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UNITED STATES OF AMERICA  
FEDERAL ENERGY REGULATORY COMMISSION

CALIFORNIA INDEPENDENT SYSTEM  
OPERATOR CORPORATION

Docket No. ER15-861-000  
EL15-53-000

NOTICE OF TECHNICAL CONFERENCE

APRIL 9, 2015

FEDERAL ENERGY REGULATORY COMMISSION  
888 First Street Northeast  
Washington, DC 20426

Hearing room 2D-1

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2

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1                                   P R O C E E D I N G S

2                   MS. SHIPLEY: Good morning, my name is Steve  
3 Rodgers and I would like to welcome you to this  
4 staff-led Technical Conference that was convened by  
5 the Commission in its March 16 order in the ER 15-861  
6 proceedings.

7                   In that order the Commission rejected CAISO's  
8 proposed tariff revisions to provide a 12-month  
9 transition period for each new energy imbalance  
10 market entrant and instituted a Section 206  
11 Investigation into the justness and reasonableness of  
12 the EIM provisions in CAISO's existing tariff related  
13 to the EIM price anomalies that occurred in  
14 PacifiCorp's two balancing authority areas when it  
15 joined the EIM last November.

16                   In that order the Commission also directed Staff  
17 to convene this Technical Conference to help identify  
18 the underlying causes of the pricing problems  
19 associated with PacifiCorp's implementation into the  
20 EIM, and then to help facilitate the development of a  
21 just and reasonable solution to these problems.

22                   In addition, in its order the Commission noted  
23 the discrepancies between CAISO's and commentators'  
24 assessments of the nature and significance of the  
25 issues giving rise to the price anomalies.

1           Thus, the Commission also directed CAISO to  
2           refine the information in the reports it was filing  
3           to assist the Commission in determining the extent to  
4           which the price spikes continue to be caused by  
5           transitional issues and the extent to which they may  
6           be triggered by the lack of adequate supply in the  
7           EIM.

8           Among to her things, our discussions today will  
9           explore the content of those expanded reports  
10          regarding the causes of the pricing anomalies in  
11          PacifiCorp's balancing authority areas.

12          While today's conference has been designed for  
13          Staff to only receive presentations on these issues  
14          from CAISO and PacifiCorp, there may be an  
15          opportunity for to hers with an interest in this  
16          proceeding to ask questions or make comments later  
17          today.

18          You will be given instructions on how to proceed  
19          if that opportunity arises.

20          Finally, I want to highlight that today's  
21          conference will be transcribed and also that the  
22          Commission has just announced that parties may file  
23          written comments in this proceeding through April 23.

24          I will now turn things over to Jennifer Shipley  
25          who will be moderating today's conference.

1           Ms. Shipley: Thanks, Steve. There is just one  
2 more opening statement to be delivered by Michael  
3 Haddad from the Commission's Office of General  
4 Counsel.

5           MR. HADDAD: Good morning, I am Mike Haddad from  
6 he Commission's Office of General Counsel.

7           Before we get underway, I just wanted to briefly  
8 mention the Commission's ex parte rules so that we  
9 are all keeping them in mind as the day progresses.

10          The Commission's ex parte rules apply pt  
11 on-the-record contested proceedings and that means we  
12 cannot discuss matters that are currently pending  
13 before the Commission.

14          As you know, there are several open matters  
15 related to the energy imbalance market including  
16 CAISO's request to waive pricing parameters for the  
17 initial two weeks of EIM operation in Docket No. ER  
18 15-817 and requests for a rehearing involving the  
19 same issue in Docket No. ER 15-402, and consequently,  
20 we cannot discuss the merits of those proceedings.

21          In addition, although this conference is not  
22 about future EIM entrants, I do want to note that the  
23 ex parte restrictions also apply to NV Energy's  
24 recent filing in Docket No. ER 15-1196 to join the  
25 EIM.

1           Should it appear to staff that the discussion  
2 begins to get into the merits of a contested issue or  
3 a pending matter we will interject.

4           If during the course of the conference you are  
5 concerned that a response that you are providing, or  
6 a question you are asking may run afoul of the ex  
7 parte restrictions please let us know.

8           If we are unable to provide an answer  
9 immediately to confirm whether a response would be  
10 covered by the ex parte rules we will table the  
11 discussion and loop back to it once we have had an  
12 opportunity to more fully consider the issue.

