what I read -- from what I've read and  
10 heard in all of the sessions is that whatever this  
11 mechanism is it should occur at the time when the  
12 states or regions turn their plans into the EPA, but  
13 before the EPA puts the infamator of finality on  
14 those plans, we'll call that a reliability assurance  
15 mechanism. That seems to be in all the comments.

16           Then the second is that they would be  
17 something that would be an ongoing opportunity for  
18 review as the plans were being implemented and  
19 something went wrong or came up and that's a  
20 reliability safety valve. That seems -- people tell  
21 me when you talk if that's wrong, but I'm hearing that  
22 as the consensus.

23           Then secondly, I think there's a clarity on  
24 that FERC should stick to doing what FERC does. The  
25 bulk electric system, the markets, the wholesale

1 aspects, the interstate aspects, although not a  
2 clarity of who would do anything else that was needed,  
3 but that's something I think we're developing clarity  
4 on.

5           But then turning to the things that I don't  
6 think we have clarity. The first is what are the  
7 standards that FERC would use, and one thing I've  
8 heard again and again is that we would take a plan as  
9 it came in and say does this plan if implemented as it  
10 came in, does it affect reliability? Do a run and see  
11 if the lights will stay on. Within reason that's,  
12 quote, fairly straightforward.

13           I've also heard look at all the plans, do  
14 they work together? Do they compete with each other?  
15 You have to figure out how to do that, but I  
16 understand it.

17           But then there's echoes in comments. Those I  
18 think I hear consensus on of, like, does a state need  
19 more time? Does this plant need more time? And if we  
20 would do that, that gets into all the questions that  
21 Commissioner Moeller raised of, like, am I going to  
22 say, Hey, Minnesota you could have really done a  
23 little better job on efficiency and then you would  
24 have need that, and that gets me right into state  
25 jurisdiction.

1           So do people envision this reliability either  
2 the -- do you envision the assurance mechanism of the  
3 state would come in and say, Here's our plan. We need  
4 more time, and FERC would do something; and if so,  
5 what standards do we use or are we just kind of  
6 verifying that the plans work, because those are two  
7 very different things, and I -- we want to make sure  
8 that we know, if we're going to do something, we know  
9 what it is. That's the first question.

10           The second is how would the state and federal  
11 work together if anyone has any ideas, because  
12 everyone says FERC should work with NERC, well that's  
13 great, but they just have the same limited  
14 jurisdiction we do. FERC should work with the RTOs,  
15 other FERC-like creatures, but if we're going to get  
16 into the distributed resources or any of that, we have  
17 to somehow work with the states or, I would imagine,  
18 and that doesn't seem to be concretized.

19           And then the final question is I do want to  
20 learn from MATS, and although I'm gratified that we've  
21 had to use the MATS safety valve infrequently, we only  
22 have one that we've acted on, I think one more that  
23 we're expecting that we know of so far, but one thing  
24 I've heard a lot about it when it came out is that  
25 people didn't like that it was in the compliance



1 process and it wasn't in the rule and it was bolted on  
2 and you had to be, like, out of compliance to use it,  
3 and I'm not one to lead the witness here, but if  
4 anyone wants to say anything about that, this seems to  
5 be the time to if you have thoughts about doing this  
6 differently and why I'd invite that.

7           So what we should do when we look at it, how  
8 we work with the states, if you have thoughts about it  
9 should be in the rule because, I mean, the rules come  
10 final in a few months so we're getting into the 11th  
11 hour. That's going to be my only question, because I  
12 know it's a whole bundle of them.

13           I guess I'll start with whoever wants to  
14 start, whichever end of the line.

15           MS. NELSON: I'll start. I think it's still  
16 on. It's working right? Okay.

17           So, you know, you've asked some very good  
18 questions and I think we're just starting to look at  
19 that right now. We did work during Casper to suggest  
20 this, I think, maybe we were the first ISO to suggest  
21 it.

22           One thing I would say I think it's critically  
23 important is do no harm to markets. Whatever you do  
24 needs to be limited in duration, and, you know, there  
25 has to be some sort of everyone hates a settlement

1 process that happens after the fact, but as we've  
2 worked through reliability issues in Texas, I think  
3 it's really important that whatever you come up with  
4 that you preserve the workings of markets.

5           Because a lot of times markets will solve  
6 issues. Other than that, I would just say -- I would  
7 just go back to the reminder that Texas has  
8 jurisdiction.

9           CHAIRMAN LAFLEUR: I do understand that. I  
10 always say there's seven RTOs but only six that we  
11 regulate. I do know that.

12           MS. LANGE: Those are a bunch of really great  
13 questions, a long list of things to think about. I'm  
14 going to pass on the MATS compliance question, I think  
15 that's maybe more regulated entities have thoughts on  
16 that.

17           State and federal working together,  
18 absolutely. One of the ways at the risk of really  
19 wading into a thorny patch, but thinking about other  
20 ways to ensure reliability with provision of  
21 resources, like, demand response, and I know that's  
22 brought with peril right now because of where things  
23 stand, but there are a number of ways to provide  
24 axillary services, voltage support besides just  
25 traditional generation and transmission, and so I

1 think FERC could play an important role in being sure  
2 that you're including those in your assessment or in  
3 supporting those in your provision of rules for the  
4 markets.

5 I know that MISO is working on setting up a  
6 big reliability model to look at how states might  
7 comply and how that would affect reliability.  
8 Certainly we as states are going to be very engaged in  
9 that. That model might be instructive to look at with  
10 FERC, because I think it's pretty daunting for FERC to  
11 take in all these state plans and be kind of a final  
12 arbiter and say, Yeah, those look good. I don't know  
13 that that's a possible task for FERC.

14 So thank you for your questions.

15 CHAIRMAN LAFLEUR: Well, thank you. I  
16 actually feel, maybe foolishly, like I do understand  
17 how you would look at a state planning and see if it  
18 works. It's more if the state wants something else,  
19 if the state wants more time, or something, how FERC  
20 would -- it's very hard for me to understand where  
21 we'd start in figuring out what all the drivers are of  
22 that. That's -- it's all good and we want to say,  
23 yeah, that one works, that one works, that one works,  
24 we have concerns about that one, I think we can figure  
25 out rules.

1           But some of the things that have been  
2 mentioned as being FERC being the, you know, the kind  
3 of backstop or whatever, I worry how you would really  
4 do it at the time, so that's why impressing on this.

5           MR. BAXTER: So Commissioner, I'll -- you've  
6 raised some very good questions, and of course I think  
7 we collectively as a company and we collectively as an  
8 industry continue to think of some of those things.

9           So let me try and address to the extent I can  
10 some of your questions. Your first one related to  
11 MATS, and I think we are clear as a company that we  
12 believe it should being embedded in the rule, and from  
13 my perspective why not? Why not? We've gone through  
14 a MATS type of process, and I don't think MATS is sort  
15 of lift in place, but I think it's a good framework to  
16 talk about the evidence that you need, the procedural  
17 things that go on, and how frankly FERC is working  
18 with generators and others as well as with the EPA to  
19 try and resolve issues. So I think it's a good  
20 framework and being embedded in the rule I think has a  
21 lot of help but certainly from our perspective in  
22 terms of certainly and those types of things. We'd  
23 clearly support that.

24           The second thing, your question was how does  
25 the state and the federal folks all work together?

1 Well, you know, in many respects that's probably a --  
2 it's a good conversation to have with all of our --  
3 not just the state regulators but the staff folks and  
4 many others, but, you know, I think this is -- I do  
5 believe that's doable. I mean, if you start  
6 highlighting some of the issues, you know, what we  
7 have to do I think they'll be a lot of conversations,  
8 as I said earlier, upfront. I don't think we're going  
9 to wait until the final day and go have conversations,  
10 but whether there's a process that requires some of  
11 those conversations, that's maybe something worth  
12 having a discussion about.

13           And I think the last thing relates to, you  
14 know, what standards that FERC would look at. You  
15 know, I guess, and it's very basic, would be sort of  
16 the NERC compliance standards at a very high level.

17           I guess -- I had an envision where you would  
18 come to my company and say, you know, you should have  
19 done a little bit better on energy efficiency.  
20 Frankly my state regulator will have already had those  
21 conversations with me.

22           I think it's more that Missouri's doing this  
23 and Illinois is doing this, and we really didn't have  
24 total, because it's, you know, two different regions,  
25 you have PJM, you have MISO and SPP. We don't have

1 total visibility. You have that visibility and you  
2 say, Time out. We have a problem. And we could have  
3 a real reliability issue. Some may be from bulk power  
4 system, but working with the regional transmission  
5 organizations, they know the various state standards,  
6 they could say, you know, we're going to have a  
7 problem here.

8           And so I don't know if that gets you as far  
9 below as you wanted to go, but I don't see you calling  
10 the balls and strikes on things, like, you could have  
11 done a little bit better. I think the state  
12 regulators and the stakeholders are going to already  
13 do a lot of that from my perspective.

14           MR. EASTERLY: I think it's not quite as  
15 simple as we'd like to believe. Remember there's  
16 three possible sets of plans. Each state can do its  
17 own plan, the states can work with other states to  
18 come up with either sort of more voluntary market  
19 driven trading between states, or actually a  
20 multi-state plan, which probably can't be done in  
21 time, or we can opt for the federal plans and they're  
22 all going to be different.

23           What I've noticed talking to other states is  
24 everybody's least cost solution right now involves  
25 shutting down things and having the market make it up.

1 Well, the market has to exist, and that's something  
2 that you can figure out is whether or not when you add  
3 up all these things that we're trying to do, the  
4 market really can provide that much energy from all  
5 these other states that are doing the same thing we're  
6 doing.

7           And the other challenge -- oh, wait, I might  
8 have forgotten. Oh, this is an environmental goal,  
9 and in the environmental goal we have all these  
10 building blocks and we have -- we're going to say you  
11 must do this much of load shedding and stuff, but what  
12 if it doesn't happen? Then we won't have reliability,  
13 because there -- it just won't be implementable on the  
14 ground and somebody will be short.

15           So I think there's serious concerns and I  
16 hope that you can help us with this.

17           MS. REILLY: I want to start off by saying I  
18 think this -- whatever we do for reliability valve has  
19 to be within EPA's rules. I do think there's two  
20 different issues here, you've mentioned them both.  
21 One being the ongoing issue, what happens when the  
22 wind stops blowing? What happens when we have a  
23 drought? NRECA has come up with a very good  
24 reliability safety valve for those kinds of issues,  
25 and quite frankly I hadn't thought about this as much,

1 because I'm an environmental manager, but what it  
2 comes down to for me is when I look at these questions  
3 that you ask and I look at -- at the first hearing  
4 there was a gentleman from Tennessee, who talked about  
5 he has two RTOs, he has TVAs, and he has independent  
6 people within the state, you know, we are talking  
7 about an electric system that took over 100 years to  
8 develop. We have transmission wires and we have all  
9 kinds of things that were built around where the power  
10 plants are.

11 I wish I could -- I wish I had a magic fairy  
12 wand and I could say this is a great way to meld all  
13 these issues together. I'm not sure that it exists at  
14 this point and it's going to be painful and it's going  
15 to take a lot of work on your part, on EPA's part, on  
16 these wonderful people down here that are responsible  
17 for their states, and unfortunately for folks like  
18 Hoosier Energy that are not regulated by their state  
19 PUC and have to come into compliance on an extremely  
20 short time frame, you guys got your work ahead of you.

21 CHAIRMAN LAFLEUR: Well, thank you all very  
22 much for those comments. I just want to say a couple  
23 things. I do think that beyond anything that's in the  
24 rule on reliability assurance mechanism or reliability  
25 safety valve, FERC will have work to do to ensure that



1 the markets continue to function to produce the  
2 resources that are needed as well as -- other than  
3 ERCOT where Donna will do that -- but the others as  
4 well as to work on the infrastructure, and those are  
5 both of the topics we will be looking at this  
6 afternoon.

7           On the reliability safety valve, I do think  
8 we're making progress, sometimes I think this is --  
9 all these tech conferences are like a symphony where  
10 you keep hearing the same motif again and again. So  
11 the melody's getting a little clearer, and, you know,  
12 because we're right -- if it's anything that's going  
13 to be written in the rule, we're talking now, I really  
14 appreciate the specificity of your thoughts. Thank  
15 you.

16           MR. BARDEE: Any other questions from the  
17 Commissioners?

18           COMMISSIONER HONORABLE: I just had one  
19 comment, and I heard something Commissioner Moeller  
20 say that was just music to my ears when he said,  
21 ya'll. Thank you so much; it made my day.

22           COMMISSIONER BAY: I hate to ask the last  
23 question of the panel. I'm standing between everyone  
24 and lunch, but one question came to my mind and that  
25 is that a number of you have mentioned some pretty

1 substantial carbon reductions that you've been able to  
2 achieve over the last few years. I think Ameren's  
3 website, for example, says that it achieved a 20  
4 percent reduction since 2008. Mike, I think you said  
5 that you've been able to achieve a 25 percent  
6 reduction, and different states have also achieved  
7 pretty significant reductions in a pretty short period  
8 of time.

9           So my question is what allowed you to achieve  
10 those reductions in such a short period of time while  
11 maintaining reliability and affordability, and what  
12 makes the period going forward different, because now  
13 we're talking about a 15-year time frame as opposed to  
14 seven or eight years.

15           MR. PETERS: For WPPI it's something that  
16 we've been focusing on since, you know, 2005, '6 time  
17 frame. So it has been, you know, 10 to 12 year period  
18 that we've been looking at at this. How we've been  
19 able to achieve that is a couple of things.

20           One is an early focus on energy efficiency  
21 and demand response as a way of meeting our resource  
22 requirements, another was just simply opportunity.  
23 The Point Beach nuclear plant went through an upgrade,  
24 162 megawatts of additional nuclear capacity came  
25 available. We were able to step in and buy all of

1 that long-term for the life of the license that takes  
2 us out to 2030, 2033. There's two units there.

3           And at the same time we started backing down.  
4 We had some flexible contracts that allowed us to back  
5 down purchases over a three-year period, three to  
6 five-year period that was able to reduce a significant  
7 portion of our coal purchases.

8           So part of it was opportunity, it just  
9 simply the -- had the nuclear option not become  
10 available, we wouldn't have been able to step down as  
11 quickly as we were. We knew that was in the works and  
12 so we had that to look at.

13           Going forward, I think Warner's made it  
14 abundantly clear and we agree 100 percent, that 2020  
15 interim goal is flat out a cliff, it's not a glide  
16 path, it is a cliff, and that is a serious concern for  
17 us from a reliability standpoint. If it truly becomes  
18 a glide path, where we can start it where we're at and  
19 then give to the goal by 2030, we think we'll be fine.  
20 We'll be able to -- that gives us enough of a planning  
21 horizon that we can take advantage of the  
22 opportunities that come up. We can look at where our  
23 energy efficiency, demand response, renewables all fit  
24 into our portfolio and blend that in over that 10 to  
25 12 year period. But if that 2020 time frame remains a

1 cliff, we're not going to be able to do that cost  
2 effectively.

3           And if they just simply, the EPA just simply  
4 moves it out to 2025, but still keeps the cliff, it's  
5 the same problem. We need a true glide path and not a  
6 cliff.

7           MR. EASTERLY: I'd like to state that I think  
8 the market worked. We had things like the shale gas  
9 come on, the price of gas dropped precipitously, the  
10 combined cycle gas turbines becoming useful -- well,  
11 they always were useful, but becoming more accepted,  
12 and we had a lot of old plants that the economy would  
13 say these are better solutions to -- and also  
14 unfortunately there was an industrial reduction in  
15 load due to the economy, so those three things -- and  
16 in the end, in fact, I think 30 states in the United  
17 States reduced their CO2 emissions by more than 15  
18 percent from 2005 to 2012 before this rule was even  
19 proposed, just the market was working. We don't know  
20 if the market's going to work this way, if these  
21 opportunities will be available for the next number of  
22 years.

23           MS. LANGE: I would just add that in addition  
24 to everything, which I agree with the early focus on  
25 efficiency and renewables, access and expansion of

1 Canadian hydropower, which is very important to  
2 Minnesota, conversion of older inefficient coal plants  
3 to gas, and integration of renewables which has been  
4 able to be done in a reliable and cost effective way  
5 because we're part of a larger footprint. Those are  
6 all things that we've used in Minnesota to drive down  
7 our carbon emissions and that we plan to rely on in  
8 the future, and many of those things we're not getting  
9 credit for in our goal. Sorry, I just have to say  
10 that, the early actions that Minnesota did were not  
11 getting credit for, you know, we've kind of come to  
12 terms with that in a way. We are concerned that  
13 things that we're doing between 2012 and 2020, we're  
14 building more wind, there's some coal plants being  
15 retired, we do need to get credit for those, and we'd  
16 like to bank those emissions, for example, which would  
17 allow some flexibility going forward to deal with some  
18 reliability issues, so...

19 MS. NELSON: I would echo what my colleague  
20 from Minnesota said about wind, but also economic  
21 dispatch, you know, older coal, because as I said in  
22 my comments, generators get paid their marginal cost,  
23 which is heat rate times the price of natural gas,  
24 plus older heat rate units couldn't make it in the  
25 market anymore and closed down and natural gas

1 replaced them.

2 MR. BAXTER: So Commissioner I think it was,  
3 from my perspective, it was a combination of several  
4 things.

5 Certainly one of the things that we did was  
6 we invested more in energy efficiency, and certainly  
7 as we embarked on the programs in Missouri, those  
8 things are working. We invested in our coal plants.  
9 We made them more efficient. We also operated our  
10 nuclear power plant some, and then lastly, you know,  
11 we obviously started getting renewables. So it was a  
12 combination of all of those things, but your question  
13 was, well, okay so you did it before why -- just do it  
14 again.

15 I think the next step is a far more difficult  
16 step and so when you look at the building blocks that  
17 are underlying the targets to achieve the greater  
18 levels of efficiencies and power plants, they're  
19 simply not there compared to what we had on a  
20 cost-effective basis. To try and take this next step  
21 change for energy efficiency that will -- that's a  
22 challenge in the first place and certainly will take  
23 time.

24 And so -- and at the end of the day what  
25 we're trying to do because we made these investments

1 in our coal plants, we want to run them to the end of  
2 their useful lives. This is why we did it in the  
3 first place.

4           So when you look at the 2020 targets in  
5 particular, but even as the interim targets in  
6 general, what it creates is a regulatory cliff and  
7 really it's just something that's just not feasible.  
8 So that next step change is not the same step change  
9 that we made already. It's a much greater hurdle, and  
10 that's why 2030 in the bigger picture, when you look  
11 across the industry, we are transitioning our fleets  
12 systematically in a calibrated way as coal plants  
13 retire, we're placing with cleaner, more diverse  
14 resources among others, but to do that on an  
15 accelerated basis, that's just -- that's the real  
16 problem.

17           COMMISSIONER BAY: Thank you.

18           MS. REILLY: And I would just add very  
19 quickly. If you look at what everybody has said here,  
20 we've picked the low hanging fruit, we've picked the  
21 cost effective things, we've picked the things that  
22 can be done without huge rate increases. We've  
23 invested where we know society wants us to invest. In  
24 the end it does not have a renewable portfolio  
25 standard. Hoosier is invested in renewables, we

1 expect to be up to 10 percent by 2020. We do not have  
2 an energy efficiency standard for the cooperative. We  
3 have invested in energy efficiency. It's good for our  
4 members, but what ends of happening in a cooperative  
5 area often is that that means you've insulated their  
6 home and instead of heating their home to 55 in the  
7 winter, they heat their home to 70. It does not mean  
8 a reduction in energy use often, it may only mean that  
9 their life is better. And that's something we can't  
10 forget with municipals, with cooperatives, and other  
11 people, and a lot of the other IOU's that serve the  
12 poorer communities.

13 COMMISSIONER BAY: All right. Thank you.

14 MR. BARDEE: I would like to thank all of the  
15 panelists for the written presentation they've sent us  
16 or taken the time to be here today, and most  
17 importantly for the thoughtfulness of their comments  
18 here today so thank you.

19 With that we will end this morning's panel  
20 and we will resume at 1:00. Thank you.

21 (Recess)

22 -----

23 MS. SIMLER: So good afternoon and welcome to  
24 the second panel of today's conference. I'm Jamie  
25 Simler and I'm going to be the moderator for this



1 conference -- for this panel, excuse me. The focus of  
2 this panel is identifying and addressing  
3 infrastructure needs.