13           As a final note, and as indicated in the notice  
14 issued for this conference, Staff will ask questions  
15 about the information included in the informational  
16 reports filed by CAISO and the Department of Market  
17 Monitoring that were directed by the Commission.

18           Those reports were filed for informational  
19 purposes and are not the subject of a contested on  
20 this record proceeding.

21           Thank you for being mindful of the ex parte  
22 restrictions as we move forward today.

23           MS. SHIPLEY: We are going to focus on those  
24 reports. Our focus will be to expand Staff's  
25 understanding of what was filed in those reports and

1 to provide the opportunity to have dialogue with  
2 CAISO and PacifiCorp's representatives and bring back  
3 what we learned to the Commission for their  
4 consideration.

5 As Steve announced, we will be accepting  
6 post-conference comments filed by April 23.

7 As Mike mentioned the matter of our focus today  
8 we hope these conversations will inform future  
9 entrants.

10 Today our focus will be to understand the  
11 conditions that triggered parameter pricing in  
12 PacifiCorp balancing authority areas.

13 I would like to go over some ground rules.  
14 Please take a moment to silence your cell phones.  
15 This conference is being transcribed, so please  
16 observe the following.

17 The gentleman from Ace-Federal Court Reporters  
18 is an independent party. They are not part of FERC  
19 and it is his job to make sure we get an accurate  
20 record of what happens here today.

21 For CAISO, PacifiCorp, and to hers, this may  
22 sound like rules from kindergarten, but please speak  
23 one at a time and refrain from rustling papers on the  
24 table especially near to those bracketed devices as  
25 they are actually microphones.



1           Please do not cover them because we will get  
2 feedback and also by doing that it will impede those  
3 who are listening on the phone.

4           For those who are on the phone, they are on  
5 "listen only mode" and we do have somebody from our  
6 office who will be calling in and will let us know if  
7 something goes wrong, so for those of you who are on  
8 the phone line, if you have any problems that is not  
9 being fixed please text Sayed.

10          Each time you speak, and this goes for the folks  
11 who are at the table and for anybody who are asking  
12 questions from the audience, please give your name  
13 and your entity.

14          All you need to say is just CAISO or PacifiCorp  
15 and the same thing for Staff, we will just say Staff.

16  
17          For those of you in this room, in case there is  
18 an emergency we will be exiting the building heading  
19 down to the American Psychological Building which is  
20 up First Street and we can convene there and Security  
21 will come to take an inventory of those folks who  
22 checked in this morning to make sure that everybody  
23 got out. That's it for ground rules.

24          At this time we will have you folks who are at  
25 the opposite table to introduce themselves for the

1 court reporter if there's anything that you would  
2 like to have in the record about your title.

3 MR. ANDERS: John Anders, lead counsel with  
4 California ISO.

5 MR. HILDEBRANDT: Eric Hildebrandt, director of  
6 market monitoring California ISO.

7 MS. McKENNA: Anna McKenna, assistant General  
8 Counsel Regulatory ISO.

9 MR. RISTANOVIC: Petar Ristanovic, vice  
10 president of technology, California ISO.

11 MR. ROTHLEDER: Mark Rothleder, vice president  
12 of Market Quality and Renewable Integration,  
13 California ISO.

14 MS. EDMONDS: Sara Edmonds, Director of  
15 Transmission Policy for PacifiCorp.

16 MR. KELLY: Stuart Kelly, managing director,  
17 Team D Operations, PacifiCorp.

18 MR. SCHAFFROTH: John Schaffroth, PacifiCorp  
19 Grid Operations, supervisor.

20 MS. SHIPLEY: Let's begin Session 1. This  
21 session is to cover information reported by CAISO in  
22 resource data alignment, resource outages, manual  
23 dispatches, and imports/exports.

24 We can start with Question 1. I will not repeat  
25 the questions because I assume you all have the

1 agenda.

2 MR. ROTHLEDER: Thank you. Before we get into  
3 the question, I would like to thank the Commission  
4 for convening this technical conference as it is an  
5 important Technical Conference in light of what we  
6 have experienced in the energy imbalance market to  
7 this point.

8 The energy imbalance market is an important  
9 development in the West. It is important that we get  
10 things right and with respect to the energy imbalance  
11 market let me point to a couple of unique things  
12 about it.

13 It is voluntary participation, or in to her  
14 words, one, it is the EIM entity, the balancing area  
15 that is making EIM available. It is voluntary for  
16 them to actually make that available as a service in  
17 their area.

18 The balancing authority area maintains  
19 reliability and responsibility under the NERC  
20 performance standards.

21 This is different from, by contrast, to the  
22 California ISO where the balancing authority and the  
23 market operator are under one umbrella effectively.

24 In the case of the energy imbalance market, the  
25 EIM entity, the balancing area responsibility is

1 separate from the market operator aligned with the  
2 EIM entity itself.

3 While the energy imbalance market is operating  
4 the real-time imbalance market for the combined area  
5 in the case of right now California ISO and the  
6 energy imbalance market in the PacifiCorp area as a  
7 balancing authority area they maintain  
8 responsibilities for managing their contingency  
9 operating reserves maintaining all the control  
10 performance standards under NERC and so forth.

11 That is different from the California ISO.

12 In terms of how it integrates and interplays  
13 with the market, it is an important piece that we  
14 will get into as we get into the discussion today in  
15 that the EIM, the energy imbalance market, itself is  
16 not acquiring and managing the reserves, the  
17 contingency operating reserves or regulation is the  
18 PacifiCorp area.

19 Whereas, the realtime market and the California  
20 ISO is co-optimizing ancillary services and energy  
21 deployment in a co-op manner.

22 In the EIM area and PacifiCorp area, the reserve  
23 management is still performed by the balancing area  
24 through their pre-existing processes.

25 There is an information flow in terms of

1 information about how and where those reserves are  
2 being managed so that the intent is that the energy  
3 imbalance market is informed about the reserves and  
4 how they are managing those reserves, but the energy  
5 imbalance market is not managing those reserves.

6 I point that out because while that may seem to  
7 be unique to the energy imbalance market in  
8 conjunction with discussions including members of our  
9 market surveillance committee with which Scott Harvey  
10 is here today, and that we will get into in Session 3  
11 when we talk about solutions, Scott will articulate  
12 some of the experiences of New York ISO, and Midwest  
13 ISO, because there are some similarities along the  
14 way with regards to how the interplay between reserve  
15 management and the energy imbalance market operated  
16 there although there is some learning that we can  
17 apply.

18 As we go through the discussion, I am going to  
19 refer to a presentation and right now I would like to  
20 point basically to Slides 2 and 4 in order to orient  
21 you.

22 What are we talking about here in terms of  
23 infeasibilities. Infeasibility in the market itself  
24 is when effectively the imbalance needs or the  
25 calculated imbalance needs of the area exceed what is

1 available in terms of bid availability and  
2 capability.

3 That bid and availability is limited by ramp  
4 constraints, physically limited of ramp constraints.  
5 It can be limited by outages.

6 It can be limited, the resources providing  
7 reserves under the balance of authority areas reserve  
8 management.

9 It can also be limited by to her things such as  
10 internal constraints, transmission constraints,  
11 whether that be a transmission constraint or in the  
12 case of the PacifiCorp West area there are cases of  
13 the constraints related to rate of change constraints  
14 across the Bonneville Power system that we have  
15 implemented.

16 All of those create effectively the lowest  
17 constraint or the lowest availability is basically a  
18 limiting factor of a resource's ability to provide  
19 energy on a 15 minute or 5-minute basis.

20 In the vast majority of the intervals we have  
21 feasible solutions, feasible solutions meaning that  
22 the imbalance energy needs can be met by the  
23 available bid-in available capability.

24 In a small set of circumstances effectively now  
25 running about 5% of the intervals or less there are

1       these situations where we have infeasibilities and  
2       those infeasibilities are as a result of the  
3       calculated imbalancing energy needs exceeding the  
4       available physical or constrained limited  
5       availability of the resources that are bid into the  
6       market.

7               When that happens, at least prior to what I will  
8       refer to as the price discovery feature that is under  
9       the waiver, I will call it price discovery feature,  
10      prior to that effectively when you get to  
11      infeasibility, how you price the system effectively  
12      goes to an administrative parameter that reflects not  
13      the cost of energy at that point.