4 I'd like to remind our speakers to use your  
5 microphone, to turn your microphones off when you're  
6 finished responding to a question and introduce your  
7 name -- introduce yourself and give your name before  
8 you respond to the question.

9 I'm going to go ahead and introduce this  
10 panel's speakers who will be given an opportunity to  
11 make two minutes of opening remarks. Jessica is  
12 providing you with a timer, and when you're finished  
13 with it, you can just pass it to the next person, and  
14 if it times out, Jessica will be happy to help you.

15 So starting with our guest speaker panelists,  
16 starting with the first gentleman on Commissioner  
17 Bay's left is Commissioner Stoll from the Missouri  
18 Public Service Commission; then we have Commissioner  
19 Brian Kalk from the North Dakota Public Service  
20 Commission; Mr. Lanny Nickell, Vice President,  
21 Engineering, Southwest Power Pool; Michael Cashin,  
22 Environmental Policy Adviser, ALLETE; we have Robert  
23 Steve Gaw, consultant for The Wind Coalition; Amy  
24 Farrell, Vice President, Market Development, America's  
25 Natural Gas Alliance; Leslie Kalmbach, Vice President,

1 Enable Midstream Partners and Enable Gas Transmission;  
2 Lauren Azar, Former Wisconsin Commissioner and DOE  
3 Official and currently of Azar Law; and Mr. Clair  
4 Moeller, Executive Vice President of Transmission and  
5 Technology, MISO.

6 As I said, each panelist will have an  
7 opportunity to present the one or two most important  
8 points they would like to make in about a two-minute  
9 time frame, and with that if there's no opening  
10 remarks from our Commissioners, I think we can begin  
11 this panel. Thank you.

12 MR. STOLL: Okay. I'll kick this one off.  
13 First of all, I would like to welcome everyone again  
14 to the greater St. Louis area, and we appreciate FERC  
15 holding the final Rule 111D technical conference here  
16 in St. Louis, and I appreciate the opportunity to  
17 represent the Missouri Commission at this meeting.

18 On August 18, 2014, the Missouri Public  
19 Service Commission held a workshop and posed questions  
20 to stakeholders relating to the impact of the EPA's  
21 proposed rules that we anticipate will be finalized  
22 this summer. On December 1, 2014, the Missouri  
23 Commission filed its comments regarding the proposed  
24 changes to Rule 111D.

25 There are a number of key points that

1 Missouri, and I'm sure others, and we have heard  
2 others make some very good points at the earlier  
3 session, that we will impress upon the Commissioners  
4 regarding the Clean Air Act and 111D compliance. And  
5 since this panel is here to address infrastructure  
6 needs, I'll keep my comments to the important issues  
7 raised by the stakeholders of Missouri and shared by  
8 the Missouri Commission that pertain to those needs.

9           First, the work of utilities transmission  
10 systems and energy companies is characterized by years  
11 and even decades ahead of interhorizons in regard to  
12 construction and planning of critical infrastructure  
13 followed by decades of depreciation and useful life  
14 expectancy of that critical infrastructure once it is  
15 completed.

16           The ship quite candidly cannot turn on a  
17 dime. We can diversify our generation systems and our  
18 transmission systems, but to properly do so will take  
19 adequate time to allow for proper planning, effective  
20 safe and practical construction planning. We are  
21 deeply concerned that the deadlines for compliance are  
22 unrealistic in this regard in allowing the adequate  
23 time that we properly need to meet this challenge.

24           Second, it's essential that we implement new  
25 regulations and the new and new generation in

1 transmission systems in a manner that complements  
2 existing regulations in our infrastructure systems.  
3 Here in Missouri we have authorized billions of  
4 dollars in plan improvements to meet sulfur and  
5 Mercury emissions requirements as well as reduced  
6 consumption and clean up our generation  
7 infrastructure. This will all be for not if these  
8 facilities are made obsolete by regulations that  
9 curtail the usefulness before they would naturally be  
10 replaced. Let us sustain, not compromise, the gains  
11 we have made as we move forward to a less carbon  
12 dependent energy future.

13           And finally, we should always place  
14 priorities on safe and efficient energy systems.  
15 Doing so requires that we avoid any regulatory paradox  
16 in which the regulations of one agency to ensure  
17 reliability, we have to make sure they are not in  
18 conflict with another agency's regulation that limits  
19 emissions. This logically extends as well to the  
20 relationship between federal agencies and state  
21 regulatory bodies. It should be remembered that  
22 resource adequacy as described in every Missouri  
23 regulated utilities integrated resource plan is an  
24 important responsibility given to the states and that  
25 this authority must not be eroded. Meeting changes as

1 large as these that we face are not easy, but we can  
2 meet them with adequate time and prudent practices to  
3 assure that the reliability and safety of our systems  
4 are improved and not compromised.

5           As we move forward, I would like to ask FERC  
6 Commissioners, and I've already stated this to -- you  
7 heard this numerous times this morning, but to  
8 reiterate once more, I would like to ask the FERC  
9 Commissioners to express to the EPA the very real  
10 concerns expressed at these technical conferences.  
11 There are still many issues to be addressed by EPA  
12 before the final rule is published, and we would  
13 appreciate your help to encourage EPA to develop a  
14 plan that is mindful of the time, resource  
15 requirements, and costs associated with implementation  
16 of this rule. Thank you.

17           MR. KALK: I guess just keep going down the  
18 line. I'm Commissioner Brian Kalk, North Dakota. I'm  
19 going to follow up on, first of all, thanking the FERC  
20 for having us out here and Commissioner Honorable  
21 talked about it's time to get down to brass tacks, so  
22 I threw out my prepared notes and I'm going to give  
23 you my thoughts right off the top.

24           We'll start with a story. I was a young  
25 marine, Dessert Storm, had guard duty one night and

1 woke up the next morning came out and it was dark as  
2 heck. I couldn't understand why it would be dark at  
3 10 o'clock in the morning. Well, that's when Hussein  
4 lit the oil fields on fire. And first it gelled my  
5 mind that National Security and Energy Security,  
6 they're tied together.

7           So I followed through the rest of my career,  
8 retired, ended up on the North Dakota Public Service  
9 Commission. But that's kind of the perspective that I  
10 have on infrastructure. When you look at building  
11 infrastructure, we should be looking at enhancing our  
12 National Security, build infrastructure, the answer  
13 should be yes. It's how do we get there? Whether  
14 it's a wind farm, whether it's a pipeline, whether  
15 it's a power plant so we cannot forget that.

16           North Dakota's perspective I guess from the  
17 Clean Power Plan, first off, it threatens our National  
18 Security, we can't lose sight of that. I don't think  
19 it's authorized under federal law. It raises  
20 significant concerns about reliability of the power  
21 grid. We can't say it will cause reliability  
22 problems, but we can't say it won't. It's never even  
23 been modeled. If you swap out a transformer in North  
24 Dakota we have to model the impacts of it before we do  
25 it so we just can't lose sight of these things.

1           And I'll tell you that the North Dakota  
2 Public Service Commission, we've done very similar to  
3 what Commissioner Stoll has done in Missouri, all  
4 three of us agree, we're not buying into a regional  
5 plan. We're not going to offer up state's rights.  
6 This thing's going to be litigated, but along the way  
7 we're going to keep building what we built in North  
8 Dakota.

9           I kind of laid out my hard line position, but  
10 just kind of to give you an update on what we've done  
11 in North Dakota in the last decade.

12           We sited many, many 345 kV lines. We've  
13 sited many oil transmission lines, crude. We've gone  
14 from 0 to 2000 megawatts of wind. We've gone from 0  
15 to 600 megawatts of natural gas. All of our coal  
16 plants are in compliance with current regulations. We  
17 have great renewable energies, use dry fining, a new  
18 technique to dry the coal down, less emissions,  
19 offered five years, great stuff.

20           We also have alms cycle where we're taking  
21 the CO2, how it stays now, 100 percent of CO2 is  
22 reutilized and we can use it for enhanced oil  
23 recovery. We've been capturing the CO2 in North  
24 Dakota for three decades, and doing that for an export  
25 to Canada quite honestly for EOR.

1           So I guess what I'm getting at is that from a  
2 state perspective just leave us alone, okay? We know  
3 what we're doing and just let us be, okay? I  
4 understand that it's very challenging, but the final  
5 point of what we ask for is very similar, you know,  
6 please use your authority under the Energy Power Act  
7 to make sure that you have a role in looking at this  
8 Clean Power Plan on what it does for reliability.  
9 Whatever you can do to insert yourself in that  
10 process, please do it, because all the other things  
11 aside that will work itself out, but the reliability  
12 concerns are front and center so please do what you  
13 can.

14           And the second point, help the states retain  
15 our right that's been there for decades of making sure  
16 it's our job for the retail stuff, reliability and low  
17 cost. So thank you very much for having me out here.  
18 That's the brass tacks. Thank you.

19           MR. NICKELL: Well, good afternoon. I'm  
20 Lanny Nickell with Southwest Power Pool, and I want to  
21 say thanks to the Madame Chair and the Commissioners  
22 for the opportunity to engage with you on a very  
23 important issue and be involved in that dialogue.

24           I think SPP's reliability concerns have been  
25 fairly well-documented. We filed our comments with



1 the EPA focusing primarily on our reliability  
2 concerns. We have shared those concerns with the  
3 Commission in the past, and I have since elaborated on  
4 those concerns in the written remarks that I filed  
5 with you last week.

6           So I'm not going to bore you with any more  
7 detail about what those reliability concerns are.  
8 What I do want to do, though, is talk a little bit  
9 about some of our recommendations, and let me just  
10 say, and this could be the engineer in me coming out,  
11 but I think it's always better to get it right than it  
12 is to get it quick.

13           The effects of doing something quickly and  
14 making mistakes are much more lasting and far out  
15 reaching and costly than if we simply take the time to  
16 get it right on the front end. Having said that, that  
17 is one of the reasons why we have recommended a delay  
18 in the imposition of the interim goal to at least  
19 2025. So that's recommendation number one that I want  
20 to emphasize.

21           Recommendation number two is the  
22 incorporation of a reliability safety valve in the  
23 final rule in line with what the ROC has already  
24 proposed.

25           Let me describe a little bit more why I think

1 the first one is so important. Taking time to get it  
2 right. If we can delay the imposition of the interim  
3 goals, that allows the planning authorities such as  
4 SPP and other RTOs in other regions to adequately  
5 prepare the transmission grid, the infrastructure  
6 needed to not only allow compliance with the Clean  
7 Power Plan in a reliable way, which is of utmost  
8 important, but also in a very cost-effective way. If  
9 we don't take the time to do that, it will be much  
10 more costly to implement it. If we react as opposed  
11 to be proactive and develop the transmission grid as  
12 we need to.

13           Furthermore, relying on transmission planning  
14 processes that are already in place that we know how  
15 to implement that our stakeholders are familiar with  
16 is much more effective than relying a whole lot on a  
17 reliability safety valve of which hasn't yet been  
18 involved. We don't yet know how that's going to work,  
19 and I would much rather the reliability safety valve  
20 be used sparingly as opposed to being used a lot. So  
21 if we can have the time to develop the transmission  
22 grid, not only can we develop it for reliability, but  
23 also we can develop it such that compliance is done in  
24 the most cost-effective way possible, and it relies  
25 upon existing processes. The reliability safety valve

1 is still important, I just don't think it needs to be  
2 used a lot. It should be only used as needed as a  
3 last recourse.

4           What I would ask FERC to do is, first of all,  
5 publicly acknowledge the concerns that have been  
6 raised from SPP and from others who know how to  
7 operate and plan the system. Secondly, to support the  
8 recommendations that we have made along the lines of  
9 what I've already described. And then, thirdly, we  
10 would ask that FERC continue the good work that it  
11 began with Order 1000 and to continue to encourage and  
12 increase that encouragement for planning regions and  
13 planning authorities to work together to develop  
14 regional solutions, and even more importantly,  
15 interregional solutions.

16           The reason I want to emphasis interregional  
17 solutions is because if you look at where the EPA has  
18 projected the majority of the retirements in the  
19 Southwest Power Pool's region, the majority of those  
20 are on the scene with MISO, and that asks for  
21 interregional solutions, and so we need more  
22 encouragement to develop those.

23           And then, finally, I believe FERC could also  
24 and should encourage that planning authorities begin  
25 as soon as possible to implement and include Clean

1 Power Plan assumptions in their planning efforts. We  
2 don't need to wait, we need to get started, we need to  
3 start planning the system in preparation for the  
4 ultimate implementation. Thank you very much.

5 MR. CASHIN: Good afternoon. I'm Mike Cashin  
6 with ALLETE Minnesota Power, and I also thank the FERC  
7 staff and Commission for inviting us here today.

8 To start off making an observation in that  
9 those that may have had a chance to see the panel  
10 comments that were prepared, I think they do an  
11 excellent overview, a lot of the moving parts, the  
12 issues that are out there under consideration as we  
13 proceed looking at the Clean Power Plan for  
14 reliability issues, and I know I appreciate seeing  
15 that out there.

16 With that in mind, I'd like to emphasize a  
17 few points from Minnesota Power ALLETE. First is to  
18 acknowledge a point that our Minnesota PUC  
19 Commissioner Nancy Lange brought up in that Minnesota  
20 has been much engaged with the issues of environmental  
21 excellence and see ourselves as an environmental  
22 leader, passed legislation in '07 that set up climate  
23 targets and such, and we as the utility sector in  
24 Minnesota have been very proactive in getting involved  
25 in that.

1           We have a similar rendition of what you saw  
2 from Ameren with our energy forward plan we're aiming  
3 for a third, a third, a third of renewables, natural  
4 gas and coal. Starting off with 85 -- or 95 percent  
5 coal in 2005, so that's a big transmission for us  
6 going into the 2020s.

7           And the problem we have is right out of the  
8 gate that the EPA BSER process really gave no  
9 consideration to that head start that we've done in  
10 Minnesota, and consequently we're concerned about  
11 equity issues, the consequences of not acknowledging  
12 things that are under way, and bring forward one of  
13 the recommendations we've given the EPA is that the  
14 EPA adjust their targets for Minnesota to give that  
15 kind of recognition and accept it as a basis for SIP.

16           Now, I characterize Minnesota as a thoughtful  
17 process that did things right from the Minnesota  
18 perspective, and that includes giving consideration to  
19 rate for deployment as progress steps were laid out  
20 for renewables, we have an established conservation  
21 program, and so forth. And one of the issues with  
22 EPA's Clean Power Plan as people have talked about is  
23 that pretty much blocks 1, 2 and 3 are in full  
24 deployment at the beginning of the period. If you  
25 look at the glide path from many of the states, it's

1 just the residual of one-and-a-half percent a year  
2 conservation improvements that show your glide path  
3 shape going to 2030. Well, obviously, a program that  
4 we've had doing those kinds of activities spread out  
5 over time and then to augment it with perhaps the same  
6 scope new by 2020 isn't practical, so concern about  
7 that.

8           EPA structured the Clean Power Plan to work  
9 within state borders, and we all know what that does  
10 in terms of encapsulating a generation, the customer  
11 base within that, yet we also know that the electric  
12 system involves transmission and customer service from  
13 plants that are optimized for location, and that's no  
14 different than where we are. We're very much  
15 concerned that there's some double counting that's  
16 occurred under a block 3 perspective when it comes to  
17 renewables. We have two states that might claim the  
18 same renewables as being under their rationale and  
19 when we've asked for clarification from EPA, we've  
20 been left with some uncertainty there, and then on top  
21 of that, the targets for renewables are carrying an  
22 option where rather than having a designated percent,  
23 it might go to a renewable potential development.

24           Consequently, we have perhaps over 30 percent  
25 of the electric supply in Minnesota in the air coming

1 up for 2020. So what we're suggesting for reliability  
2 perspective that FERC consider asking EPA to reform  
3 their targets so that ownership rights and the  
4 location of the facilities is given a proper  
5 consideration when targets are set, and then  
6 re-propose it so that the states can make a  
7 knowledgeable determination on what it is we're  
8 dealing with for the next level. We definitely don't  
9 want double counting.

10           Then we also have an issue of block 2, and I  
11 don't know how pervasive it is in other states, but in  
12 Minnesota EPA shows block 2 would have half the coal  
13 generation that was produced in Minnesota in 2012 do  
14 the redispatch to existing natural gas, and set the  
15 targets accordingly.

16           And that's a concern for us, because if you  
17 think about it completely through, the block 2  
18 requires that as you increase the NGCC megawatt hour,  
19 you'd have to decrease an existing coal relative to a  
20 historic level.

21           So in Minnesota that gas has been in reserve.  
22 We have just under 3,000 gigawatts of NGCC that have a  
23 relatively light capacity factor that EPA wants to  
24 ramp up to 70 percent, and in the process the coal  
25 that might otherwise be released to serve that

1 reliability duty has an environmental restriction now.  
2 So in a sense you're taking 3,000 megawatts out of  
3 capacity reserves in your backyard.

4           When you look at it from our neighboring  
5 states' perspective, that number blossoms up to 8,000  
6 megawatts and going across our region it's  
7 significantly greater. Our observation is that this  
8 is an ill-conceived concept, because in the process of  
9 designating higher utilization of an existing  
10 resource, you're constraining utilization and that  
11 puts supply in the constraint situation, and that  
12 hasn't really been properly modeled or evaluated. And  
13 we're suggesting that EPA just remove the block 2  
14 component from its target setting, especially for  
15 states like Minnesota where it would show such a large  
16 quantity.

17           I have other points that I'd like to raise  
18 that would get into the subject matter that the  
19 Commissioners have been looking at for things, so I'm  
20 going to defer that until we get to the Q and A  
21 portion. Thank you.

22           MR. GAW: Oh my, this is dangerous. So thank  
23 you Commissioners very much for the invitation to  
24 participate. I noticed that Lauren had former by a  
25 few of her former titles. I was concerned about



1 adding former to my titles for fear that after I  
2 finished today I would be formally with The Wind  
3 Coalition, but let me just say that in the prepared  
4 statement that SPP, MISO, and ERCOT regions have the  
5 best wind resources in the world. And we have  
6 harvested only a small part of the potential of those  
7 resources as a low cost energy resource when resources  
8 help keep consumer prices low and have a stable price  
9 for 20 years or more. Wind energy brings added  
10 benefits by providing a hedge against changes in  
11 environmental regulations, and fuel, and  
12 transportation costs, and it's also proven valuable in  
13 keeping the lights on during some of the polar vortex  
14 events. Because wind generation does not need water  
15 to generate electricity, it helps us to conserve that  
16 valuable resource for drinking and agriculture uses.

17 Cost effective infrastructure investments  
18 have been neglected for decades until recently. The  
19 transmission planning and cost allocation policies  
20 adopted in all three regions that we are talking about  
21 today, broke through some of the barriers to building  
22 new and needed transmission after decades of under  
23 investment in infrastructure. The CREZ lines in ERCOT  
24 and the priority projects and the ITP projects and SPP  
25 and the multi-value projects in MISO resulted from the

1 dedicated and collaborative work of stakeholders, the  
2 FERC, and the states.

3           These investments have delivered and will  
4 continue to deliver substantial savings to consumers,  
5 improve reliability, and increase efficiency in the  
6 wholesale electricity markets. They have also allowed  
7 the integration of more cost-effective wind resources  
8 with higher capacity factors which in addition to the  
9 benefits noted help in the transition to a cleaner  
10 production of electricity and provide a head start in  
11 meeting the Clean Power Plan.

12           Wind power has grown in significance in all  
13 three regions. ERCOT has approximately 12 and a half  
14 gigawatts, SPP is approaching 9, MISO has over 13 and  
15 a half gigawatts. With Transmission upgrades that are  
16 currently underway, these regions can add additional  
17 wind generation putting them well on their way to  
18 meeting the earlier years CPP targets; however,  
19 additional transmission will be needed for the  
20 cost-effective compliance with later Clean Power Plan  
21 requirements and to ensure that states have more  
22 flexibility to meet those targets.

23           In assessing what FERC could do to help  
24 facilitate moving forward, the following measures  
25 should be considered. First, helping to ensure that

1 regions begin work on modeling the Clean Power Plan  
2 regionally and interregionally. Much can be done now  
3 and certainly once the rule is finalized this summer,  
4 to start the planning processes. Waiting until the  
5 SIPs are developed will be too late. And regardless  
6 in understanding of what infrastructure is likely to  
7 be available, should be an input into the state's SIP  
8 development process.

9           Second, giving consideration to strengthening  
10 the requirements of Order 1000 on a regional and  
11 particularly an interregional basis as it relates to  
12 infrastructure that is needed to most cost-effectively  
13 implement the CPP, this includes planning and cost  
14 allocation.

15           Three, exploring alternatives to the current  
16 construct of pancaking of rates for transmission  
17 service particularly in the seams between MISO and  
18 SPP.

19           Four, exploring ways that interstate  
20 transmission siting rules could be improved.

21           Five, providing assistance in the option to  
22 regionally implement the CPP.

23           Six, improving the coordination of  
24 transmission service requests between regions.

25           And seven, better coordination of neighboring

1 electricity markets.

2 Thank you very much for allowing me to  
3 participate in this panel and I look forward to your  
4 questions.

5 MS. FARRELL: Commissioners and staff, thank  
6 you for the opportunity to participate today. My name  
7 is Amy Farrell. I'm the Vice President of Market  
8 Development at America's Natural Gas Alliance, an  
9 association made up of the leading independent  
10 producer of domestic natural gas.

11 As an organization we focus on market and  
12 demand issues. Today I'm offering my comments in the  
13 context of implementation of the rule as proposed by  
14 EPA. I want to make clear that ANGA neither supports  
15 nor opposes EPA's Clean Power Plan. It is a fact that  
16 EPA's Clean Power Plan will add costs to regulated  
17 entities and consumers just like any other regulation.

18 While much of the rule's specific effects,  
19 from consumer costs to changes in generation mix, will  
20 be dictated by how states choose to comply, natural  
21 gas does provide for reliable generation and a  
22 relatively cost-effective compliance mechanism under  
23 the rule.

24 From an infrastructure standpoint, we think  
25 the most frequently overlooked element in compliance

1 conversations and debates about reliability and  
2 feasibility is the fact that EPA has set an average  
3 annual standard.

4           When considering the role natural gas can  
5 play in compliance, we need to think about annual  
6 average capacity factors, not peak day capacity  
7 factors. In many areas there is room in existing  
8 pipelines to serve increased existing natural gas  
9 combined cycle generation. Generators can operate at  
10 a higher capacity factor in non-peak gas demand months  
11 and then rely on dual fuel, LNG storage or other  
12 generating sources during peak demand months. Yes,  
13 this is a paradigm shift and may require changes to  
14 how existing generation is dispatched, and how  
15 generation is compensated, but it does present a near  
16 term option for compliance.

17           I want to be clear that we are not saying  
18 that no infrastructure needs to be built, of the  
19 contrary, pipeline infrastructure investments will  
20 need to continue. As DOE's recent infrastructure  
21 study noted, CPP implementation is most likely to  
22 shift where that investment is made.

23           We are simply saying that the existing  
24 infrastructure supports significant opportunity to  
25 comply by increasing generation from existing natural

1 gas combined cycles, and that is made possible in  
2 large part by the average annual form of the standard.

3           With respect to the question posed by the  
4 Commission regarding what FERC can do to ensure  
5 reliability, we believe FERC can play and must play an  
6 important role in ensuring continued reliability, even  
7 as significant changes in generation occur.

8           We encourage FERC to explore any and all ways  
9 to expedite infrastructure approval, while maintaining  
10 the integrity of the review.

11           We encourage FERC to work with system  
12 operators to ensure that appropriate costs recovery  
13 mechanisms are in place for existing facilities to  
14 provide generation when called upon, even if such  
15 generation is needed in limited time periods  
16 throughout the year.

17           And we encourage FERC to ensure that electric  
18 generators are able to anchor a new pipeline in both  
19 restructured and vertically-integrated markets.

20           Thank you again for allowing me to  
21 participate. I am sticking to my prepared two-minute  
22 remarks, but look forward to discussing our views on  
23 the advantages of a rate-based system over a  
24 mass-based system per the Chair's opening question  
25 later this afternoon, as well as other important

1 compliance elements. Thank you.

2 MS. KALMBACH: Good afternoon, Commissioners  
3 and staff. My name is Leslie Kalmbach. I am Vice  
4 President of Regulatory and FERC Compliance for Enable  
5 Midstream Partners, LP. Enable Midstream owns and  
6 operates approximately 8,000 miles of interstate  
7 pipeline as well as intrastate pipeline and storage  
8 facilities. The Enable Midstream companies are power  
9 generators across their systems and in the Central  
10 region of the United States. Enable appreciates the  
11 opportunity to provide input on the development of  
12 pipeline infrastructure that may be necessary to  
13 comply with the EPA's Clean Power Plan as well as  
14 service issues that must be considered when generators  
15 make decisions about infrastructure development.

16 Pipelines have a successful history of  
17 building infrastructure, yet pipelines can build only  
18 after a customer determines its capacity requirements  
19 and signs a long term firm transportation contract.

20 Given that electric utilities and generators  
21 likely will not know until 2017 or 2018 at the  
22 earliest, the extent to which they will meet the  
23 contract for pipeline capacity, construction schedule  
24 certainty is vital to meet Clean Power Plan deadlines.

25 Enable appreciates the great job the

1 Commission does in its role of reviewing pipeline  
2 certificate applications and understands the high  
3 workload the Commission currently manages in that  
4 area.

5 Enable respectfully offers the following  
6 ideas to promote schedule certainty and improve  
7 efficiencies in the certificate review process.

8 First, develop uniform solutions that would  
9 result in consistent minimization and mitigation  
10 measures. For example, a standard set of mitigation  
11 measures could be developed for a particular  
12 endangered species.

13 Next, increase staffing in the Commission  
14 offices effective by greater levels of natural gas  
15 infrastructure activity. Increase cost limitations  
16 under the blanket certificate program.

17 Finally, increase the use of technology and  
18 the permitting agencies processes including acceptance  
19 aerial surveys.

20 Enable is in no way suggesting that the  
21 Commission skips critical steps and proceed without  
22 appropriate levels of environmental freedom and  
23 review.

24 In considering the need for new pipeline  
25 infrastructure to comply with the Clean Power Plan, it



1 is important to take into account a generator's  
2 expected low profile. If a generator expects to run  
3 during peak gas demand periods, interruptible capacity  
4 may not be available. If a generator expects to have  
5 less than predictable run requirements, a premium  
6 service that provides the capability to respond  
7 quickly to unanticipated changes in run requirements  
8 may be the answer.

9           Many pipelines including Enable's two  
10 interstate pipelines offer these tailored services.  
11 However, in order to provide such services, pipelines  
12 must have sufficient capacity, compression, and often  
13 storage or other axillary services available to  
14 accommodate the hourly swings possible with such  
15 services. Pipelines can serve generators reliably and  
16 design services to meet their needs.

17           Enable has a good track record of working  
18 with its customers to create tailored services and  
19 also has engaged in outreach, education, and  
20 communication efforts with other stakeholders,  
21 including MISO, to promote gas-electric integration,  
22 although the pipeline industry neither has nor needs  
23 regional or centralized planning because the  
24 interstate model is driven by the customer's  
25 commitment to contracts to support the construction.

1 Pipelines welcome the opportunity to discuss these  
2 contracting opportunities with generators, ISOs and  
3 RTOs, and state and federal regulators. Thank you.

4 MS. AZAR: Good afternoon, Commissioners.  
5 Lauren Azar and I am formally several things, but let  
6 me talk to you about what I'm currently doing. I am  
7 back in the private sector, and I am trying to help  
8 get things built, namely transmission infrastructure  
9 both on the utility side and merchant side.

10 While I was at NARUC last February, I was  
11 struck by the number of commissioners who recognized  
12 that regional compliance would be the most cost  
13 effective for their states, but then quickly concluded  
14 that it would be too complicated to accomplish.

15 Regional compliance may not be simple, but  
16 the states can do it. I know, because the states  
17 already did do it in MISO. While as state  
18 commissioner I lead the MISO process that resulted in  
19 the acceptance of the MBPs and the cost allocation for  
20 those multi-value projects. We were able to  
21 accomplish both of those products because of three  
22 conditions.

23 Number one, there was a law that needed to be  
24 complied with, namely the RPSS in the numerous states.  
25 The final product included a portfolio of projects

1 that benefited each state within MISO. Now, to be  
2 clear, some states were benefited more than others,  
3 and that's a key component and frankly a key success  
4 of the cost allocation process that there were some  
5 differences there, which I think you're going to see  
6 the same sort of differences in the Clean Power Plan.  
7 And third, the transmission owners coalesced around  
8 the product because the state commissioners were  
9 leading the process, so they had some certainty with  
10 regards to whether or not their costs were going to be  
11 approved later on.

12           The regional compliance with the CPP can  
13 follow the same road map, and I just want to point out  
14 a couple things based on the conversations that  
15 happened this morning.

16           Number one, there's no question it was not  
17 simple, right? We met about every other week over 18  
18 months to get that accomplished. So when I heard this  
19 morning that the states have met five times, I applaud  
20 their meeting five times over the regional compliance  
21 of CPP, but let me tell you guys, you're going to have  
22 to meet a heck of a lot more and I recommend to you  
23 begin as soon as possible.

24           And I do believe the regional compliance  
25 probably hinges on the ability to monetize compliance

1 of CPP. By monetizing compliance, you're going to be  
2 able to essentially have a fungible commodity that can  
3 be bid into the market such as MISO, and I'll let for  
4 better minds than mine figure out exactly the best way  
5 to monetize compliance. I believe there are a number  
6 of different ways that are currently being floated  
7 about.

8           And lastly just to point out that besides  
9 coming up with a regional compliance plan, somebody  
10 like MISO can also help with developing the regional  
11 infrastructure that's going to be needed to support  
12 the compliance with the plan.

13           So I was at NARUC last February, obviously,  
14 and I was also struck by the number of commissioners  
15 who were worried about lengthy permitting times, and  
16 in fact that's already been mentioned quite a bit  
17 here.

18           I spent two-and-a-half years at the  
19 Department of Energy, among other things, working on  
20 the streamlining of federal permits for transmission,  
21 and that work continues to this day. I am happy to  
22 report that I know of a pilot project that's going on  
23 right now where the DOE is the lead agency and they  
24 will be issuing from the point of the notice --  
25 publishing of the notices of intent to the publishing

1 of the federal EIS will be approximately 16 months, 16  
2 months.

3           What that tells me is that the federal  
4 agencies can do it when they have a will to do it, and  
5 I have put in my written testimony a number of the  
6 rules that FERC, I think, can help play to ensure that  
7 the federal agencies stick to time lines like 16  
8 months.

9           I'm not going to go through all the different  
10 things I put in my testimony, because you guys  
11 presumably have read it. I did think of another thing  
12 that FERC can do, you know, the proverbial happened in  
13 the shower this morning, is, you know, 216H under the  
14 Federal Power Act requires the DOE to actually be the  
15 coordinator of the permitting of transmission  
16 projects, and they have been working on that -- they  
17 got that authority in 2005 and they had been working  
18 on that. FERC has been involved with the rapid  
19 response team for transmission.

20           One step that could be taken is to have the  
21 DOE actually delegate its authority under 216H to  
22 FERC. I think that that might help, because FERC's  
23 independence I think would bring a different kind of  
24 perspective to the implementation of 216H. So I look  
25 forward to your questions.

1           MR. CLAIR MOELLER: This was the good one.

2 Here we go. I just had to wait for it to wake up.

3           Again, thanks for this opportunity to speak  
4 here today. I'd like to start with five things that  
5 are FERC jurisdictional. Inside the MISO tariff, not  
6 very clearly, but embedded in that are what we call  
7 conditions precedent to the construction of  
8 infrastructure. And we call those four conditions  
9 precedent policy consensus, which is defined in our  
10 tariff as duly promulgated rules or legislative action  
11 in energy policy.

12           We talked about the business case, it has to  
13 be a robust enough business case that it's most likely  
14 acceptable in all futures. The parameters of those  
15 business cases are also ensconced in our tariff.

16           It talks about who benefits has to be who  
17 pays over time. That will be the hardest thing to  
18 solve again. It always is the hardest thing to solve.  
19 The MISO tariff has changed four, five times in order  
20 to continue to maintain that balance between who  
21 benefits and who pays. I would expect we'll have to  
22 do that again, because as we think about the  
23 infrastructure and the uneven burden that the states  
24 bear, who benefits and who pays is where all the  
25 action's going to be one more time.

1           Investors have to get their money back.  
2   That's true in the electric side. We're experimenting  
3   with new different business models to get transmission  
4   constructed, different ways to pay for that.

5           I suggest that those same four things we  
6   should think about in that kind of way as we think  
7   about the seam that we haven't solved yet, and that's  
8   a seam between the gas and the electric industries.

9           We spend a lot of time talking about the  
10   seams between electric markets. There's another seam  
11   there that's going to be very important for us to work  
12   through so we can meet even of relaxed light path kind  
13   of on a time frame to get to the kind of  
14   infrastructure we need.

15           To reiterate the multi-value project path,  
16   there's about three years worth of work to get to a  
17   policy consensus that was -- tried to meet these  
18   things. That was the renewable portfolio standards  
19   not only state legislation and goals.

20           It took us four more years to construct the  
21   business case. The last 18 months of that four years,  
22   as Azar talked about, getting down to making sure who  
23   benefits and who pays.

24           Most of those transmission facilities have  
25   been requested, but the schedule to finish them all is

1 like 2019. So we began this trip in 2007, and we will  
2 be done with the first infrastructure in 2019.

3           If we're going to do that same sort of path  
4 including gas infrastructure, we're going to have to  
5 get together pretty fast, and we're going to have to  
6 have that policy consensus so that planners know what  
7 to do. We planners are not policy makers, we are  
8 policy takers. And until that policy is clarified,  
9 it's really hard to align those conditions present.

10           Then the last point I'd make is -- I might  
11 get hit by lightening, because the point where state  
12 jurisdiction and the federal jurisdiction meet is in  
13 resource adequacy. Inside the MISO tariff we define a  
14 risk profile. The jargon in the industry is one day  
15 in ten. It is that one day in ten that the state  
16 jurisdictions work to meet. How we define that risk  
17 profile will have a big play in that reliability  
18 assurance question.

19           The big issue is historically we have been  
20 able to use past performance to predict future  
21 performance. As the generation fleet evolves, the  
22 question will have to ask and answer to work our way  
23 through the analysis of the various plans is, is the  
24 fleet going to behave tomorrow like it behaved in the  
25 past, but that risk profile is again ensconced inside



1 our tariff, and that's a jumping off spot for us all I  
2 think as we work our way through these questions.  
3 With that I look forward to your questions.

4 MS. SIMLER: Thank you very much for all  
5 those opening remarks. I'd now like to start with our  
6 Chairman for any questions, and please remember when  
7 you're responding to the questions if you could  
8 identify yourself for the court reporter. Thank you.

9 CHAIRMAN LAFLEUR: Well, thank you very much.  
10 I really appreciated the specificity of the comments  
11 and how focused a lot of them were on things that FERC  
12 does, whether it's pipeline, permitting, Order 1000,  
13 and so forth. I had a few things to kind of bore in  
14 on. I want to start with Steve Gaw and your  
15 suggestion that FERC do more to oversee regional  
16 modeling on the Clean Power Plan, and I'm interested  
17 in comments. I know we have representatives of SPP  
18 and MISO on the panel, because that's something we  
19 have not really done to date. We've held these  
20 conferences, but we haven't asked or required the RTO  
21 to do any particular kind of work on this or anyone  
22 else, I mean, other than through transmission  
23 planning, which of course we have required. So I'm  
24 interested in, if you will, what you meant by that and  
25 if anyone else has comments.

1           MR. GAW: Okay. Thank you very much, Chair.  
2 I think that the progress that was made in Order 1000  
3 is significant and it needs to be noted. Both SPP and  
4 MISO were making strides in somewhat in parallel as  
5 Order 1000 was coming down on a regional basis, and so  
6 a lot of the actual construction that we have seen is  
7 as a result of the leadership and the collaboration  
8 that's been going on and the states have been a part  
9 of that.

10           What I'm concerned about at this stage is,  
11 number one, on a regional basis not waiting too long  
12 to start laying groundwork for what needs to be done  
13 on planning, and at this stage of the game, SPP is  
14 just now to the point where we're talking about  
15 looking at actually modeling the transmission system  
16 that would be based upon carbon constraints.

17           There was some effort to do that in the last  
18 IPP. It was supported by the Chair. It was supported  
19 by some others, I'm talking about the Chair of the  
20 Board of SPP, but in the end it didn't survive and as  
21 a result we are where we are.

22           So I don't want to see that become a problem  
23 that allows this what needs to be, as Commission Stoll  
24 said earlier, a ship that takes awhile to turn for us  
25 to wait before we're turning that wheel in the

1 direction of trying to understand where we are.

2           On the interregional side here's my major  
3 concern. When you look at the potential, especially  
4 on block 3 and the renewable fund, and all of the  
5 great resources we have in the Midwest that you could  
6 utilize, and the path that we're on we're going to  
7 eclipse what's necessary even in the early years just  
8 based upon where we are today and what we're seeing.

9           But if I'm in an area that doesn't have  
10 access to those resources, and maybe it's in the  
11 Southeast, maybe it's in MISO south, and we need to  
12 see what kind of transmission infrastructure could be  
13 built in order to allow either access to those energy  
14 resources or access to resources being built that  
15 allows credit transfers.

16           Either one of them are going to require the  
17 building of transmission in a different region than  
18 where it is being used, and today I do not believe  
19 that we have the right kinds of planning mechanisms or  
20 cost allocations specificity to see that we get that  
21 cost-effective result, if it indeed is the most  
22 cost-effective result.

23           And so I think FERC really could do a lot of  
24 good in focusing in on that particular problem in  
25 which I think is -- we've got part way there, but

1 we're not all the way there, and I think we really  
2 need to encourage it.

3 Now, SPP and MISO are going through this  
4 first round of a modeling effort, but no where in that  
5 effort, and I advocated for this, others advocated for  
6 it, to try to look at carbon constraint in that  
7 modeling. It didn't happen.

8 We got to see a quick turn around in my  
9 opinion to get on that as soon as possible and not  
10 wait to lay the groundwork. So that's generally what  
11 I'm talking about, and I'll follow-up if you want more  
12 on it.

13 CHAIRMAN LAFLEUR: Thank you. That was very  
14 helpful. It sounds like you're talking about being  
15 vigorous in our oversight of Order 1000, which, I  
16 mean, I certainly see the Clean Power Plan as it  
17 becomes law as one of the public policy requirements  
18 that could drive transmission development, but getting  
19 that folded into the regional planning processes  
20 requires the intercession of the states and regional  
21 who would be doing their Clean Power Plan  
22 implementation planning, so I understand that.

23 The second was beefing up interregional,  
24 which is in a rather early state, and the third was  
25 looking at the seams.

1           MR. GAW: Yes. And the seams issues are  
2 broader -- I think it is on. The seams issues are  
3 broader than just planning and cost allocation, but  
4 certainly in this era that we're entering into, there  
5 are so many opportunities for more cost-effective  
6 implementation with additional work on all of those  
7 seams issues that will in the end save money, and we  
8 should be trying to explore those sooner rather than  
9 later. Thank you.

10           CHAIRMAN LAFLEUR: Thank you. I want to turn  
11 to Lauren Azar. I won't call her by any of her former  
12 titles, I believe that's a name she still holds, and  
13 ask you to expand a little bit more on your suggestion  
14 that DOE delegate to FERC its authority under 216,  
15 which I believe is this planning for transmission on  
16 federal land?

17           MS. AZAR: It requires DOE to coordinate the  
18 permitting of transmission periods. Some of it is on  
19 federal land, but just generally it requires DOE to be  
20 the coordinator and it does a number of things  
21 including -- includes a one-year deadline period from  
22 the point in time at which the Secretary of Energy  
23 deems that sufficient information has been collected.

24           So once the Secretary of Energy deems that  
25 sufficient information has been collected, the federal

1 agencies have one year to issue all of their  
2 decisions, and that's a pretty significant hook.

3           In addition to that, it also requires that  
4 the DOE create a pre-application process that they're  
5 doing right now. It also requires DOE to work with  
6 the lead agencies to essentially make sure that  
7 they're moving forward in a timely manner, and  
8 possibly, I can't say it's the most important, but  
9 they are required to set a schedule, and if the  
10 schedule is not met, in the end a petition can go to  
11 the president at which time the president makes the  
12 decision over the application.