14             It is really reflecting how the solution, the  
15      software solution solves the problem and basically  
16      effectively says, "For \$1,000, I can find a slack  
17      variable that makes up any of those differences."

18             But that \$1,000 slack variable does not reflect  
19      what the balancing authority area is actually doing  
20      beyond the imbalance energy market and the bids that  
21      are available, what the balancing authority area is  
22      doing to manage any imbalances or reliability issues.

23             Yet, the \$1,000 parameter, it does create a  
24      solution and up until the price discovery feature was  
25      in effect it created the price.

1 Under the price discovery feature, the price is  
2 now set, not based on that parameter, but based on  
3 effectively the highest marginal bid utilized just  
4 prior to going infeasible.

5 The causes of these infeasibilities we have  
6 attempted to categorize them and there are  
7 effectively seven categories.

8 We can go through them today and as we do that I  
9 can get into more detail about the description, but  
10 they are resource data alignment, resource outages,  
11 manual dispatches, imports and exports, related data,  
12 renewable deviations, load changes, and then also  
13 transmission constraints and that can be related to  
14 those.

15 MS. SHIPLEY: Before you get into the seven  
16 categories, the parameters that the Commission  
17 approved many years ago at this point, when you  
18 approve those parameters you propose those parameters  
19 because you needed them.

20 Is there any thought to propose a change to that  
21 that might accommodate the fact that you do not see  
22 or is the focus really on getting the visibility from  
23 what is happening in the to her the to her BAA?

24 MR. ROTHLEDER: Those parameters were designed  
25 for the California ISO system, and as I mentioned in



1 the California ISO system, we have a co-optimization  
2 of reserves and energy and through that  
3 co-optimization we can tune and reallocate every 15  
4 minutes how much energy is being used and how much is  
5 being reallocated for the reserves for reserve  
6 purposes.

7 In the EIM area because of the separation  
8 between the balancing authority area is the  
9 responsibility to manually manage those reserves in  
10 the EIM and only effectuating the energy.

11 At least from the perspective of the EIM  
12 application of that parameter, at this point it may  
13 not be the right parameter to use, at least at the  
14 point where you just go infeasible and you have  
15 exhausted economic bids.

16 There's something that happened at the balancing  
17 authority area, and we will get into similar detail  
18 as we go through the discussion today. There is  
19 something that the balancing authority area is doing  
20 as they are managing reserves and managing to her  
21 capability that they have access to beyond what may  
22 be bid involuntarily and that has to be recognized by  
23 the market solution both from a pricing perspective  
24 and a solution perspective before going to this  
25 \$1,000 parameter where the \$1,000 parameter is

1 intended to be where you have exhausted not only your  
2 bidding capability, but you have exhausted your  
3 capability to manage that reserve versus the energy  
4 co-optimization, and now, you are to the point where  
5 it is intended to be reflective of true physical  
6 scarcity and it is intended to be an incentive for  
7 having some physical scarcity, we need more bids, it  
8 is intended to be that incentive to do that.

9 In the case of the EIM being the only  
10 optimization energy, and not co-optimization of the  
11 reserves, I do not think the parameter "as is" and  
12 applied in the same way as it is applied in the ISO,  
13 is a correct application of the parameter.

14 Something has to recognize the additional  
15 capability and the additional tools that the  
16 balancing authority has at their disposal before  
17 going to that level of pricing.

18 I am not suggesting that you would never go to  
19 that level of pricing based on the parameter, but  
20 there is something that needs to be recognized before  
21 you go there.

22 I went straight to Session 3 a little bit about  
23 solutions, but let me now back up a little bit to the  
24 fact that some of the observations --

25 MR. SOTO ARRIAGADA: Before you continue, allow

1 me to ask you a clarifying question.

2 Basically, what you're saying is that the market  
3 is not reflecting the additional actions that the BAA  
4 is taking to resolve the problem.

5 Is that a problem of communication or is this a  
6 problem of timing where maybe there needs to be a  
7 delay for when the penalties apply or is this  
8 communication?

9 MR. ROTHLEDER: There are three categories to  
10 the issues separate from the root drivers, the root  
11 causes, there are things that are related to system  
12 coordinated data issues.

13 Relay systems do not work right or data is not  
14 communicated correctly. Those issues are decreasing.  
15 Those issues are actually correctable under our  
16 existing authority.

17 There is a separate category dealing with what I  
18 will call transitional learning issues, and for those  
19 transitional learning issues, I will hand it off to  
20 Sara Edmonds from PacifiCorp to articulate more about  
21 those types of issues, but frankly are issues related  
22 to where this is a different paradigm of operation  
23 than their traditional balancing authority  
24 operations.

25 How you integrate the market now with

1 traditional operations, balancing operations is new  
2 and it is a learning process and we can get into more  
3 detail about that.

4 The third level category is what I was kind of  
5 talking about and that is beyond the learning. What  
6 I think we have now determined is that there needs to  
7 be a recognition, the market recognition of the to  
8 her tools that the balancing authority is naturally  
9 using and managing in their natural progression of  
10 managing the reserves and so forth.

11 For example, when an outage occurs on a resource  
12 that sets off a set of events that is important.

13 First, if it was a 300 MW unit, the balancing  
14 authority is likely going to set in motion their  
15 reserve deployment. They are going to deploy the  
16 reserves, and what I mean by that is they are  
17 converting their contingency reserve to energy.

18 When they do that there is an expectation that  
19 the balancing authority area informs the EIM market  
20 operator of what resources specifically and how much  
21 they are moving those resources in response to that  
22 contingency event.

23 If they do not do that on a timely basis and on  
24 an accurate basis, the energy imbalance market will  
25 try to resolve that issue, but that is not an issue

1           that the energy imbalance market was designed to  
2           solve.

3           Delay, process delay, procedure delay, and  
4           accuracy, that is a learning issue and PacifiCorp has  
5           been working very diligently in adding procedures and  
6           implementing the procedures to make that process as  
7           accurate and timely as possible.

8           The fact of the matter is, it is still a manual  
9           process. Beyond the learning piece of this, the  
10          third element is we need to automate the recognition  
11          of those reserves so that it is no longer manual.

12          When that resource trips, the EIM should  
13          actually be aware and be cognizant of the available  
14          reserves, and know that those reserves are actually  
15          now able to be deployed and priced in such a way  
16          recognizing that that energy is coming in regardless  
17          of the energy imbalance market and the available  
18          bids.

19          That's kind of the next evolution beyond the  
20          learning and transitional issues and I have  
21          characterized that as that's the firm and the  
22          ultimate solution that we're really now trying to  
23          strive up for, how do we close that gap, reduce the  
24          "manualities" of the information flow, automate the  
25          information flow, and frankly use that information so

1           that we price accordingly to recognize those  
2           balancing authority area capabilities and not go  
3           straight to the \$1,000 price which is not  
4           representative of the tools that the balancing  
5           authority has.

6           MS. SHIPLEY: That is really helpful but I  
7           pulled you into Session 3 already, however it's nice  
8           to have sort of a preview of what it is you are  
9           thinking and that's really helpful.

10          At this point, I will ask you to back up and  
11          allow you to go through the questions of our first  
12          session, but we do appreciate the preview.

13          MR. ROTHLEDER: If I could, let me now hand it  
14          off to Sara Edmonds just to give us some preview of  
15          how she is going to go through the discussion, but  
16          she will be discussing as well.

17          MS. EDMONDS: Thank you, Mark. Before I get into  
18          some of these examples of the different categories of  
19          learning or system improvements, I did want to start  
20          by noting that overall we are very pleased at the  
21          overall downward trend in the infeasibilities and the  
22          flex brand test failures that we are seeing both in  
23          terms of the frequency of those infeasibilities and  
24          their magnitude.

25          There are many notable improvements for

1 PacifiCorp's West balancing authority area which we  
2 sometimes refer to as PAC West. It has been a  
3 relative downward trend for PacifiCorp's East  
4 balancing authority area which we sometimes refer to  
5 as PACE and so you will hear us use those terms  
6 today.

7 This is the result in price terms and the West  
8 price is very competitive and close to the pricing we  
9 used to use before the EIM for imbalance which was  
10 really our pricing proxy.

11 For the East, we have not seen significant  
12 enough improvement yet to move away from the price  
13 discovery provisions that are currently in place so  
14 that is what we are working towards.

15 Absolutely, the improved results that we are  
16 seeing are the result of the close daily coordination  
17 between PacifiCorp and the ISO operators to address  
18 and find root cause analysis for each of these  
19 infeasibilities.