13           So there's a number of different things  
14 within that statute that actually very effectively  
15 could drive forward transmission permitting.

16           CHAIRMAN LAFLEUR: Well, thank you. I'm  
17 embarrassed that I don't know that much about -- I  
18 mean, I'm aware that it's in the law, but haven't had  
19 a lot of involvement, but maybe something we'll be  
20 hearing more about when the DOE puts out its big plan.

21           Finally, I just wanted to ask Clair. I don't  
22 want to be the one to be like the lightning strike,  
23 but were you hinting that we should make the one in  
24 ten year -- one day in ten years more conservative  
25 because of all the changes in the resources, or -- I

1 assume if we examine it we're not going to weaken it,  
2 or what were you hinting? It was just so tantalizing.  
3 I couldn't resist asking the question.

4 MR. CLAIR MOELLER: Right. So the spot where  
5 the states and the FERC touch are at that spot in our  
6 tariff. The states having the statutory obligation to  
7 resource adequacy have concluded that the risk pooling  
8 that generation planning reserve sharing represents is  
9 worth being in this risk pool together.

10 We at the time that the tariff was stood up  
11 came to the one day in ten as the appropriate risk  
12 profile to work against. The thing that is  
13 interesting on the way forward is the types of  
14 resources that will confront us we don't have a  
15 statistical history with.

16 So for example, our history around using  
17 natural gas is driven by or experienced with natural  
18 gas being there when we've called. We just about  
19 always call in August. Not a big surprise, it's not a  
20 big problem.

21 The polar vortex shows us that if you're  
22 going to use those same kind of resources when it's 32  
23 below zero, you've got a different kind of risk  
24 profile, but the statistics on performance won't  
25 reveal that.

1           So the question as we work our way through  
2 what assurance of the state plans together will they  
3 be reliable will have to do with us making assumptions  
4 about future performance, and that's a place that we  
5 can use as a launch pad for doing the technical work  
6 around the reliability assurance.

7           It doesn't answer the jurisdictional  
8 questions of what do you do with the result, but it is  
9 the engineering behind how we can begin to work on  
10 those questions.

11           CHAIRMAN LAFLEUR: Well, thank you very much,  
12 and I do think engineering should be oblivious to  
13 jurisdiction, so good suggestions. And my colleague  
14 to my left who I'm going to turn it over to has been  
15 on that scene for some time. I don't know if on the  
16 one in ten so I don't know if -- I'll leave it to you.

17           COMMISSIONER MOELLER: Now I have the other  
18 kind of mike so I'm even more paranoid.

19           Thank you for acknowledging the fact that  
20 we've been looking at that general one in ten issue  
21 and how we don't want to be lulled into false  
22 assumptions based on these going forward. There's a  
23 lot more work to do and I'd urge people to stay tuned  
24 on that internally and externally.

25           I want to address a question to Ms. Farrell.



1 It's a little bit off this topic, but it's certainly  
2 related. We talk a lot about gas and how it is  
3 fundamentally transformed, the electricity economy  
4 because of the abundance of it and the price, but it's  
5 also key to remember that the most efficient use of  
6 the gas it is a direct application, and in one sense  
7 this is maybe a more pertinent question to the EPA  
8 assuming they were comfortable answering it, but I'm  
9 wondering if you've done any work into state  
10 compliance by fuel switching particularly -- I know  
11 they're doing it in Connecticut, but trying to move up  
12 to fuel oil, more natural gas, that again is going to  
13 require more pipes, but I'm just curious if that's an  
14 all or part of your analysis of the Clean Power Plan?

15 MS. FARRELL: So we haven't done specific  
16 analysis, numerical analysis, but when we talk about  
17 that model and the need, if you're going to rely on  
18 gas particularly in peak months, the need to have  
19 alternatives there and available is certainly one of  
20 the things that we've contemplated, you know, for  
21 things like switching to onsite storage, LNG, or, you  
22 know, other back up sources to that extent.

23 And you made the reference to direct use. We  
24 haven't as ANGA done anything specific to that. I  
25 don't know if you're referring to CHP, but I know a

1 number of folks have looked at that as a means for a  
2 way to work that into compliance as well.

3 COMMISSIONER MOELLER: Well, thank you. I've  
4 been actually talking about for the most part  
5 residential and commercial fuel switching at the  
6 retail level.

7 Again, Connecticut's going into it, but then,  
8 you know, part of the country that uses a lot more  
9 fuel oil than proportionately the rest of the country.

10 MS. FARRELL: Yeah, we have not done any  
11 analysis, but that's a good idea.

12 COMMISSIONER MOELLER: What I'm getting at,  
13 you know, we're locked into the four building blocks.  
14 EPA says don't get locked into the four building  
15 blocks, but we're not getting a lot of examples  
16 outside the four building blocks, and I'm thinking  
17 perhaps fuel switching is one of them to try and give  
18 the states who have to put these plans together some  
19 new ideas, which goes into my second point.

20 I think I've been pretty outspoken on  
21 advocating for new pipes and wires, and yet at the  
22 same time we want to make sure we use the existing  
23 pipes and wires as efficiently as possible.

24 And I'm curious either, from anyone on the  
25 panel, if you have thoughts about in addition to

1 expanding infrastructure ideas on whether it's getting  
2 more efficiency out of the transmission grid, some of  
3 the scheduling issues we've been dealing with on  
4 pipelines, and Mr. Moeller would you start it off.

5 MR. CLAIR MOELLER: Yes. I think I got your  
6 microphone, one Moeller to the other one.

7 Yeah, the notion around gas infrastructure is  
8 one that we're just starting to think about in terms  
9 of trying to understand how to take a more systemic  
10 look at the capacities. The gas pipelines have been  
11 very responsive one at a time, but they don't have the  
12 kind of structure to do systemic planning for the  
13 whole of the footprint. So understanding what's  
14 possible, which of those are expensive and which of  
15 those are less expensive is hard to discern.

16 The model that has the how about a power  
17 plant here, it'll cost you that much. How about a  
18 power plant there, it'll cost you this other number.  
19 How about a power plant on this other pipe, that will  
20 cost you something different and you've got to go  
21 through a different process.

22 Those kinds of things make it hard to take a  
23 systemic look at the gas-electric harmonization. We  
24 are trying our first work at doing that by  
25 constructing two kinds of generation siting scenarios

1 against the Clean Power Plan.

2 One is we retire the postulated 14,000  
3 megawatts is just a hypothesis, and put new plants  
4 there and see what the gas infrastructure would be  
5 required to reutilize those brownfield sites.

6 And another idea is put the 14,000 megawatts  
7 where we think there are gas pipes, and look at what  
8 the electric transmission system would be required to  
9 make that work, and then start playing the high/low  
10 kind of game like we did in the multi-value projects  
11 to look for how to understand the whole of the system  
12 simultaneously, whether in the incremental kind of  
13 load that has driven most of the investment in the gas  
14 system today.

15 COMMISSIONER MOELLER: What's your timeline  
16 on that?

17 MR. CLAIR MOELLER: Now I'm lost. J.T. where  
18 are you?

19 UNIDENTIFIED SPEAKER: August for  
20 potential --

21 MR. CLAIR MOELLER: So the first work will  
22 show up in August.

23 COMMISSIONER MOELLER: Okay. Commissioner?

24 MR. KALK: Sir, if I could just throw one  
25 thought about the whole pipeline discussion. One

1 thing that we really see in North Dakota with the  
2 growing infrastructure is the renewed importance of --  
3 it's always been important -- the pipeline safety of  
4 PIMS inspectors, the, you know, you can increase the  
5 capacity of pipeline, but you increase the risk, and  
6 so that whole discussion I've heard much about that in  
7 this debate, but it's something that we certainly  
8 cannot overlook.

9 COMMISSIONER MOELLER: Good perspective.  
10 Thank you. Other thoughts? Former Commissioner Azar?  
11 I sensed --

12 MS. AZAR: I just wanted to comment on  
13 increasing the efficiency of the electric transmission  
14 system. There right now are a number of newish  
15 technologies that actually can be deployed that would  
16 increase the efficiency of the existing system that I  
17 am hoping will be deployed as a part of the Clean  
18 Power Plan compliance.

19 But right now there's not a lot of incentive  
20 for the folks that would be deploying those  
21 technologies to deploy those technologies.

22 So I urge regulators both state and federal  
23 to take a look at creating the incentives to ensure  
24 that those technologies actually do get deployed so  
25 that we have a more efficient system.

1 COMMISSIONER MOELLER: Mr. Gaw?

2 MR. GAW: Thank you very much, Commissioner  
3 Moeller. I was going to suggest building on the  
4 interregional discussion earlier that one of the  
5 things that you may not be doing today that may be --  
6 may need some look on the planning side on the  
7 interregional side is whether or not we are looking at  
8 DC solutions as well as AC solutions in that mix.  
9 Right now that's a merchant, basically a merchant  
10 solution.

11 Is that something that should be somehow  
12 incorporated, and I don't know how well it fits into  
13 the current Order 1000 construct on the interregional  
14 planning side, but I think it bears a look as an added  
15 tool in the toolbox on this whole thing.

16 COMMISSIONER MOELLER: Mr. Nickell?

17 MR. NICKELL: Thank you very much. With  
18 respect to transmission efficiency solutions,  
19 generally those are good solutions to consider in the  
20 short-term operations. They tend to provide external  
21 relief, you know, when temperatures are lower than  
22 normal, for example, or wind is blowing harder than  
23 you might have traditionally expected and so you  
24 can -- you know, sometimes those kinds of solutions  
25 are very adequate for increasing capacity on the

1 transmission grid in operating conditions that they're  
2 kind of hard to rely upon for transmission planning  
3 purposes, because you don't know exactly what to  
4 expect in terms of those kind of ambient temperature  
5 conditions and other scenarios that you might use to  
6 rely upon those kinds of solutions.

7           With respect to the transmission planning  
8 that Southwest Power Pool has done, you know, I think  
9 we've done a pretty good job over the last five to ten  
10 years of building up the transmission system. I know  
11 Mr. Gaw spoke about that, or at least alluded to that,  
12 and what I would remind the commission is, is that for  
13 the most part the transmission that we have built and  
14 we've already constructed about 4 billion since 2006,  
15 we've got another 6 billion in the pipeline, that has  
16 been to accommodate business as usual assumptions, and  
17 the Clean Power Plan is not business as usual.

18           And in order to be able to deliver resources  
19 from the western part of the Southwest Power Pool  
20 region, but we -- we're rich in wind, but it's all on  
21 the West Coast side of our region. As far as the  
22 Eastern interconnection is concerned we're rich in  
23 solar. We have the highest solar intensity in the  
24 Eastern interconnection in our footprint, but to get  
25 it to where it needs to go to help states comply with

1 the Clean Power Plan, it's not only got to go to the  
2 eastern side of our system, it's got to go through the  
3 eastern side of our system and into other states that  
4 aren't in SPP, and we have a traditional plan for  
5 that.

6 COMMISSIONER MOELLER: Good perspective.  
7 Thank you. I'll ask Ms. Kalmbach and Mr. Cashin, but  
8 I feel like I've taken a little disproportionate  
9 amount of time so if you could be relatively brief,  
10 please.

11 MS. KALMBACH: Thank you. I just want to  
12 respond to I think your reference to the gas-electric  
13 scheduling, I think that's what I heard you say, and I  
14 think those issues can be minimized with the use of  
15 those premium services that I was describing earlier,  
16 which solve the problem of not having gas supplies  
17 that match up to the gas delivery fluctuations that  
18 the generator needs. I think that ought to be  
19 explored.

20 COMMISSIONER MOELLER: Great. Maybe we can  
21 follow-up with you, you know, it's often pipeline by  
22 pipeline as to how specialized those products are, and  
23 so I'll follow-up with you. Thank you. Mr. Cashin?

24 MR. CASHIN: Commissioner, Mike Cashin. I  
25 just wanted to respond to your infrastructure question



1 in terms of planning for CPP by pointing out that as  
2 we have in our area been looking at our energy forward  
3 plan, the elements that are somewhat similar to what  
4 the CPP involves, that's the one-third, third, third.  
5 We've utilized their existing infrastructure like the  
6 dedicated DC transmission line that runs from North  
7 Dakota center to Minnesota and made arrangements to  
8 release the coal resource on the North Dakota end and  
9 route our wind farm generation off of that line and  
10 bring it in. We're looking at establishing that now  
11 as a resource corridor that could be used to expand,  
12 to address the kinds of things that you're getting  
13 into, although whether it'd be brief conductoring or  
14 give a transmission line for carrying more of that  
15 resource forward.

16 We also are looking at putting in  
17 transmission infrastructure to carry more  
18 hydroelectric resource in from Canada that we can use  
19 to load balance the intermittent wind, starting off to  
20 be a very good synergy for us there.

21 We also have recently completed a  
22 transmission line that allowed us to do a little bit  
23 of better voltage support running across from where  
24 this DC line runs on into Northwest Wisconsin.

25 So we're doing those kinds of things within

1 existing infrastructure, working with the Minnesota  
2 rationale for enhancement, and I think that that's the  
3 kind of thing that would be helpful across the region  
4 as we go forward.

5 COMMISSIONER MOELLER: Thank you for all your  
6 perspectives. I'll turn it over to Commissioner  
7 Clark.

8 COMMISSIONER CLARK: Thank you. First a  
9 rather detailed sort of in the weeds modeling question  
10 for Clair and the -- oh yes -- it's a discrete issue.  
11 So one of the concerns that we've heard just a little  
12 bit at the tech conferences, but in other  
13 conversations that I've had with certain utilities, is  
14 the interaction between the Clean Power Plan and other  
15 regs that may be either are being implemented right  
16 now or look like they'll soon to be implemented.

17 One that has been raised is the ozone  
18 issue --

19 MR. CLAIR MOELLER: Air quality?

20 COMMISSIONER CLARK: Right. And then it  
21 looks like EPA is looking at rationing that down. Now  
22 the degree to which that will be rationed down we  
23 don't know yet, but the concern being that it could  
24 throw a number of counties into non-attainment that  
25 are currently in attainment.

1           And so my question is from an infrastructure  
2 standpoint to what degree has MISO been able to start  
3 taking some of these things into consideration where  
4 they're may be as a result of the Clean Power Plan  
5 plants that will probably be shutdown, but because of  
6 the ozone non-attainment issue may not be able to  
7 replace that plant on a one-for-one conversion basis  
8 to something like natural gas because the counties  
9 could not attain the -- have you been able to start  
10 modeling those kind of discrete plant-by-plant issues  
11 and how you would replace power if you have this other  
12 regulation out there?

13           MR. CLAIR MOELLER: We have not attempted to  
14 model the effect of ambient air quality on the siting  
15 of generation. We haven't tried that. Currently we  
16 assume that if there's a power plant there you can put  
17 one back, so that is an additional constraint that  
18 we're going to have to face.

19           COMMISSIONER CLARK: Okay, thanks. And then  
20 Clair remind me on, I think I have a pretty good idea  
21 in my head, but the timeline for something like MVP  
22 from the genesis of some of the lines, the stakeholder  
23 process, getting it approved through the MISO tariff  
24 and FERC, and to end construction, what kind of time  
25 frame were we looking at?

1           MR. CLAIR MOELLER: So that whole process  
2 started with a letter I received from six governors,  
3 including one from North Dakota, that didn't think our  
4 process was very effective.

5           COMMISSIONER CLARK: I remember that.

6           MR. CLAIR MOELLER: Yeah, me too. So 2006  
7 was when that sojourn began. We got to kind of a  
8 regional rough consensus of policy by about 2008 where  
9 the rest of the MISO states had either goals or  
10 specific requirements around the renewable portfolio  
11 standard.

12           As of 2008 then we started working in earnest  
13 to try to produce the business case. In the time  
14 between 2008 and 2011 we both produced the business  
15 case and then a parallel effort the organization of  
16 MISO states and also the MISO transmission owner  
17 members had different processes that met at the end  
18 that resulted in the multi-value project tariff. We  
19 took all of that to our board of directors in December  
20 of 2011, and the last of the transmission from that is  
21 scheduled to go in service in 2019.

22           Those RPSs were generally that glide path  
23 sort of approach, start out at zero and end at 20  
24 percent or 10 percent or in one case I think one  
25 Minnesota utility is 30, but it was kind of a linear

1 glide path to the goal, which allowed us that luxury  
2 of time to do those business cases in a way that both  
3 minimized the cost to comply with those RPSs and also  
4 provided the production cost savings associated with a  
5 thoughtful investment for an efficient market.

6           So that luxury of time allowed us to do that  
7 cost minimization work, which frankly we're still  
8 quite proud of.

9           COMMISSIONER CLARK: Sure. So about --  
10 you've been under I think a fairly -- within a region  
11 that I think has made a pretty commendable effort at  
12 attempting to work regionally it was something like an  
13 8 to 13-year time frame?

14           MR. CLAIR MOELLER: Yeah, 13 years.

15           COMMISSIONER CLARK: I'm curious from SPP's  
16 standpoint, there are a number of priority projects  
17 that SPP developed as well, and I think it's another  
18 example of a region that's worked well together as far  
19 as time lines go what were you looking at for  
20 infrastructure development?

21           MR. NICKELL: Thank you, Commissioner Clark  
22 for that question. Typically transmission in the  
23 Southwest Power Pool takes about six years from the  
24 time we begin the planning effort applicable to that  
25 particular project. Now we have seen projects take as

1 long as eight-and-a-half years from, again, from  
2 planning through permitting and then through  
3 construction.

4           The one caveat I'll give you is that's based  
5 on historical data. What we don't know is to what  
6 extent the Order 1000 processes that we are now  
7 honoring, to what extent that will prolong that  
8 process, because now you've introduced the competitive  
9 process so, you know, trying to find the developer.  
10 In the past we didn't have to do that. And again,  
11 that's the eight-and-a-half years being the longest  
12 time frame, that's based on the cost allocation  
13 process already been in place. So I didn't go back to  
14 Adam and Eve in that timeline, I was just assuming the  
15 cost allocation's already been agreed upon from the  
16 time we begin the transmission plan to the time the  
17 project is in the ground up to eight-and-a-half years  
18 now.

19           COMMISSIONER CLARK: Thanks. Lauren, I'll  
20 get to you in just one second. I think I heard from  
21 Chairman Nelson this morning 7 to 10 years, something  
22 like that, even in Texas with the CREZ project?

23           MS. NELSON: 5.

24           COMMISSIONER CLARK: 5, okay. So Texas comes  
25 a little bit under the wire, but you only have one

1 regulator to deal with there.

2           Anyway, that's all very helpful and I think  
3 it bears in keeping in mind and even within a region  
4 of the U.S. where I think the efforts have been really  
5 pretty commendable from a transmission development  
6 standpoint, it's still taking a long time to get it  
7 done. Lauren?

8           MS. AZAR: Yeah, I was just going to point  
9 out that those time lines only apply to essentially  
10 utility cost allocation-type projects. When you're  
11 talking about merchant projects, very different time  
12 lines.

13           And I mentioned in my written testimony that,  
14 you know, there's one railway right now that's looking  
15 at installing DC high capacity underground lines on  
16 their right-of-way, which potentially could be a game  
17 changer with regards to how quickly those can get  
18 deployed, and they're not seeking cost allocation so  
19 they would not have to go through that process.

20           COMMISSIONER CLARK: Thanks. That actually  
21 leads for addendum to one of my next questions, which  
22 is to the degree -- and if you as stakeholders could  
23 identify hurdles that still exists to developing  
24 projects because of various state laws that are out  
25 there, something that exists within FERC, could you

1 identify some of those thinking about things, like,  
2 merchant projects where we've heard things, like, it's  
3 difficult in some states for their -- their state  
4 commission, even if they wanted to site a line, state  
5 statutes may not line-up and provide for a siting  
6 process in the case of a merchant project where  
7 they're not serving any customers in the state, so on  
8 and so forth, things like that. Are there still  
9 regional hurdles that we're seeing out there that you  
10 think could be identified and need to be worked on by  
11 other states, or on the FERC side of things, if  
12 there's things that we could be doing to remove road  
13 blocks?

14 MS. AZAR: Absolutely. A lot of those  
15 hurdles, however, are tied to eminent domain, so to  
16 the extent you have a project that doesn't require  
17 eminent domain, you're probably going to have a lot  
18 easier time getting through any specific state.