20 What we are presenting today, and what Mark has  
21 previewed in terms of Session 3 is the result of a  
22 long road of root cause analysis.

23 This solution was not immediately apparent.  
24 It's where we've gotten over the trial and error  
25 process, so I am just making that clear.

1           This is something where we're coming to the full  
2 realization that automation is needed at the same  
3 time as this Technical Conference developed.

4           I would like to also importantly stress that the  
5 efforts that we are working on together to reduce  
6 infeasibilities are primarily geared at calibrating  
7 PacifiCorp's balancing authority operations to market  
8 operations.

9           Mark talked earlier about the unique feature of  
10 the EIM relative to the to her ISO markets where  
11 PacifiCorp retains its a balancing authority  
12 responsibilities.

13           It needs to have the ability to take those  
14 actions, but importantly those actions need to be  
15 understood by the market models and the nuance that  
16 Mark is teasing out is a notification process that  
17 moves away from manual which introduces both time lag  
18 and human input error or opportunity to an automated  
19 solution which we are very confident will  
20 significantly decrease infeasibilities.

21           What we're trying to get to ultimately is where  
22 BAA operations and the market operations are  
23 operating in tandem with one another not producing  
24 anomalous market results and getting to a place where  
25 the market is fully aware of, it is fully visible to



1 the market, PacifiCorp's capacity including capacity  
2 associated with the way PacifiCorp manages reserves  
3 on its system.

4 To be clear at all times PacifiCorp has been  
5 resource sufficient. We were resource efficient  
6 prior to EIM and we have continued to operate that  
7 way after the energy imbalance market.

8 We have maintained our required level of  
9 contingency reserves and we have had no  
10 reliability-based control violations since we went  
11 live and that is the measure applicable to PacifiCorp  
12 in the West which is a measure of area control error  
13 impact on interconnection frequency. It is an  
14 important measure of our reliability performance.

15 As a "first mover" in the EIM, together with  
16 ISO, we have identified different categories of  
17 learning curve items.

18 We talked about this a little earlier. The most  
19 obvious is the learning curve associated with  
20 balancing authority operators learning to use new  
21 market tools and systems.

22 It would be an understatement to say that there  
23 were many new tools and systems put in place to make  
24 the energy imbalance market work.

25 It's a lot of new complex technical inputs that

1 produce new outputs that our operators are becoming  
2 familiar with.

3 This process is somewhat explored during market  
4 simulation in parallel production, but those test  
5 environments are somewhat limited and it is not until  
6 you have everything on all settlement processes in  
7 place, those are the outlets that you can fully  
8 understand how the inputs affect the market  
9 processes.

10 There is that sort of human element error of the  
11 learning curve and we can talk more about it later on  
12 today, but there has been a significant amount of  
13 training conducted entirely on the PacifiCorp side, a  
14 lot of training and coordination with ISO, to write  
15 new procedures, modify existing procedures, and  
16 really just sit down and go through like I said kind  
17 of a root cause analysis process to understand how  
18 market operator, balancing authority inputs affect  
19 market outputs.

20 There is that second category, and Mark  
21 mentioned this as well, of understanding that cause  
22 and effect relationship in the market. This has to  
23 do with the impact of base schedules and outages  
24 going into the market, how those relate one to the to  
25 her, and how they work together, and then produce

1 market outputs.

2 Later today we will also talk about the work  
3 that we have done on bid configurations and that is a  
4 good example.

5 Finally, we get to these system improvements  
6 that we are targeting. We will also talk today about  
7 the ones we have completed, the ones in progress, and  
8 the ones we are planning, notably the automation  
9 around the market's ability to understand how  
10 PacifiCorp manages its reserves.

11 Let me also add, and this is my last point, and  
12 return it back to Mark, we are very optimistic and  
13 confident about the automation and how it will help  
14 infeasibilities, but I also want to speak from  
15 PacifiCorp's own experience as a first mover in this  
16 energy imbalance market and that is to say that we  
17 have accomplished many improvements which produce  
18 benefits that will inure to EMI amenities.

19 So it's very possible that as new entrants come  
20 on they will not have to deal with exactly the same  
21 set of issues that PacifiCorp has.

22 We have taken that on and made a lot of what  
23 will be permanent components of the energy imbalance  
24 market and I think we had to do that as a first mover  
25 and we were willing to do that.

1           There are these to her learning curves issues,  
2           though, that are going to be different for every EIM  
3           entity.

4           Every EMI entity is going to have its own unique  
5           set of characteristics of how its resources work, its  
6           topology issues, its own set of balancing authority  
7           operators, the processes they use, the procedures  
8           they use, those that differ from EMI entity to EMI  
9           entity.

10          There will be a Lorraine curve associated with  
11          that, and for that reason, I am also here to support  
12          the transitional period, some period of price of  
13          discovery procedures in place as EMI entities become  
14          accustomed to these new processes. They are learning  
15          how the systems work together.

16          Ultimately they get that most efficient and  
17          effective balance of tools which help them to put  
18          inputs to get the right outputs, but there is a  
19          learning curve, there is time associated with that  
20          process.

21          MS. SHIPLEY: I know we had also invited  
22          representatives from DMM. I don't know if they want  
23          to make any comments now or you can wait until later?

24          MR. HILDEBRANDT: Just a short statement. As is  
25          reflected in our reports, we largely concur with the

1 statements made concerning the proof of performance  
2 of the market as well as some of those things that  
3 will make permanent fixes which will improve  
4 performance going forward and I will get into those  
5 later on in Session 3.

6 Thank you.

7 MS. SHIPLEY: Thank you. We can now move to the  
8 Questions in Session 1.

9 MR. ROTHLEDER: Question 1 was really to  
10 describe the factors that drive each category with  
11 frequency with which they compute the price of  
12 parameters.

13 I will point you to Slides 2, 3, 4 and 5 and  
14 quickly go through those that are responsive to the  
15 question.

16 These really quantify the frequency of the  
17 percentage of the total intervals that are associated  
18 with each one of the root drivers of the  
19 infeasibilities.

20 On Slide 2 when we show the period from November  
21 2014 through February 2015, and for that period  
22 effectively, this is a 15-minute market just under 4%  
23 of the intervals are infeasible intervals. I will  
24 say that this is for the total of the PacifiCorp East  
25 and West area.

1           PacifiCorp East is the more frequent area that  
2           has infeasibilities as does PacifiCorp West.

3           West is actually operating fairly well and the  
4           action frequency of infeasibilities with PacifiCorp  
5           West is actually well below 1% at this point of the  
6           intervals.

7           To give us some comparison in the ISO's market,  
8           the realtime market itself, we can't get into similar  
9           type of infeasibilities, even with our  
10          co-optimization, we are running under 1%, I think  
11          well under 1% at this point in terms of the rate of  
12          these types of events in the ISO system.

13          They are usually a very transitory short-term  
14          ramping constraints especially during warning ramps  
15          or evening ramps and those types of things are going  
16          to have happen at times.

17          I mean there is just going to be short-term  
18          transitory events that do exercise the available bid  
19          capability.

20          You can expect those to be infrequent and we do  
21          expect them to be based around physical related  
22          issues.

23          It is when they persist or they are frequent  
24          that you start having some further questions.

25          Slide 3 is just showing March so you can quickly

1 compare, if you look at both of those together, we  
2 see significant improvement in the infeasibility  
3 frequency in March, and it is down to about 1.65%.

4 Then you can see the breakdown by each category,  
5 and again, that percentage is just a total number of  
6 intervals.

7 This is on the 15-minute level. I will then  
8 direct you to the next set, Slides 4 and 5 which  
9 provide you with the frequency at the five-minute  
10 level.

11 It is not surprising that the 5-minute level  
12 infeasibilities are more frequent than the 15-minute.

13  
14 One, is you're now in real time. Your  
15 five-minute ramping availability is less. It is much  
16 more sensitive to changes in the system, so the fact  
17 that the 5-minute is more sensitive to these is to be  
18 expected.

19 With that said, having 5.6% of the 5-minute  
20 intervals is, again, too high, and it does not match  
21 even in the ISO's existing performance around similar  
22 types of events in its five-minute market.

23 Once again, PacifiCorp West is performing better  
24 at the 5-minute level than PacifiCorp East and so far  
25 PacifiCorp East is -- well, perhaps I should point

1 out right now that PacifiCorp East is so unique in  
2 the sense that in terms of import capability that's  
3 an import transport capability that is available  
4 through the EIM it is limited.