19 But many states can do better, and frankly  
20 the states can be coordinating with each other with  
21 regards to their hearing processes and certificating  
22 processes.

23 COMMISSIONER CLARK: Great. Thanks. That's  
24 all I have. I will turn it over to Norman.

25 COMMISSIONER BAY: Thank you, Tony. I have



1 two questions and one deals with electric  
2 infrastructure. I've assumed that the Clean Power  
3 Plan will actually result in some fairly significant  
4 business opportunities for the development of both gas  
5 and electric infrastructure, and I'm wondering whether  
6 that's the sense of different members of the panel,  
7 particularly perhaps the panelists who are coming from  
8 the RTO/ISO, so and if you think that those  
9 opportunities will present themselves, what advice you  
10 might have for developers who are looking to be part  
11 of the, what, who want to be in on the possibility of  
12 developing infrastructure in your region. Thanks  
13 Lanny.

14 MR. NICKELL: You bet. Thanks Commissioner  
15 Bay. I do think that the Clean Power Plan provides  
16 tremendous business opportunities to natural gas  
17 developers and renewable developers, and those  
18 constituents have been very active and engaged in  
19 SPP's stakeholder process, and I would just encourage  
20 them to continue to be engaged.

21 That's how SPP operates, we're very  
22 stakeholder driven. Our policies and processes  
23 heavily rely upon their input, and Steve can attest to  
24 that, Mr. Gaw can attest to that, he is certainly  
25 involved and engaged in our processes, and that's what

1 I would recommend.

2 COMMISSIONER BAY: Thank you.

3 MR. CLAIR MOELLER: So what we see in our  
4 generation interconnection cue around gas particularly  
5 is it's dominated by traditionally regulated  
6 vertically-integrated utilities, because they've got  
7 the ability to finance that sort of project into the  
8 future where merchants are having a hard time  
9 financing those kind of projects.

10 The independent power producers both on the  
11 gas and the renewable side are dominated by folks who  
12 have signed long-term power purchase agreements,  
13 again, so they can do that financing.

14 So the important place for them to begin is  
15 to think about their business model and their  
16 financing, so that they can, in fact, finance that  
17 kind of work.

18 The competitive developer process for  
19 transmission is, as Lanny mentioned, is embryonic and  
20 there are going to be some bumps between today and  
21 when that's working. There's a lot of money at stake  
22 there and a lot of people want a piece of that  
23 business, so that's going to be very complicated.

24 And until we get through those first four  
25 things I've talked about, the policy consensus and the

1 business case, it's hard to proceed with that, so I  
2 would suggest that particularly the competitive  
3 transmission developers help us think about what the  
4 parameters of business cases are, because at least  
5 inside our tariff there are several layers of  
6 conservatism inside those business case parameters  
7 that were appropriate when we didn't -- when it was  
8 the first time we were doing these things, but there  
9 are things in the tariff like a 20-year economic life  
10 when a transmission facility lasts 100 years. So to  
11 those kinds of things we're going to have to go back  
12 and revisit, and I would offer that the competitive  
13 developers have a more interest in changing those than  
14 folks that aren't in that space, so that would be the  
15 place inside our processes that I would encourage them  
16 to engage.

17 COMMISSIONER BAY: Thank you, Clair. Brian?

18 MR. KALK: Thank you, Commissioner. Just a  
19 little local perspective, you know, we've sited almost  
20 2000 megawatts of wind in North Dakota, and one of the  
21 things that we're seeing now with developers, they  
22 have integrated of, let's say, 150 megawatts. When  
23 they come into the setting hearing they'll say they  
24 can use 1 megawatt turbine, but somewhere over the  
25 life of that project it'll change to 2 megawatts

1 turbine, so their certificate's no longer valid.

2           So then we go back to the land owners and we  
3 do the hearings, there's a lot of consternation right  
4 now. The sooner the developers can figure out what  
5 size turbine they want as they go through the siting  
6 certificate, that's really good. I know turbine costs  
7 are changing a lot, but that's caused some problems in  
8 the state. We're working through them.

9           And the second thing I would say is for the  
10 developers that are building natural gas to  
11 electricity. If you can build a plant that's built as  
12 a peaker or that be converted some day to a combined  
13 cycle, that's what they should be doing. We're seeing  
14 a lot of companies in North Dakota just build peakers  
15 that they cannot be converted. So if we ever do  
16 transition to try to get gas-based load, it would seem  
17 like they should be making a little higher investment  
18 early so you have a plan in place. That's just some  
19 of the frustrations we're dealing with as this thing  
20 unfolds. It'd sure be nice to have the ability if you  
21 site a peaker why not be able to use that down the  
22 road for something.

23           COMMISSIONER BAY: Amy?

24           MS. FARRELL: I just wanted to follow-up on  
25 that. With one of the observations that we've made

1 that seems a bit counterintuitive too was the CPP  
2 where you anticipate it driving more gas in the base  
3 load.

4 One of the things that will happen, is you'll  
5 be able to spread the cost of pipeline across more  
6 megawatts, and so it does become cost competitive, and  
7 I think one of the things that I've mentioned in the,  
8 you know, what can FERC do and create the ability for,  
9 you know, pipelines to -- I'm sorry, power generation  
10 to anchor a pipeline and to vertically integrate it in  
11 the competitive markets. I think that gets to that  
12 allowing for that cost recovery to be part of it, and  
13 recognizing that that when you have more gas in base  
14 load you're going to be able to spread that cost and  
15 it's an opportunity to drive that infrastructure.

16 COMMISSIONER BAY: So this question is for  
17 Amy, and one of the things that's interesting about  
18 the Central region is that it is very gas rich. There  
19 are some major production areas driven by the shale  
20 place, you've got Tobagon and you've got Eagles Ford  
21 and Haynesville, among others.

22 UNIDENTIFIED SPEAKER: (Inaudible).

23 COMMISSIONER BAY: Sorry, don't mean to omit  
24 that. And then when you look at the interstate  
25 pipeline network across the Central region, there are

1 a lot of interstate pipes, and to a large extent I  
2 think that reflects the historical gas flows from the  
3 gulf states to the load centers, and, you know, across  
4 the Central region and into the Midwest, and so I  
5 don't -- I'm wondering whether ANGA's done any kind of  
6 modeling to examine whether or not you believe there  
7 are any significant infrastructure that needs for gas  
8 pipelines, like, interstate gas pipelines in the  
9 Midwest?

10 MS. FARRELL: We have done a few looks at  
11 modeling, and a lot of it was actually started before  
12 the CPP was proposed. One of the things that has come  
13 about because of the richness of the natural gas  
14 resources in areas where it hasn't been before,  
15 particularly in the Marcellus is you've now got a lot  
16 of pre or push pipelines coming on-line. Where, you  
17 know, where you typically had flow going into that  
18 region, you now have this abundance and you're seeing  
19 the natural gas producers invest in pipelines to get  
20 it not only west, you're make sure you're getting some  
21 bi-directional pipelines, but also down into the south  
22 and southeast both in terms of bi-directional  
23 pipelines and some new investment.

24 And one of the things that it's going to  
25 create and does create that we see is some resilience

1 and reliability advantages along, you know, the  
2 Central region is in a prime spot for that, because a  
3 lot of that investment's going to be right over the  
4 region, it will create that resiliency.

5 COMMISSIONER BAY: Well, thank you.

6 COMMISSIONER HONORABLE: Good afternoon, and  
7 I want to thank my colleagues who've asked a number of  
8 questions about which I have had questions also  
9 regarding infrastructure, regarding how the Order 1000  
10 process is working, and getting down to as we say the  
11 nitty-gritty of what will be required to carry out  
12 this work from a very practical perspective.

13 So, Mr. Moeller, we -- a lot of us have  
14 called upon you today, and I will too, I was intrigued  
15 by your description of resource adequacy being the  
16 place where state and federal work meets, and it's the  
17 first time I've heard it described that way. It  
18 resonates with me.

19 But I also wondered if maybe you were wanting  
20 to suggest that maybe there should be changes about  
21 how that works? Do you think there's a need for any  
22 policy changes as we contemplate implementing the  
23 Clean Power Plan, and I would also ask Lanny to weigh  
24 in with any thoughts he has, and then I will ask my  
25 former state colleagues, if they have any thoughts,

1 and of course anyone else.

2 MR. CLAIR MOELLER: So importantly the place  
3 of agreement is that the risk profile should be as  
4 it's called in the industry one day in ten. There's a  
5 lot of math behind that that we won't go into, but  
6 essentially it's a statistical simulation given what  
7 you believe to be true about load forecasting and the  
8 performance of the generation.

9 As the states contemplate their compliance  
10 plan to the degree it removes flexibility from the  
11 generation fleet, the things that we know are true  
12 today we don't know are true tomorrow, and so our use  
13 of that speculation in determining whether or not we  
14 are, in fact, in a resource adequate situation would  
15 be a new way of doing it.

16 While I don't think there's a specific policy  
17 one way or the other, that would be new policy ground  
18 for us, because we would need to then speculate about  
19 what the force outage rate of natural gas-fired  
20 facilities are in a regime where they're expected to  
21 operate more than 4 percent of the year. We'd have to  
22 come to agreements on how to model those things so  
23 that we have a good understanding all across the board  
24 of what risks we're actually taking, because we take  
25 that risk on behalf of our customers, we need to



1 understand that very clearly.

2           The more volatility the Clean Power Plan  
3 compliance plans produce in terms of our ability to  
4 understand future expectations, the more difficult  
5 that job will be, and that will be a place that we'll  
6 need to work together both federally and at the state  
7 level to make sure we both understand and build to  
8 meet the appropriate risk profile.

9           COMMISSIONER HONORABLE: And before Lanny  
10 jumps in I want -- or Mr. Nickell, sorry Lanny. I  
11 know him from home.

12           Before we get to Mr. Nickell, how would that  
13 change from the work that is carried out particularly  
14 at the regional level in gaining some consensus or  
15 agreement around assumptions that go into modeling  
16 today? Tell me what's different about it.

17           MR. CLAIR MOELLER: So the biggest difference  
18 is inside of our resource adequacy construct the  
19 participating load serving entities must meet enough  
20 generation to meet this requirement, and so it causes  
21 them to make serious investments in resources, whether  
22 it's demand side management or generation or a  
23 participating generation from off system.

24           In the planning horizon it's interesting, but  
25 there's no money at stake, and so it's easier to make

1 assumptions when there's no money at stake, and so  
2 that's the fundamental difference.

3 MR. NICKELL: Thank you, Commissioner  
4 Honorable. To answer your first question head on, I  
5 don't know that SPP would advocate that there needs to  
6 be a policy decision undertaken by FERC at this time  
7 related to resource adequacy. I believe that, you  
8 know, the various regions already have approaches for  
9 that. MISO has their approach codified in their  
10 tariff. Whereas SPP's approach is codified in its  
11 reliability criteria, and every member of SPP is  
12 expected and required, according to our membership  
13 agreement, to abide by those reliability criterion.

14 Interesting that SPP has recently undertaken  
15 initiative to review its resource adequacy construct.  
16 And among several things that we're looking at, one of  
17 them is can we in fact reduce the amount of reserves,  
18 planning reserves, that each of our members are  
19 expected to carry. We're doing that evaluation right  
20 now.

21 Some other things that we're looking at are  
22 do we need to beef up or enhance our compliance  
23 obligations in how we enforce each members  
24 responsibility to carry adequate reserves.

25 So all of these things are at play, and I

1 expect that with the implementation of the Clean Power  
2 Plan that it could influence some of those answers  
3 simply because it will change our resource mix. There  
4 will be more reliance on renewables, there will be  
5 more reliance on energy efficiency. And how do you  
6 count that from a planning perspective in terms of  
7 reserve margin adequacy.

8           There will be a higher reliance upon gas and  
9 do we need to treat those resources differently than  
10 we have in the past. So all of those questions will  
11 be answered, and I hope in the very near future at  
12 least from our regional efforts that we're undertaking  
13 and there's probably going to be an effort to put a  
14 lot of that in our tariff and take it out of our  
15 reliability criteria so that it becomes more of a SPP  
16 regional requirement that's imposed upon customers as  
17 opposed to just members.

18           So you might be expecting something to come  
19 forth from SPP in that regard hopefully soon, but,  
20 again, that's an initiative that's underway right now.

21           MR. STOLL: I probably wasn't pressing down  
22 hard enough.

23           But I think the way I will respond, and I'm  
24 not exactly sure if this was what you were asking, but  
25 if you look at a state like Missouri, and we have our

1 utilities every three years develop an integrated  
2 resource plan, and then that is looked at by the  
3 Commission, and the utilities, the -- that belong to  
4 either Southwest Power Pool or to MISO, when it comes  
5 to reliability and how that's going to be accounted  
6 for in the future, I think with our -- with the  
7 Missouri plan as is suggested in what we turned in the  
8 comments to EPA, that the RTO construct will kind of  
9 allow the utilities on the western side of our state  
10 to comply with rules that pertain to members of the  
11 Southwest Power Spool, and then on the eastern side of  
12 the state with MISO, because then down the center of  
13 the state we have the electric cooperatives, and so,  
14 you know, we require and the integrated resource plan  
15 is very important when it comes to reliability I think  
16 we and the utilities look to the RTOs to which they  
17 belong.

18           And then also we always have to remember that  
19 we don't have the authority to run the company, we  
20 don't manage the company, and so they have to make  
21 prudent choices, present those in their integrated  
22 resource plan, and the other thing that I'll mention  
23 is that we are, I guess, most commissions are products  
24 of the legislature. So when it comes to renewables  
25 and things like that, the energy efficiency, you know,

1 we look to our -- to what the law says as to what the  
2 Commission can do. And I don't know if that exactly  
3 answered all your questions, but --

4 COMMISSIONER HONORABLE: Well, that was part  
5 of it. The other part was would you see a need for  
6 any of that to change with the implementation of the  
7 Clean Power Plan? It seems as though what you're  
8 saying, and as a former state regulator, I certainly  
9 agree that the state planning processes have taken  
10 into account regional participation. Do you see a  
11 need for any change to the way resource adequacy is  
12 handled at the state level with the implementation of  
13 the Clean Power Plan?

14 MR. STOLL: I will just refer to the comments  
15 we made to the EPA, and -- so I kind of stay on that  
16 track. The Missouri Public Service Commission it says  
17 here suggests it may be more reasonable to allow a  
18 state such as Missouri which has different --  
19 differing organizational participation structures to  
20 develop multi-state plans applicable to meet the  
21 requirements of the different regions of state, and  
22 thus aligning the responsibilities for reliability  
23 with the applicable RTO structure.

24 And one other real quick thing before I stop,  
25 would be one other thing that we mentioned in our

1 comments to EPA, and it hasn't been brought up here,  
2 is the energy water nexus, and all my friends in water  
3 will be happy that I brought this up, but we use about  
4 2 to 4 percent of our energy in water one way or  
5 another, and that can be, you know, pumping and  
6 cleaning and everything else.

7           We did make comments in our presentation to  
8 EPA to say to look at the pump what they call --  
9 improving the water pump and motor efficiency from the  
10 existing average of 55 percent to its optimal  
11 efficiency of 80 percent, and I won't go into any more  
12 detail than that right now, but I think that's  
13 something that I don't believe is contemplated in the  
14 Clean Power Plan, but maybe something that should be  
15 considered.

16           COMMISSIONER HONORABLE: Thank you.  
17 Commissioner Kalk?

18           MR. KALK: Thank you, Commissioner Honorable.  
19 It's an honor to be in front of you and the rest of  
20 the Commission today, especially you and Tony, former  
21 neighborhood presidents and colleagues so congrats.

22           Just explain a little bit on Steve's  
23 comments. One of the things that's really interesting  
24 is the process I think has worked very well so far  
25 where the RTOs kind of figure out what we think we

1 need and they all submit it, and our industrials and  
2 the states are kind of hedging their bets a little  
3 bit, they don't need all the generation because it's  
4 going to be available.

5           But we always know in North Dakota that we  
6 could require our regular utilities to build more.  
7 They would get paid for it, but we could make them do  
8 that, so that would be one thing. I wouldn't say  
9 change anything, but don't take that away from me,  
10 make sure we're retaining the ability that if we  
11 decide one of our companies wants to build -- we want  
12 them to build more, then let us do that.

13           Because what we're really seeing now is that  
14 MISO's been operating in North Dakota for a long time  
15 and doing a good job. They have one reserve margin.

16           Southwest Power Pool is coming to town. They  
17 have a different reserve margin. So we've got people  
18 operating in North Dakota with different reserve  
19 margins, and as this thing unfolds with what kind of  
20 generation we have, my gut tells me that I'm going to  
21 want our investor that who owns the billboard  
22 base-load generation in North Dakota, because all of a  
23 sudden if the RTOs planning numbers are off a little  
24 bit and we're short generation, I don't want to be the  
25 one holding the cards back home. I'd rather have some

1 type base-load generation or even a peaker that I  
2 could fire up, so I don't know that we need any  
3 changes, but just don't take away the state's ability  
4 to build generation.

5 COMMISSIONER HONORABLE: Thank you. If I  
6 were a betting woman, I would have bet that's what you  
7 would say. Thank you. Any other comments? Of  
8 course, Steve Gaw.

9 MR. GAW: I've been quiet for awhile. So  
10 Bill Smith, I tried to get him to confirm this memory  
11 with me a little earlier, and since he can't this  
12 may be completely made up. But I recall -- I recalled  
13 that we were in the Renaissance Hotel a number of  
14 years ago discussing another subject when Pat Wood was  
15 on the Commission, and that's going way back now, it  
16 doesn't seem like it should be. It was also, as I  
17 recall, the time when we were talking about the  
18 birthing of a couple of organizations, the OMAS and  
19 the SPP regional state committee.

20 And I just want to mark the fact that we're  
21 here today with an assumption that those organizations  
22 are part of this entire communication, and it is  
23 really amazing to think about how far we've come and  
24 the fact that we have now organizations that are built  
25 in to interact with FERC and with stakeholders and



1 with the RTOs, and that's very important.

2           When you're talking about resource adequacy,  
3 and I'm going to say it again, seams. One of the  
4 things that ought to be at least acknowledged is the  
5 fact that when we're dealing with the new horizon and  
6 there are areas that have needs on the capacity front,  
7 there may be other areas adjoining that are lying just  
8 across an artificial barrier that if things were  
9 easier, might be -- might help us to solve some of  
10 these issues in a better way. And I think that the  
11 states, because this is a very important, as the Chair  
12 from North Dakota said and Commissioner Stoll  
13 indicated, this is a very -- a thing that's very near  
14 and dear to their heart, but it's also very important  
15 if you're going to see some of these things solved,  
16 that FERC be involved in it. That these  
17 communications could be critically important moving  
18 forward, not just on this front, but this is one of  
19 them, so thanks for that.

20           COMMISSIONER HONORABLE: And thank you,  
21 Mr. Gaw, for your work in so many years ago in helping  
22 to get some of these organizations off the ground.

23           Progress, look at where we're sitting today.  
24 So I hope in a decade or so we'll reconvene and  
25 reflect upon this time, and I also appreciate you

1 mentioning seams. Any other comments? Thank you.

2 MS. SIMLER: I'd like to find out if the  
3 Chairman or any of the Commissioners have follow-up or  
4 additional questions?

5 We're pretty much on schedule, so I'd like to  
6 thank the panelists for all your comments and a very  
7 insightful discussion. To stay on schedule we'll be  
8 back here at 3:00. Thank you.

9 (Recess)

10 -----

11 MR. DENNIS: Thank you so much. Good  
12 afternoon. My name is Jeff Dennis and I will be  
13 moderating this third and final panel of the day of  
14 potential implications for wholesale markets and  
15 bilateral trading.

16 Just another quick reminder for folks on the  
17 panel and for our Commissioners and staff as well,  
18 please turn your mike off when you are not speaking to  
19 cut down on the feedback we had earlier, and it's also  
20 helpful when you are speaking, if it's not clear from  
21 the context to identify yourself, that will help our  
22 court reporter as well as folks listening in on the  
23 phone.

24 I will now introduce our panelists.  
25 Beginning to the left of Commissioner Bay, we have

1 Chairman Quackenbush from the Michigan Public Service  
2 Commission; Richard Doying, Executive Vice President  
3 of Operations and Corporate Services, MISO; Michael  
4 Schnitzer, Director, The NorthBridge Group on behalf  
5 of Entergy Services, Incorporated; Corey Linville,  
6 Vice President of Power Supply and Delivery, Sunflower  
7 Electric Power Corporation; Doug Scott, Vice President  
8 for Strategic Initiatives, Great Plains Institute, on  
9 behalf of Midwest Power Sector Collaborative; Jacob  
10 Williams, Vice President Global Energy Analytics,  
11 Peabody Energy; Jennifer Vosburg, Senior Vice  
12 President, Gulf Coast Region and President Louisiana  
13 Generating, LLC and NRG Energy; and Jeffery Gust, Vice  
14 President, Compliance and Standards, MidAmerican  
15 Energy Company on behalf of Berkshire Hathaway Energy.

16           As we've done with the earlier panels, we'll  
17 now give each panelist the opportunity to present the  
18 one or two most important points they'd like to leave  
19 the commission with today.

20           Please keep your statement under two  
21 minutes. I'm not going to do the pass the iPad trick,  
22 it seems disingenuous for a guy in the policy office  
23 to be that strict about time, but please do, I don't  
24 have the authority Mike Bardee has, but please do try  
25 to keep your comments short. If for no other reason

1 that we do have some folks on tight schedules and so  
2 your audience will get much smaller the longer you  
3 take so if we can kick it off with Chairman  
4 Quackenbush. Thank you.

5 MR. QUACKENBUSH: Thank you very much. I'm  
6 John Quackenbush from the Michigan Public Service  
7 Commission. I'd like to add a Michigan perspective to  
8 a lot of the things you've heard already today. We do  
9 have a capacity shortfall coming up in Michigan as  
10 identified by MISO surveys that were mentioned  
11 earlier. We have several rounds of coal closures, and  
12 our governor recently, just a couple weeks ago, gave a  
13 special message on energy to kind of indicate how we  
14 have a path to comply with, and it all overlaps with  
15 the Clean Power Plan as we think about it.

16 We have a round of coal closures in 2016,  
17 and we also have some coming later in the decade, and  
18 the timing of those may be dictated by the provisions  
19 of the Clean Power Plan. We currently get somewhere  
20 in the high 50 percent of our fuel mix from coal, and  
21 we see a path to get down to the mid-30s by 2025. We  
22 plan to do energy efficiency, demand response, build  
23 new gas generation, build new renewables, and we will  
24 move in that direction unless we're given a reason to  
25 halt by the EPA.

1           We have reliability concerns of 2020 with a  
2 cliff, and we think that could be somewhat mitigated  
3 as we think of coal plant retirements that are  
4 mitigated by the glide path. As more retirements  
5 occur, we see there being more RMR or SSR type payment  
6 situations potentially, and we see those as needed to  
7 enhance and provide for reliability, but those  
8 payments should be a last resort, short-term of  
9 limited duration, and compensatory rather than  
10 lucrative for the generator.

11           On the infrastructure side we have gas  
12 pipelines, the staff mentioned -- the FERC staff this  
13 morning mentioned some of that Utica and Marcellus gas  
14 is trying to move west. We've got Pipeline proposals  
15 to move it to Michigan, that will help meet our gas  
16 load for heating but also for new electric generation,  
17 and there's several different pipelines at various  
18 stages of the review process that are under way.

19           On transmission we're almost done  
20 constructing our thumb loop project, the very first  
21 MVP, which is a renewable energy facilitator as we  
22 look towards new renewables they'll be sited in that  
23 wind rich part of our state and we'll already have the  
24 transmission there to do that.

25           Also on the gas generation side we have some

1 great sites on our lower peninsular where we can site  
2 gas-fired generation that's close to transmission and  
3 pipeline already. In our upper peninsula it's a  
4 different story, and we do need gas generation there  
5 as well, and we'll have to do some other things some  
6 more to facilitate that to happen.

7           Finally, on compliance strategies, we're  
8 looking for compliant strategies with the Clean Power  
9 Plan that don't harm reliability. Michigan has been  
10 participating in the MSEER group which you've heard a  
11 lot about today already. And we are looking into  
12 regional collaboration and studying it. We see that  
13 we will need to have a final rule before anyone can  
14 really identify to what extent regional collaboration  
15 is the way to go, but it does have a promise of  
16 minimizing seams issues, you know, we know we have  
17 those intrastate to begin with. We need to have some  
18 intrastate equity in a way to clear the market in the  
19 state and then also with a region as well. And so at  
20 the end of the day we see that every state including  
21 Michigan will have an emission goal or a target, will  
22 have a cost stack that we'll be looking at on how to  
23 comply, and we will meet our goal, and we're looking  
24 for affordable transparent compliant costs and so  
25 we're continuing to study that issue.

1           Let me stop there and turn it over to the  
2 next.

3           MR. DOYING: Thank you Commissioner  
4 Quackenbush and thank you to the Commission, the FERC  
5 Commission for inviting me here today. My name is  
6 Richard Doying. I'm the Executive Vice President of  
7 Operations for MISO.

8           The MISO region spans a large area from the  
9 Province of Manitoba to the Gulf Coast of Louisiana  
10 and includes parts of 15 states, and also a very  
11 complex boundary of both SPP, PJM, RTOs as well as  
12 many nonutility areas, Southern Company TVA and  
13 others.

14           And that boarder and the regional complexity  
15 is important, and I'll get back to that in a moment,  
16 but when you think about both just within and outside  
17 the MISO region, we have many states that contain  
18 multiple RTOs and nonRTO entities.

19           So, for example, Missouri has both MISO, SPP  
20 as well as many utilities that are not included in any  
21 RTO. We also have utilities that span multiple  
22 states, so, for example, Ameren serves load here in  
23 Missouri also serves load in the State of Illinois.  
24 So when you think about implementation of CPP and  
25 implementation at the state level, it's really

1 important to think about those issues and make sure  
2 you get the implementation plant right if you want it  
3 to come out in a reliable cost-effective manner.

4           The diversity and sites of our region  
5 provides quite a few benefits. The diversity of  
6 supply when you dispatch that across a broad region,  
7 lowers the energy supply cost, increases the  
8 reliability, and leads to lower required reserve  
9 margins.

10           It also looks at the ability to integrate a  
11 large amount of wind and renewable resources are going  
12 to be an important element of compliance with CPP.  
13 MISO started with about 1,000 megawatts of wind in  
14 2006. We're now up over 14,000 megawatts of wind in  
15 the region. Most of that is located in the western  
16 part of the footprint, trying to move to the eastern  
17 load centers within the MISO region. If you expect to  
18 see an increase in the renewable portfolio within the  
19 region, that again is going to impact the dispatch of  
20 the region and dispatch flexibility, which I'll return  
21 to again in a moment, will remain critical.

22           Based on an analysis that MISO conducts  
23 every year with our stakeholders, we find about three  
24 billion dollars in benefits to operating over that  
25 large region, almost half of which comes solely from



1 the generation portfolio that's available, so the  
2 dispatch that you get the lowered costs from  
3 dispatching that fleet over a larger region for both  
4 energy and axillary services provides significant  
5 value, and that value is potentially threatened by  
6 poor implementation of the CPP.

7           What you'd like to see to comply with CPP is  
8 to maintain that dispatch flexibility, and if you do  
9 anything with the implementation that impedes the  
10 dispatch of generation of that flexible use of  
11 generation, you'll start to whittle away at those  
12 benefits that one and a half billion dollars or so of  
13 benefits.

14           So how do you avoid that? It's really  
15 pretty simple, you monetize the cost of compliance  
16 with CPP. That was done, for example, with Dioxine  
17 for CO2. That was accomplished through a compliance  
18 regime that was based on a system of tradable  
19 allowances. Those tradable allowances are easily  
20 reflected in generation offers. They're reflected  
21 then in the dispatch of energy that clearing of the  
22 market and they're reflected in prices.

23           That preserves the dispatch benefits that  
24 you get across the region, but it also accomplishes  
25 other valuable things. For one it allows you to

1 compare the cost of carbon emissions, the value of  
2 carbon emissions relative to other options that you  
3 have, for example, non-carbon based generation demand  
4 response or renewables in order to reduce the overall  
5 carbon output in the region.

6           Finally, the regime of energy of rather  
7 compliance allows you to address the seams issue that  
8 I referred to a moment ago. It allows you to trade  
9 those allowances based on that market-derived value  
10 across the seam just as you would with energy. It  
11 allows the cost of both energy and those allowances to  
12 be reflected through that transparent liquid market  
13 for emissions allowance credits.

14           Alternatives to that compliance regime may  
15 be possible. There are others that have been spoken  
16 about that were included in some of the comments that  
17 were submitted to the commissions. Unfortunately,  
18 none of those are as flexible and provide the level of  
19 transparencies to the cost of compliance and the value  
20 of carbons emissions than a regime based on tradable  
21 credits would be.

22           Another question that has been asked and was  
23 asked by the Commission on this proceeding is what  
24 other market changes may be necessary to accommodate  
25 compliance with CPP?

1           Unfortunately, if you don't go with the  
2 regime that monetizes the cost of compliance, it's  
3 really impossible to say. You have to address that  
4 one fundamental question upfront before you can  
5 address other market impacts that you may see with  
6 compliance with CPP.

7           And with that I will end and look forward to  
8 the dialogue this afternoon. Thank you.

9           MR. SCHNITZER: Thank you, Richard. Good  
10 afternoon Chairman LaFleur, Commissioners, staff. I'm  
11 Michael Schnitzer appearing on behalf of Entergy  
12 Services. Thank you very much for the opportunity to  
13 participate.

14           As the Commission well knows the Entergy  
15 Operating Companies have recently become members of  
16 MISO, and their customers are realizing the benefits  
17 of the MISO markets about which Richard just spoke,  
18 which is a good thing.

19           Their concern with CPP implementation is  
20 that if the CPP rule goes forward, it should not  
21 undermine or disrupt those RTO markets as Richard was  
22 just describing.

23           So I submitted a statement last week in this  
24 docket outlining the potential for CPP compliance to  
25 disrupt the markets, and describing why FERC might and

1 should work to ensure that the final rule facilitates  
2 the voluntary election by states of mass-based  
3 compliance, the same kind of compliance that Richard  
4 was talking about a moment ago, and why that is  
5 important and what changes are required to the  
6 proposed rule to make that viable options for states  
7 that chooses.

8           So I'd be happy, obviously, to answer any  
9 questions you have about that statement, but I won't  
10 go on about it anymore as part of my introductory  
11 comments.

12           What I would like to do in the balance of my  
13 brief time here is to turn to two issues that were  
14 discussed on prior panels that actually relate to this  
15 mass-based compliance preference that I've expressed  
16 and that I think Richard has expressed.

17           The first is regional coordination on both  
18 of the prior panels there were some discussion about  
19 how difficult that can be, the barriers to it, the  
20 fact that winners and losers are going to have a hard  
21 time coming together for any kind of regional  
22 compliance plan. And I agree with those comments as  
23 they were talking about something called a Regional  
24 Compliance Plan.

25           But in my statement for those of you who had

1 a chance to look at it, I describe a form of regional  
2 coordination based on individual states first electing  
3 the mass-based approach and having a SIP based on the  
4 mass-based approach and having EPA's  
5 permission/authorization to trade these emission  
6 permits amongst similar states with similar SIPs, and  
7 that would be a form of regional coordination that  
8 doesn't require the grand bargaining, if you will, of  
9 all the states trying to figure out, reallocate  
10 effectively what the rule does. There's no question  
11 that the rule as proposed creates winners and losers,  
12 but the mass-based approach with each state electing  
13 the mass-based approach can provide every state an  
14 opportunity to do better through trading of these  
15 allowances or permits. So that I think is -- I think  
16 a preferable form of regional coordination, it's one  
17 which I think, except in special circumstances may be  
18 such as REGI where there already is a, you know, a  
19 regional coordination, it's more likely to succeed on  
20 this basis going forward, and I think that's a benefit  
21 of mass-based compliance.

22           The second area just to touch on quickly is  
23 the reliability assurance mechanism and the RSV  
24 conversations from earlier today.

25           There's a nexus between mass-based

1 compliance and those reliability concerns, which I'm  
2 not sure is fully appreciated. Let me just take a  
3 minute to try and illustrate that. Two important ways  
4 that reliability can be implicated in a CPP compliance  
5 is the deactivation of a generating unit to comply  
6 with the CPP, and when it turns out that generating  
7 unit is actually required for security constrained  
8 operations, then you have a conflict.

9           Or secondly, a limitation on the operational  
10 limits, the hours or the emissions of the unit which  
11 make it unavailable during certain periods of the year  
12 and also creates a problem for reliability secured  
13 operations.

14           Think about for a moment what kind of study  
15 would be required on a rate-based approach to fair out  
16 those potential violations and to figure out what to  
17 do about them. It would require very detailed  
18 contingency set analysis under a number of scenarios  
19 across the broad region that was electing this  
20 rate-based compliance. That would be, I think, will  
21 be challenging if that's where things turn out and  
22 will be difficult for FERC to find the problems in the  
23 first instance, let alone allocate responsibility for  
24 solving them as was discussed earlier.

25           Consider what would happen instead if all

1 those same states have elected a mass-based approach,  
2 then there's no requirement that any particular  
3 generator retire, deactivate, or not be available over  
4 a certain number of hours. For the price of an  
5 emission permit, any generator could be available as  
6 needed for reliability. And the job of ensuring  
7 reliability becomes a lot easier in that respect.

8           There are other issues that would still have  
9 to be addressed, but all of that in my mind  
10 underscores why FERC should have a strong interest in  
11 the mass-based approach being a viable option for  
12 states, while the rules should permit it and encourage  
13 it to the extent that it can, that will make your job  
14 much easier in terms of implementing whatever  
15 reliability assurance mechanism or reliability safety  
16 valve would be required.

17           Finally, I just want to state that I don't  
18 want to suggest that these changes that I've been  
19 describing in my paper for the mass-based approach are  
20 alone or a panacea. As many of you know, Entergy does  
21 not support the proposed rule for a number of reasons  
22 unrelated to today's, you know, conversation, but the  
23 company recognizes that if the rule does go forward,  
24 it should be designed to be efficient and to minimize  
25 reliability impacts, and the mass-based compliance

1 recommendations we offer defer to that objective.

2 Thank you very much. I look forward to your  
3 questions.

4 MR. LINVILLE: Thank you Commission for the  
5 opportunity to participate in discussion today. My  
6 name is Corey Linville. I represent Sunflower  
7 Electric. Sunflower is a rural electric co-op located  
8 in Western Kansas. We have a peak load of  
9 approximately 1000 megawatts, and we are located in an  
10 area that has experienced and continues to experience  
11 a significant amount of wind integration. In 2001 the  
12 first large scale project was installed in our area  
13 with a wind capacity of 100 megawatts. Today we have  
14 over 1450 megawatts of wind interconnected and by the  
15 end of this year we expect to have more than 2500  
16 megawatts of wind interconnected within our footprint.

17 We have seen firsthand the impacts that this  
18 very substantial penetration of wind has had on our  
19 participation in the SPP integrated marketplace and on  
20 the requirements to add transmission infrastructure in  
21 our area. High wind output coupled with inadequate  
22 transmission capacity to export that output has  
23 resulted in very volatile market pricing, and several  
24 transmission projects have been identified to solve  
25 these constraints. However, these projects lag the



1 generation interconnection by years and a  
2 disproportionate share of the construction costs are  
3 often borne by the local load. Since one of the Clean  
4 Power Plant building blocks includes expanding  
5 renewable resource utilization, we are concerned about  
6 the ongoing impacts of additional wind integration,  
7 particularly to utilities located in areas where the  
8 wind resources will be built.

9           We are also concerned about the cost and  
10 reliability impacts of redispatching resources and SPP  
11 to achieve higher output from combined cycle  
12 facilities, which is another building block identified  
13 by the EPA to achieve the goals of the Clean Power  
14 Plan. In order to understand the potential impacts on  
15 Sunflower associated with this building block, we  
16 engaged ACES, one of our operating partners, to  
17 develop a model to evaluate the differential costs.  
18 Redispatch is accomplished in the model by increasing  
19 the cost of coal-fired generation to drive the  
20 increased utilization of combined cycle gas-fired  
21 resources. This cost increase is the equivalent to a  
22 carbon tax on coal. The result of the modeling effort  
23 showed that energy prices would range from 40 to 70  
24 percent higher than base case assumptions.

25           The modeling effort also did not take into

1 account how the different compliance goals among the  
2 different states in SPP might impact resource offered  
3 parameters in associated dispatch. It is interesting  
4 to note that there are no existing combined cycle  
5 resources in Kansas so there are no direct actions  
6 that utilities in Kansas can take to accomplish this  
7 objective. Furthermore, we expect that a carbon tax  
8 is not politically possible in Kansas nor many other  
9 states within SPP.

10           The modeling effort also did not take into  
11 account the reliability impacts associated with the  
12 redispatch required to achieve the fuel-switching  
13 objective. Other models have shown several areas in  
14 SPP, including a large area in the Sunflower  
15 footprint, would not be able to sustain voltage under  
16 these redispatch scenarios without reliability and  
17 must-run units being committed. As we've seen  
18 firsthand from our experience with wind integration,  
19 substantial redispatch results in system topologies  
20 that were not planned for and which cannot be  
21 sustained without significant infrastructure  
22 additions. This means even more incremental costs for  
23 our rate payers.

24           While the wholesale markets might provide a  
25 mechanism to achieve carbon reductions, the economic

1 impacts on our rural economy will be substantial. The  
2 millions of dollars that SPP members invested to  
3 implement a wholesale energy market with the goal of  
4 reducing power costs will instead result in a market  
5 that will be utilized for purposes driven around  
6 emissions and result in power costs that are  
7 unaffordable for many of our customers.

8           With that I'll pass it on and look forward  
9 to our discussions. Thank you.

10           MR. SCOTT: Good afternoon Chairman LaFleur,  
11 Commissioners, and staff. Thank you very much for  
12 allowing me to speak today on the topic of the Clean  
13 Power Plan and potential implications for wholesale  
14 markets. My name is Doug Scott, I'm Vice President  
15 for Strategic Initiatives with the Great Plains  
16 Institute. Prior to joining Great Plains I was both  
17 the Chair of the Illinois Commerce Commission and  
18 prior to that the Director of Illinois Environmental  
19 Protection Agency, so I've seen environmental rule  
20 compliance from a couple different perspectives and  
21 also worked on a number of regional groups over the  
22 last several years that have been looking at  
23 greenhouse gas reductions and the implications for  
24 markets and how that might work through not just  
25 Illinois but through other states.

1 Illinois is also part of MISO and PJM  
2 continuing with the theme that we've heard earlier in  
3 the panels, so the experience with the seams issue as  
4 well is something that I've dealt with in the past.  
5 As we start to talk about the Clean Power Plan, the  
6 flexibility for the states that you heard about from  
7 the Assistant Administrator McCabe today means that  
8 states can choose to develop and implement the state  
9 plans as we've heard a little bit earlier in this  
10 panel that are consistent with existing wholesale  
11 electricity markets and don't require specific actions  
12 at specific power plants.

13 We have several examples of flexible air  
14 regulatory programs that are in place already and that  
15 function in harmony with existing wholesale markets  
16 and also understand as we've heard a lot of times  
17 today there are a lot of differences between the  
18 states, both in terms of their RTO joining, whether  
19 they're vertically-integrated or restructured states,  
20 and so there already a lot of differences that the  
21 RTOs are dealing with. So states have the ability to  
22 adopt approaches that can work well with existing  
23 competitive electricity markets which leads us to the  
24 question of what states will do with respect to CPP  
25 and compliance and that's fairly early to say right

1 now, because obviously as you've heard today a lot of  
2 the states are looking forward to the final rule to  
3 figure out exactly how some of the changes might have  
4 been made, but while they're doing that they've also  
5 been working on trying to figure out what compliance  
6 pathways might be. As you've heard today what I think  
7 is a very encouraging development that suggests states  
8 are looking at this issue about markets and how they  
9 will function with Clean Power Plan compliance, is  
10 that all of the regional discussions that are underway  
11 in various parts of the country, including the one  
12 here in the mid-continent, by our estimation 41 of the  
13 50 states are currently taking part in some discussion  
14 or in other -- with other states trying to figure out  
15 the potential for multi-state collaboration, obviously  
16 you've got the nine-state regional greenhouse gas  
17 initiative in the Northeast and Mid-Atlantic, but  
18 there are also regional discussions underway in the  
19 southeast, western states, and then right here in the  
20 mid-continent as well, and you've heard about the  
21 MSEER group a couple of times today. That's energy  
22 and environmental regulators from 14 states who have  
23 participated coming together in what we like to call a  
24 no regrets effort, they're there because they want to  
25 learn about what the potential pathways might be on a

1 multi-state basis and whether that will work for them  
2 in their individual states. We at the Great Plains  
3 Institute help to staff that effort along with our  
4 colleagues from the bipartisan policy center. We also  
5 staff an effort of Midwestern stakeholders called the  
6 Midwest Power Sector Collaborative. The MSEER group  
7 is just environmental and energy regulators from the  
8 states that are participating. The Midwest Power  
9 Sector Collaborative is a larger effort of  
10 stakeholders representing NGOs, utilities,  
11 communities, co-ops and state officials throughout a  
12 number of states in the Midwest. Also looking at  
13 Clean Power Plan and compliance and exploring  
14 multi-state options as well.

15           It should be noted that these regional  
16 discussions with the exception of REGI probably have  
17 not reached any conclusions about whether a  
18 multi-state coordination will actually be the choice  
19 of the states, but I think we can consider a positive  
20 thing for electrical reliability and consistency with  
21 wholesale electricity markets that these states are  
22 talking and exploring ways to implement the Clean  
23 Power Plan flexibility across multiple states.

24           And Michael already tee'd up the last issue  
25 that I was going to mention that I think is probably

1 maybe for my purposes the most important is that when  
2 we think multi-state arrangements or agreements, if  
3 you look at the rule it looks like rate-based merging  
4 rates among states very complicated and very  
5 complicated practically, politically, technically for  
6 a lot of reasons, but I think Michael actually hit on  
7 it that what we've been exploring in the Midwest is  
8 more of the setting up a trading ready kind of  
9 enterprise that states could choose to adopt, have  
10 their own state plans, but adopt this trading  
11 mechanism as a part of the plan that would allow the  
12 utilities within their states the ability to trade  
13 across state lines, and I think as we've heard a  
14 couple of times just in the last few minutes, that  
15 really has a good impact not only on reliability but  
16 on cost but also on some of the seams issues that  
17 we're dealing with irrespective of the Clean Power  
18 Plan, but obviously it could have an influence on  
19 those as well.

20           So I look forward to that part of the  
21 discussion as we go forward, and again thank you very  
22 much for allowing me to be here today.

23           MR. WILLIAMS: Thank you. My name's Jacob  
24 Williams and I work with Peabody Energy. Peabody  
25 Energy for those of you who don't know, essentially

1 provides fuel for 9 percent of the electricity that's  
2 produced in the nation. My background Vice President  
3 of Global Energy Analytics my background is 15 years,  
4 roughly 15 years with one of the predecessors to the  
5 Alliant family of companies and the power marketing  
6 trading generation dispatch advanced plan rate cases.  
7 It was beat into our head in Wisconsin our goals are  
8 reliability and least cost planning. Now, as I  
9 reflect in the time since I've stepped away from that  
10 role and with Peabody, you look at the energy prices  
11 and the electricity prices, and that's part of what  
12 we're here to talk about.

13           Since 2000 the average cost of electricity to  
14 all consumers across all states has went up by 53  
15 percent, from 2000 to 2014. At the same time the  
16 median income for families in the United States has  
17 went up by 24 percent. In other words, people have  
18 lost their ability to pay for electricity. Similar  
19 stat for gasoline and oil products as well.

20           Now, that's what's happened up to now. Now,  
21 let's look at what's going forward and for that we  
22 employed EVA to do a study essentially taken the EPA  
23 assumptions for all the plant retirements and  
24 everything around the 11D as well as the MATS and the  
25 Regional Haze proposals or the rules that are coming



1 into place. The only assumption change we've made to  
2 that analysis was we assume that block 1 would not  
3 happen because as most of the coal generation people  
4 have I think by now communicated. There is very  
5 little efficiency, if any, for the existing coal  
6 fleet. In fact, as you meet the mass requirements in  
7 that you'll actually get less efficient, you'll emit  
8 less but you'll get less efficient. So that was the  
9 only change. We use their identical fuel assumptions  
10 going forward.

11 In that analysis we looked at what would the  
12 ultimate impact to customers both gas and electricity  
13 customers be, and in that there was a 60 percent  
14 increase in the cost of gas and electricity to  
15 customers between 2012 and 2020. That's a 284 billion  
16 dollar impact to customers on an annual basis.  
17 Household bills would go up by an average of \$680 a  
18 year, that's around a 35 percent increase. The  
19 industrial customers power bills, because they've paid  
20 mostly commodity cost would go up by 50 percent on  
21 average. 50 percent for the -- is a very difficult  
22 thing especially for many of the industries.  
23 Especially the aluminum steel folks who that means for  
24 them they probably lead this country, because aluminum  
25 mills like Noranda, Alcoa, Century Aluminum in

1 Kentucky, they compete on a world market and can't  
2 survive.

3           The other thing that is pointed out is a map  
4 we'd like you to use and there's a bunch over there on  
5 the wall or at the table on the wall is the cost  
6 impacts vary dramatically across the nation. The  
7 green part in the middle, which is everyone not in the  
8 northeast and not in California, we pay about 9.4  
9 cents per kilowatt hour this year for our electricity.  
10 The Northeast and California pay 15 cents a kilowatt  
11 hour. They pay 60 percent more for their electricity  
12 than the middle part and yet this rule predominantly  
13 hits the middle part of the country for more than it  
14 does the coastal areas. So you have a very  
15 disproportionate amount. The middle part of the  
16 country gets 48 percent of their electricity from  
17 coal. The Northeast and California get 2 percent.  
18 There is a significant geographical diversity in where  
19 the impacts hit, which is something the Commission  
20 needs to recognize.

21           The second thing that I'd like to point out  
22 very briefly is the rule if you cut to the essence of  
23 the rule, it essentially moves displacing coal with  
24 gas generation. If gas is forever going to be cheap,  
25 that's fine. There's one problem with that. We are

1 in the middle of and FERC is in the middle of  
2 permitting all the new LNG terminals which will export  
3 natural gas. By 2020 we'll have 10 to 20 percent of  
4 our natural gas will be exported globally. The global  
5 price of gas, but for the last six months, has been 10  
6 to 15 dollars a million BTU. They pay a lot more for  
7 gas around the world than we do in the U.S. So we'll  
8 tie not only the home heating bills but the electric  
9 bills directly to the international price of natural  
10 gas right at a time that we're going through this  
11 process.

12 I would say the last time we said the gas  
13 would be forever cheap and low was in the late 90s  
14 when we went through deregulation, and I lived that  
15 dream courtesy of Enron and everyone, and we saw how  
16 that played out and there were some comments earlier.  
17 By the way Enron was the biggest proponent in the  
18 carbon trading at the time as well everyone should  
19 know, because they knew they'd make a lot of money at  
20 it which is absolutely true.

21 So and for those who say that natural gas  
22 will always be cheap, may I remind you the Saudis can  
23 produce oil for \$20.00 a barrel, but they don't sell  
24 it for that. They sell it for 50 to 100 dollars a  
25 barrel is the going rate. The international price for

1 natural gas around the world is 10 to 15 dollars a  
2 million, and that's something that we all need to be  
3 aware of.

4 I'll save the rest of my comments around CO2  
5 dispatch in the state-by-state implications. They do  
6 have dramatic -- I lived that as well doing the SO2  
7 program. The SO2 program is nothing compared to what  
8 CO2 would be. Thank you.

9 MS. VOSBURG: Thank you, Commissioners. My  
10 name is Jennifer Vosburg, and I'm here representing  
11 NRG Energy's interest in the central region. NRG is a  
12 large independent power producer with over 50,000  
13 megawatts in every major market. They serve around 3  
14 million retail customers. Here in the central region  
15 we have approximately 17,000 megawatts between MISO,  
16 ERCOT and SPP. As well as a large retail business and  
17 ERCOT. We are truly and above -- all of the above  
18 company. With a large weight of fossil fuel  
19 generation as well as renewables, nuclear, coal, gas,  
20 wind, solar, both utilities scale and distributed,  
21 other forms of distributed generation plus both retail  
22 and wholesale businesses. Many of their comments both  
23 written and made today have a similar thing. We need  
24 more time. It will cost more money. Reliability is  
25 in danger. And while NRG agrees with many of these

1 things, we do support reduction of carbon and a more  
2 sustainable future. We believe that technical  
3 conferences such as this will foster constructive  
4 discussions about the best ways to achieve that goal  
5 what minimizing the negative impacts that are a real  
6 concern in regions with substantial amounts of coal  
7 generation.

8 I do want to add another thing to the  
9 discussions. The threat to competition that could  
10 result from a rush to comply to meet the deadlines set  
11 forth in the current plan, especially in the Central  
12 region. The benefits of competition in wholesale  
13 markets are real and well-demonstrated. Yet despite  
14 this we have seen a significant amount of planned or  
15 announced utility self-build generation in multiple  
16 states. With little discussions on how to encourage  
17 or protect competition in all types of clean new  
18 resources.

19 We must also recognize that despite best  
20 efforts there are already some inefficiencies in the  
21 market that will only be compounded if not addressed  
22 before the CPP deadlines occur.

23 It's difficult to set baselines to develop a  
24 plan when there are existing problems such as current  
25 seams issues are existing more and more due to

1 existing local issues.

2 Thank you for allowing me to participate on  
3 this panel, and I look forward to our continued  
4 discussions.

5 MR. GUST: Good afternoon, Commissioners and  
6 staff. My name is Jeff Gust. I appreciate the  
7 opportunity to participate in today's technical  
8 conference. I work for Mid-American Energy Company, a  
9 rate-regulated utility based in Des Moines, Iowa that  
10 serves customers in three Midwestern states. By the  
11 end of 2015, Mid-American will own almost 8500  
12 megawatts of generating capacity of which almost 3500  
13 megawatts will be wind generation.

14 Mid-American is wholly-owned by Berkshire  
15 Hathaway Energy Company, which submitted a prepared  
16 statement in advance of today's technical conference.  
17 I will limit my participation to topics involving just  
18 the electric markets in the Central region.

19 So first, the Commission should ensure that  
20 generator interconnection requests are processed  
21 promptly.

22 Second, the Commission should ensure that  
23 market rules foster the efficient integration of  
24 variable renewable resources since the Clean Power  
25 Plan is likely to trigger a surge in new wind and

1 solar projects.

2 Third, the Commission should ensure that its  
3 rules foster transmission expansion when required for  
4 new resources and to improve market efficiency.

5 Fourth, the Commission should support market  
6 rules that foster the free flow of energy and capacity  
7 across market boundaries and give particular attention  
8 to seams between RTO markets.

9 Finally, the Clean Power Plan will likely  
10 lead to a greater reliance on natural gas as a fuel.  
11 As such RTOs may find it prudent to institute  
12 financially-binding unit commitments more than one day  
13 in advance. The Commission should remain open to RTO  
14 proposals for binding, multi-day unit commitments as  
15 the Clean Power Plan is implemented.

16 Berkshire Hathaway Energy appreciates the  
17 time taken by the Commission to closely examine  
18 wholesale market issues related to the Clean Power  
19 Plan in the Central region. I look forward to your  
20 questions. Thank you.

21 MR. DENNIS: Thank you very much. We will  
22 now turn to the Chairman and Commissioners for  
23 questions, and we'll begin with Commissioner Bay.

24 COMMISSIONER BAY: So Jeff I saw in your  
25 comments this suggestion that a market be created

1 before the day-ahead market, and I thought that was  
2 very interesting and wondering whether you could  
3 describe that or if you could flush out that idea a  
4 little bit more.

5 MR. GUST: Sure. What we've experienced at  
6 least in our part of the market is quite a bit of  
7 volatility in market prices from day-to-day. We think  
8 a lot of that has to do with the amount of wind  
9 generation that's on our system. We've seen market  
10 prices vary from as low in the single digits to highs  
11 in the 40 to 50 dollars a megawatt hour. It has  
12 caused unit commitment issues both with our gas plants  
13 and our coal plants.

14 So we think a longer term look is needed as  
15 you look at unit commitments, as you look at unit  
16 commitment to ensure more efficient use of these  
17 generation, especially as the Clean Power Plan is  
18 implemented, we think more gas-fired generation is  
19 going to be utilized, and the issues of scheduling  
20 that gas and buying that gas is very important in  
21 knowing a longer term in advance when to buy that gas  
22 and how much to buy is important. That's the basis of  
23 our comment.

24 COMMISSIONER BAY: So how would that market  
25 relate to the day-ahead market?



1           MR. GUST:  So it would be part of -- each day  
2  you would come up with a binding two-day or three-day  
3  unit commitment that's binding, meaning you're  
4  committing those units in advance and those costs will  
5  be part of the market.

6           COMMISSIONER BAY:  Okay.  Thank you.  It's an  
7  interesting idea that that is the first time that  
8  we've heard that idea in these technical conferences.  
9  So this is the fourth and last technical conference.  
10  I know that a number of you have been coming to each  
11  of these conferences just as we have and I'm sure  
12  you're kind of regretting the fact that they're coming  
13  to an end or maybe not.  But, you know, I'm struck by  
14  the fact that for this panel in each of the  
15  conferences a number of panelists have said that from  
16  an economics perspective, the most cost-effective way  
17  to proceed would be for states to adopt some sort of  
18  regional approach, whether it's formal or informal in  
19  nature.

20           Richard, I see that MISO's done a study  
21  estimating that the MISO states could collectively  
22  save about three billion dollars a year if they used a  
23  regional approach, and I'm wondering what suggestions  
24  you might have for FERC in terms of things that FERC  
25  might be able to do to encourage the adoption of a

1 regional approach.

2 MR. DOYING: Everyone's jumping in here, so  
3 I'll go first, I guess. I think the Commission can do  
4 a couple of things. One, it can support the markets  
5 that have been in place and continue to be in place,  
6 and a critical element of that is to work with both  
7 the RTOs as well as all of our members and  
8 stakeholders to make any changes that might be  
9 necessary as the states determine how they'll  
10 implement the compliance plans. So it's as simple as  
11 continuing to be open and pursuing the policy  
12 objectives that you have having efficient energy  
13 markets to result in low cost to consumers.

14 I think the second and perhaps the more  
15 important one in the near term is to use the ability  
16 that you have today as the federal regulators of  
17 electricity markets to work with the EPA to ensure  
18 that they appreciate the consequences of all the  
19 various elements of the proposal that they have that  
20 they're seeking comments on today. You've heard input  
21 from lots of people on the panels today about the  
22 various challenges that that will pose for them. I  
23 think FERC is uniquely positioned to express the  
24 concerns that you've heard from people here today to  
25 the EPA as you work with your -- with your -- I was

1 going to say associated, but not quite associated, but  
2 with your friendly federal entity, the EPA, to  
3 finalize those rules.

4 MS. VOSBURG: Commissioner, I would add to  
5 that, that as I mentioned several times as well, in  
6 many states you have multiple RTOs and markets to  
7 excess even in Louisiana we have MISO and SPP. To the  
8 extent that the focus to resolve seams issues would go  
9 a long way as well to be able to help the states work  
10 together to work toward a mass-based trading  
11 situation.

12 COMMISSIONER BAY: Thank you. Michael?

13 MR. SCHNITZER: Yes, Commissioner. Two  
14 things. First is -- was outlined in my statement. I  
15 think that there are four specific things that FERC  
16 can encourage EPA to tweak or fix the rules so that  
17 the particular form of regional compliance, which is  
18 based on mass-based compliance at the state level, you  
19 know, can have equal footing in the rule which it  
20 doesn't presently, and you heard I think on the first  
21 panel this morning it was expressed as, well, mass  
22 base might be better. Rate base accommodates economic  
23 growth and mass base is an absolute cap, and so  
24 there's a disincentive to take the mass-based approach  
25 because it accommodates economic growth not as well.

1 So that is an example of an impediment that's in the  
2 rule presently that should be addressed, and I  
3 outlined that and three other suggestions.

4 I think the second set of issues in terms of  
5 FERC itself might have to do or what discretion it  
6 might have to do have hinges on how the market rules  
7 will be modified to accommodate those that choose  
8 rate-based compliance. How forgiving the Commission  
9 is of units that are run limited or fuel limited in  
10 terms of how much they count for capacity. Those  
11 sorts of choices and rules which the Commission itself  
12 will face will also have an effect on the incentives  
13 of utilities to recommend to their states one approach  
14 versus another based on the consequences in the  
15 organized markets.

16 COMMISSIONER BAY: Chairman Quackenbush?

17 MR. QUACKENBUSH: Yes, just one more  
18 observation about the rate to mass-base conversion,  
19 you know, it is possible, you know, it seems like the  
20 mass-based approach lends itself more readily to a  
21 regional cooperative approach, and there are ways to  
22 potentially build and projected growth rates into a  
23 mass-based approach, which, you know, there might be a  
24 need to be some kind of true up down the road, because  
25 generally when we project -- when anyone projects

1 growth, you know, over a long time period, you don't  
2 hit it exactly. So there could be ways to not have  
3 that disadvantage of the mass-based approach if you  
4 can project the growth rate in there subject to a  
5 later true up.

6 COMMISSIONER BAY: Mr. Scott?

7 MR. SCOTT: Thank you very much,  
8 Commissioner, and I agree with everything that's been  
9 said. Just to add a couple things there, but  
10 re-emphasize the growth issue is important, because  
11 that's being listed as a reason why people do not want  
12 to delve into the mass-based approach, and depending  
13 on what you project, your growth issues for your state  
14 to be, that may be one of the most important  
15 characteristics.

16 I also think it goes back to what Mr. Doying  
17 was saying a moment ago. There are probably going to  
18 be rules that need to be altered within each of the  
19 different RTO structures, but I think you're going to  
20 have a hard time with all of us trying to figure out  
21 and tell you exactly what those will be today.

22 I think part of that will be as people are  
23 doing additional exploration of these issues and  
24 starting to work through on a practical basis. If we  
25 did this, how could this work within the existing

1 structure? So I think it's that whole idea of being  
2 flexible and being open to working with the states on  
3 those issues.

4           And then I also think, and this isn't  
5 necessarily your issue at all, but just in keeping  
6 with what we've heard in a lot of the comments from  
7 states, the timing issue seem to favor multi-state  
8 compliance, but because in the rule, as we talked  
9 about, the really only multi-state compliance that  
10 specifically set forth is the rate based and blending  
11 of the rates that we talked about a little bit  
12 earlier, which would require a specific agreement by  
13 individual states to do that. As you're hearing we  
14 don't think that's how a lot of this may work if  
15 states choose to work on a multi-state basis, and so  
16 clarifying through the final rule what exactly is  
17 multi-state compliance and can states take advantage  
18 of that extra time if they're not going through to a  
19 complete multi-state formal agreement, I think that  
20 would be very helpful for the states as well.

21           COMMISSIONER BAY: Thank you.

22           COMMISSIONER CLARK: Thanks to all the  
23 panelists. I'm curious about the flip side of an  
24 issue that we have heard about in an earlier  
25 conference, which I think it was the representative

1 from the State of Arizona, which has a very impressive  
2 target under the current proposed rule, said, We're  
3 the ugliest guy at the dance. No one wants to partner  
4 up with us.

5           And looking at a map of the Midwest and the  
6 differences in the different state targets, I find it  
7 interesting that in at least a few cases you have some  
8 of the best looking guys at the dance right next to  
9 states that have very aggressive targets. One that  
10 pops out, and probably because it's my home region, is  
11 if you look in the upper Midwest, Iowa and North  
12 Dakota have two of the top ten least aggressive  
13 targets just by the way the math worked out. You have  
14 Minnesota which is the large load center in the middle  
15 of that which is one of the top ten most difficult  
16 targets to meet, what's the incentive for the states  
17 that have a low target to get into a regional plan and  
18 where they're probably giving up -- they're helping  
19 everyone else meet their goal, but what do they get in  
20 return? Whoever wants to answer on the panel, feel  
21 free.

22           MR. SCHNITZER: I wouldn't be surprised if  
23 there's a couple of us who will take a shot at that,  
24 but, Commissioner, I'm glad you asked that question,  
25 and I think the answer to it really requires one to

1 specify what do we mean by regional compliance? Okay.  
2 The kind of regional compliance that the rule  
3 describes where you have to come up and effectively  
4 reallocate your rates and average your rates and all  
5 the rest. The types of disincentives and problems,  
6 you know, with disparate emission rates that have been  
7 described at all the technical conference are  
8 absolutely right.

9           But if you define regional compliance the way  
10 that I've defined it and the way I think that Doug is  
11 defining it, which is the foundation of which each  
12 state does a mass-based SIP, and then EPA says states  
13 that have mass-based SIPs can trade their emission  
14 permits across states or the affected entities can,  
15 then you sit there and you say, you know, I forget  
16 exactly who the -- Iowa and the other state who are on  
17 the good side, effectively if it makes sense for them  
18 to over comply to reduce their tons even further so  
19 that they can sell them to Minnesota, which is cheaper  
20 for Minnesota than doing the next most onerous thing  
21 in Minnesota, that's how it's going to work, and  
22 that's basically it's self-interest for both states at  
23 that point. You have a platform where everybody can  
24 go alone if they want, meet their own mass-based  
25 standards, but if there's a trade opportunity that is



1 mutually beneficial, that can happen.

2           And that is precisely why I think the form of  
3 mass-based compliance and regional cooperation based  
4 on mass-based compliance at the state level is a much  
5 more likely thing to happen, because everyone's going  
6 to argue and everybody is arguing with EPA that EPA  
7 has been unfair and the emission rates they are  
8 assigning are wrong and they're unreasonable, et  
9 cetera, but the final rules are going to have a set  
10 whatever they are.

11           And then this approach can take whatever that  
12 set of emission rates is and provide an opportunity  
13 for people to convert and then to trade with one  
14 another for mutual benefit when it makes sense to do  
15 so.

16           COMMISSIONER CLARK: Does that work if one of  
17 the lucky states, the lower emission target states, is  
18 also a state that happens to be experiencing high load  
19 growth and so they're naturally inclined to want to  
20 move towards the rate base?

21           MR. SCHNITZER: Well, that's the issue that I  
22 described earlier. It's the EPA -- that needs to be  
23 fixed. The state shouldn't have to take a bet on  
24 whether it's load -- economic activity growth is going  
25 to be high or low, it should be entitled to what it

1 could have gotten under a rate-based approach in terms  
2 of tons and not have to make that tradeoff, but until  
3 that's fixed then the problem she described I think is  
4 a real one.

5 COMMISSIONER CLARK: Okay, thanks. Doug?

6 MR. SCOTT: Thank you, Commissioner. The  
7 only thing I want to add to that is on behalf of the  
8 Power Sector Collaborative and MSEER, we're still  
9 exploring rate-to-rate trading as well. It doesn't  
10 have to be just mass-to-mass. Now, if you do  
11 rate-to-rate, it becomes a lot more difficult. There  
12 are a lot more things that you have to look at, you  
13 have to start looking at energy efficiency, compliance  
14 trading desks and other issues for that. But I just  
15 want to make sure that to not paint an inaccurate  
16 picture of what we're looking at here in the Midwest,  
17 so people are still looking at those issues.

18 I will say the one thing that is very  
19 difficult is if you start looking at states that have  
20 rate based -- a rate-base system and try to figure out  
21 a way to trade with mass-based system, that gets very  
22 complicated and very difficult. But I think, you  
23 know, just so we're putting out there the range of  
24 options that are available to states, I think it is  
25 possible for the rate-based states to also trade with

1 each other.

2           The other thing I would say without trying to  
3 ascribe good looking or ugly in any particular states,  
4 I'll leave that for you, Commissioner, but the, you  
5 know, it's not just a matter of the state plans, it's  
6 also a matter of the regulated entities within those  
7 individual states, and they may very well find they  
8 may be in a couple of different states themselves, and  
9 they may also find that there are advantages either to  
10 trading within their company across state lines or  
11 trading with other entities that, as Mike will  
12 describe, have credits that they need to sell. So  
13 there may be -- I agree if you go on the blending  
14 rates, somebody's going to win and somebody's going to  
15 lose, and that's why I said it makes it very, very  
16 difficult to do politically and practically. But  
17 there are lots of good reasons if you're not blending  
18 rates with other states for regulated entities within  
19 those states to want to be able to trade back and  
20 forth.

21           COMMISSIONER CLARK: Mr. Gust?

22           MR. GUST: Yeah, so we're in the State of  
23 Iowa and the rules aren't final yet, we know they may  
24 change so -- the numbers may change, but I guess we've  
25 been involved with REC trading quite a bit, because of

1 our large wind generation portfolio, and we would  
2 envision that when you sell renewable energy credits  
3 you also sell the Clean Power Plan attribute to  
4 another state.

5           So that's another way of doing it whether you  
6 go mass base or rate base you can do it that way and a  
7 state then can comply by buying a neighboring state's  
8 renewable energy credit.

9           COMMISSIONER CLARK: Thanks. Then one last  
10 question for Mr. Doying on -- this is similar to the  
11 question that I had asked at a previous conference I  
12 think to a representative of PJM, but I'm curious in  
13 if you have a region, let's say within the Midwest,  
14 let's make an assumption that you've got a few states,  
15 and who knows how many that will be, that say we're  
16 going on our own, we'll meet it ourselves, we think we  
17 can do it, which we've heard from a number of states  
18 around the country in different regions.

19           What challenges does that present to the  
20 fidelity of the market where you might have certain  
21 states who, because you're running a regional LMP  
22 maybe in an essence complying twice. They're  
23 complying on their own, but then because they're next  
24 to states which may be operating through more market  
25 base mechanism or ends up paying both the LMP for the

1 higher price as well as meeting their own compliance  
2 cost with whatever they're doing on their own. Does  
3 that raise price discrimination issues that MISO may  
4 need to deal with?

5 MR. DOYING: There's a regulatory issue  
6 embedded in there someplace. I'm not sure it's a  
7 market-based issue, and it depends in part on whether  
8 you have an underlying trading regime and whether or  
9 not you viewed the allocation of permits that maybe  
10 allocated, if they're allocated relative to a  
11 baseline, as to whether or not you were shorted on  
12 your allocation versus what you paid for electric  
13 energy. If you have the allocated emission and you  
14 trade it in as it were for the emissions you produce  
15 then you're held harmless as it were relative to the  
16 market impact.

17 There's a whole bunch of underlying  
18 regulatory pieces of the question I guess is the  
19 probably shorter way of answering it, but I just  
20 didn't think we'd have to really determine what the  
21 outcome would be.

22 COMMISSIONER CLARK: Okay, thanks.

23 Mr. Williams?

24 MR. WILLIAMS: In a state approach where some  
25 states opt-out, it would likely be that they would

1 essentially value CO2 differently than the rest of the  
2 market, and it would be generation disparities that  
3 occur, either all their gas units would run head of  
4 the rest or behind the rest, and that's the problem  
5 with the state-by-state approach as well, because  
6 certain states like Texas with the \$50 CO2 penalty,  
7 they'll never run their gas generation and they'll be  
8 desiring to import, you know, everybody else's gas  
9 when it's really the same gas, and so that will happen  
10 in a microcosm if a few states opt-out they'll be  
11 sitting there as islands within.

12           The other question I wanted to go back to  
13 Chairman -- or raise a question for a moment about the  
14 recommendations for FERC and one of them is in regards  
15 to the encouragement of the EPA. He said if you're  
16 going to a regional method, it takes time and you  
17 heard it over and over again from Warner Baxter and  
18 others throughout the time, it takes time to work  
19 through this and the time lines do not work in that  
20 process. We lived through it in MISO, we've all lived  
21 through it, it will take time and that is one that  
22 FERC does have the stick with EPA to say, We are in  
23 charge of the reliability and the wholesale markets  
24 within the United States. We cannot solve this  
25 problem as fast as the timeline you put out there.

1 That you can suggest to EPA, and that is very much  
2 within your purview.

3 COMMISSIONER CLARK: Thanks. Mike?

4 MR. SCHNITZER: Yes, just one quick comment  
5 on the pay twice, you know, part of your question. As  
6 I understood the hypothetical, but if I've got it  
7 wrong you can correct me, but if you've got an effect  
8 of vertically-integrated companies, and you've got a  
9 state with vertically-integrated companies that think  
10 I'm good, I can do our doables, redispatch, whatever,  
11 and I can meet my new emission rate target and I'm  
12 fine.

13 COMMISSIONER CLARK: Sure. Or even  
14 nonmarket-base solutions that EPA's tee'd up, like,  
15 energy efficiency programs --

16 MR. SCHNITZER: Yes.

17 COMMISSIONER CLARK: -- or state or whatever  
18 it is.

19 MR. SCHNITZER: Right. So in that  
20 circumstance, those customers don't pay the LMP, they  
21 pay the fuel cost of the units, they pay the renewable  
22 cost of the unit, they pay for the energy efficiency,  
23 but if all their energy is being supplied by  
24 generators owned by their utility, they're not paying  
25 LMP.

1           So the fact that LMPs may go up because  
2 adjacent states, you know, put on a carbon of price  
3 because they're in a mass-based approach, doesn't  
4 affect what the customers in that hypothetical pay.  
5 If they're net short, if they are relying on the  
6 market, Jason was alluding to in his hypothetical, you  
7 know, where Texas tries to import all its power, et  
8 cetera. Well, then the price, the power they buy may  
9 have a cost of CPP compliance in it, but that's not  
10 paying twice, that's paying for the CPP compliance  
11 that somebody else is doing because you're buying  
12 their power.

13           But for the CPP compliance you do yourself,  
14 you get your energy at cost just like integrated  
15 utilities do today, you know, in the RTOs for the  
16 portion of their energy they meet with their own  
17 resources.

18           COMMISSIONER CLARK: Okay. Thank you.  
19 That's all I have. Commissioner Moeller?

20           COMMISSIONER MOELLER: Thank you. It's been  
21 a terrific panel, great discussion on a very good  
22 topic, and I won't have any questions. I just  
23 appreciate the effort that people put into this,  
24 because this is the key issue for me let's do no harm  
25 to wholesale markets that have basically been in place



1 for 15 to 20 years. We take a lot of the benefits for  
2 granted, except when people like Mr. Doying can point  
3 them out with numbers which is good, and I'm just  
4 very, very concerned that the Clean Power Plan can  
5 upset wholesale markets whether they are part of the  
6 day two market or a larger footprint of the bilateral  
7 market, that's really what we have to be concerned  
8 about. It's a little frustrating because we have some  
9 groups that have been critical of us and the decisions  
10 we made on infrastructure, and they don't recognize or  
11 perhaps they haven't been informed.

12 (Noise interruption)

13 They quieted down now. Regardless, I'll keep  
14 going. The efforts we make on wholesale markets in  
15 the larger dispatch areas make a significant impact on  
16 improving the environment, and it's something that  
17 needs to be recognized more than it is.

18 With that I'll turn it over to our Chairman.

19 CHAIRMAN LAFLEUR: Well, thank you, Phil,  
20 this is the 12th of 12 panels that we've had in all of  
21 the days, so we are literally in the 11th hour of the  
22 tech conference, but it's never too late to have new  
23 discussions, and I particularly appreciated the  
24 discussion in the comments -- wait a second -- in the  
25 comments from Mike Schnitzer and Richard Doying about

1 the mass base versus rate base, which I had focused on  
2 to an extent that I'm not sure I ever fully understood  
3 why it was difficult for states to choose the mass  
4 base, so I think all my specific questions have been  
5 answered, but if anyone has anything to add on that,  
6 because I think that's a very important contribution  
7 to the discussion.

8           So assuming we were going with a mass base,  
9 or even if we weren't, as I see it there's -- we're  
10 all interested, I think, in how best to integrate the  
11 Clean Power Plan while retaining the benefits of  
12 markets for customers and also using markets to  
13 achieve any more environmental improvement as  
14 economically as we can.

15           And as I see it, there's at least three  
16 different ways, unless I'm missing something, to use a  
17 regional approach. One is an actual regional carbon  
18 market. We haven't talked about that at all here.  
19 Like such as the regional greenhouse gas initiative or  
20 CARB or what they have in Quebec. Haven't heard any  
21 proposals for that in the mid-continent area, but  
22 those are a way to explicitly quantify that.

23           A second is just to use the regular organized  
24 markets we have that dispatch power over large  
25 regions, but monetize the improvement into the market.

1 That's a way to use the market but get the  
2 improvement, and perhaps that's abetted or helped,  
3 abetted is a negative word, right? That's enhanced by  
4 the mass-based approach doing that.

5           And the third is just bilateral trading of  
6 allowances themselves, which are traded on exchanges,  
7 and I wondered if anyone could comment on of those  
8 three approaches some kind of regional carbon trading,  
9 which would require state law changes probably,  
10 monetizing improvement in the markets, and bilateral  
11 trading of allowances. If you think how much  
12 potential there is for that in these regions -- in  
13 this region -- or the several regions, because I know  
14 ERCOT is its own region.

15           Thanks Mike. Sorry it was a little garbled.

16           MR. SCHNITZER: No, I think I got it, and,  
17 you know, Doug and I did a silent coin flip to see who  
18 would go first here, so he reserves all his rights.

19           But what I think, you know, the concept of at  
20 least I was describing in my paper and my comments  
21 today would be a combination of two and three. In  
22 other words, so that states would elect a mass-based  
23 approach, we would fix the rules so that there were no  
24 impediments of doing so, EPA would state clearly that  
25 states that adopted mass-based approaches could trade,

1 you know, emission permits amongst themselves, and  
2 that that was allowed, and then there would be  
3 bilateral trading, which would set the price which  
4 would go into the MISO dispatch market or the SPP  
5 dispatch market, that that bilateral price on carbon  
6 CO2 would basically affect the price at which a  
7 generator would offer into the day-ahead in real-time  
8 market and then the MISO and the SPP Day 2 markets  
9 would do that superior job of minimizing costs, you  
10 know, including the costs of the CO2 emissions over a  
11 large footprint and that at least is what I had in  
12 mind as, you know, the first one to the extent it  
13 requires nine states like REGI to agree on target to  
14 decide how many -- what their respective  
15 responsibilities are. I think that one is much less  
16 likely to come to fruition than this other approach  
17 that I've described.

18 MR. SCOTT: Thank you. The only thing I will  
19 add to that is I think one of the things that's  
20 important -- first of all, to guess as to how many  
21 states or which states, it's really premature for  
22 that, because they're all being very diligent in going  
23 through their processes to try to understand this.  
24 They're going to need to see the final rule to  
25 understand, you know, how all of this will work for

1    them and what might work best, and then probably to do  
2    some modeling or almost certainly to do some modeling  
3    that will compare for them different alternatives, and  
4    so I don't think you'll know from a state perspective  
5    how likely it is any states are likely to do that.

6            The other two things that I'll point out that  
7    we haven't mentioned as much, we tend to talk about it  
8    today because we're here and because there's work  
9    going on in the mid-continent states, that that's your  
10   group that you're looking at, and I think the reality  
11   is if you have an approach as Michael has laid out and  
12   as I've talked about, the states that you partner with  
13   can come -- you're not necessarily even partnering  
14   from a state-to-state basis, you're setting up a  
15   trading platform that your utilities can utilize along  
16   with utilities in other states. And so you may not  
17   even know exactly who your trading partners might be  
18   at any particular time, and the other part of that is  
19   having with it some sort of minimum requirements and  
20   one of the things that's being talked about a lot is  
21   in terms of the EPA rule, what would the minimum  
22   requirements be for them to allow that kind of trading  
23   platform to be set up between states and the less  
24   onerous obviously the better, because you want states  
25   to at least have that as an option and see if that

1 makes sense for them. So those are the couple things  
2 I would add to that.

3 CHAIRMAN LAFLEUR: Well thank you for making  
4 that nongeographic point. We do see trading between  
5 CARB and Quebec and those are obviously far from  
6 contiguous.

7 Mr. Williams in Massachusetts we call it  
8 Peabody, but --

9 MR. WILLIAMS: I understand. I understand.  
10 I think no matter whether you have a market for carbon  
11 or not, implicitly everyone has to value carbon even  
12 if it's mass base or rate base. There is a price on  
13 carbon, whether it's a shadow price or a formal traded  
14 market. There is going to be a value for carbon.  
15 That's the only way this works. I can't run a  
16 generator and say how am I going to get to the end of  
17 the year and not violate or how's the state going to  
18 get to the end of the year. They've got to price  
19 carbon somehow, so whether it's formal or not, it's  
20 going to happen.

21 CHAIRMAN LAFLEUR: Well, that's a great  
22 point, and I guess what -- if I'm understanding it  
23 correctly, the advantage of a mass-based approach it  
24 more exclusively prices the carbon, and what has  
25 captured my imagination about this idea is that by

1 comparison to a lot of the ideas we've heard, would  
2 require the Commission or someone else to make  
3 tradeoffs between environmental improvement and  
4 reliability, or, you know, to say we have -- because  
5 of these other important social values we have to slow  
6 down or do less or something which may be necessary.  
7 Those are important social values, but this, if I  
8 understand it correctly, wouldn't actually compromise  
9 the level of environmental improvement, it would just  
10 compute it differently so it might be able to be more  
11 efficiently achieved. That seems pretty positive.

12 MR. SCHNITZER: Yeah, I think that's right,  
13 but just to be clear, and I alluded to it briefly in  
14 my opening comments, but even if everybody goes to a  
15 mass-based approach, if the cliff as it's been  
16 described is so severe that you can't reduce emissions  
17 enough for anybody to over comply to trade with  
18 anybody else, then going to a mass-based approach does  
19 not solve the cliff problem.

20 All it says is that you can look over a  
21 broader region to judge the aggregate feasibility of  
22 the required reductions. I doesn't have to be in a  
23 particular state, you know, or anything like that, but  
24 in an aggregate EPA still has to set a set of  
25 standards that translate to emission reductions that

1 are feasible and mass base won't cure that.

2           CHAIRMAN LAFLEUR: Thank you for that  
3 clarification, and I didn't mean to suggest in my new  
4 founded exuberance for the mass base that it was going  
5 to solve every problem that we've heard about in the  
6 last six weeks. It just seems like it has some  
7 advantages that make it more readily adoptive than  
8 some of the more difficult things we've talked  
9 about.

10           If we're coming to an end, I was going to  
11 make a couple closing comments, but I'll offer it to  
12 my colleagues if they wanted to first.

13           I just want to acknowledge that this is the  
14 end of this set of conferences, although clearly by no  
15 means the end of our work on the Clean Power Plan.  
16 It's somewhat Churchill yet. It's just the -- it's  
17 not the beginning of the end, it's just the end of the  
18 beginning of our work on the Clean Power Plan, because  
19 if this is to be in place until 2030, I think there's  
20 a lot of work ahead, and I'll be stepping back with my  
21 colleagues and thinking about next steps from here,  
22 but I think that the conferences have been very  
23 valuable. We've heard from a wide-range of voices. I  
24 think it's been valuable to be out on the road at  
25 least a little bit to be in a different place and



1 sometimes interact with different players. Some of  
2 the folks we've heard from, for example, environmental  
3 commissioners don't normally cross our paths and  
4 clearly are at the center of the compliance with what  
5 we're talking about here.

6 I just wanted to take a second to acknowledge  
7 the work of FERC staff, which has pulled this together  
8 in a pretty short period of time, and none of their  
9 other work went away nor did they add any staff.  
10 Earlier I had said that at the last tech conference I  
11 wanted to have a thing where they played music and the  
12 names went on the screen, like at the end of the  
13 Olympics when the last day after the closing  
14 ceremonies, but we didn't manage, I didn't pull that  
15 off.

16 So but it really has been a tremendous amount  
17 of work of all of the folks, some of them are here and  
18 others traded -- they traded off between different  
19 ones. Finding the panels, setting up the panels,  
20 organizing the testimony, putting all the arrangements  
21 together, so I very much want to acknowledge that and  
22 thank you very much.

23 MR. DENNIS: Any Commissioner have closing  
24 remarks? Seeing no one reaching for a microphone,  
25 thank you very much for everyone's participation

1 today. We really appreciate it, and I echo the  
2 Chairman's thanks to all the many staff that  
3 participated in this. It literally took a village so  
4 thanks --

5 CHAIRMAN LAFLEUR: And thank you to our  
6 reporters that kept -- I can't imagine how miserable  
7 it is to take all this down so thank you.

8 (End 4:45)

9 (Whereupon, the hearing was adjourned)

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