5 It really does not have any ambient transfer  
6 capability into the area, so that the imbalances have  
7 to be met by the available bidding capability, the  
8 firm resources within the Pacific Corp East area.

9 To contrast that to PacifiCorp West area, there  
10 is transfer capability that comes from East to West  
11 200 MW of transfer capability and then there is also  
12 transfer capability from ISO to PacifiCorp West that  
13 can be exercised and that provides additional  
14 flexibility if you want to say between the areas  
15 where PacifiCorp East, the flexibility effectively,  
16 has to be met for resources internal for PacifiCorp  
17 East.

18 Lastly, in contrast, we have seen improvement  
19 between the November period of 2014 to February 2015  
20 to the March period, we have seen significant  
21 improvement even at the 5-minute level where the  
22 frequency of these infeasibilities is down to just  
23 under 2.6%.

24 We're happy to see the progress, but I to  
25 emphasize the progress is not always consistent.



1           There is a period of time where it degrades again and  
2           we have to go back to figure out what is the new  
3           types of issues?

4                     Are they recurring issues? Are they new issues?

5           We basically have to retune what the learning has  
6           got to be to keep the frequency driving down.

7                     It comes back to the fact that until you  
8           automate some recognition of the additional  
9           capability reserve, we will continue to have at least  
10          a higher frequency of these infeasibilities than we  
11          would expect for life.

12                    MR. BARAZESH: I have just a clarification. With  
13          all of these infeasibilities, where they occur with  
14          T-40 sufficiency tests?

15                    MR. ROTHLEDER: There is a variety. Some of  
16          these are cases where the sufficiency tests and the  
17          balancing tests were passed, but conditions changed,  
18          or there was a change in condition or there was a  
19          lack of timing information that occurred intrahour  
20          that basically utilized all of the available EIM bid  
21          capability.

22                    But, again, and I will get into this later,  
23          there were still to her physical capability that the  
24          balancing authority had in terms of tools.

25                    At no time was there a depletion of physical

1           capability. There was a depletion of the bid in  
2           available capability.

3           There were to her cases that the sufficiency  
4           test did not pass and we went into the hour basically  
5           in a situation where the balancing authority area  
6           cannot then lean on the transfers, and that looked  
7           like by design.

8           So that when the balancing authority area is not  
9           passing that sufficiency test, they cannot lean on  
10          the to her systems doing the transfers and they are  
11          expected to be sufficient to themselves.

12          There are cases where they did not pass the  
13          sufficiency test and we did not have any  
14          infeasibilities, and then, there are cases where they  
15          did not pass the sufficiency test.

16          Basically you had a depletion of available bids  
17          in the hour that occurred that did result in  
18          infeasibilities, but again, it has nothing in those  
19          times as there was still to her physical capability  
20          that was available to the balancing authority.

21          MR. BARAZESH: Approximately you say what  
22          percentage can it pass?

23          MR. ROTHLEDER: I should have that information,  
24          but I do not have that percentage breakdown. If you  
25          like, we can get that breakdown and report back to

1           you.

2           MR. BARAZESH: Thank you.

3           MS. McKENNA: I just want to make sure, if we  
4           have questions we would like to take back, just for  
5           the record, if we could repeat them so we get it  
6           clear for that question, if that's okay?

7           MS. SHIPLEY: Please.

8           MS. McKENNA: The question I believe was, what  
9           percentage of the infeasibilities occurred when the  
10          entity failed the flexible sufficiency tests, is that  
11          correct?

12          MR. BARAZESH: Almost!

13          MS. McKENNA: Please clarify. I just want to  
14          make sure we get the right question.

15          MR. BARAZESH: The question is the intervals,  
16          the job intervals that had the infeasibility issue,  
17          what percentage of those intervals followed the  
18          successful sufficiency tests, for any reason, a place  
19          for ramp or capacity.

20          MS. McKENNA: Thank you.

21          MR. RODGERS: Mark, I have a clarifying  
22          question. What is the difference between the import  
23          / export changes in the transverse congestion  
24          constraints?

25          MR. ROTHLEDER: The import / export changes is a

1 situation where let's say at T-75, I should say all  
2 the way to T-40 there is an expectation of a base  
3 schedule.

4 Some of those base schedules are imports from a  
5 neighboring balancing area. The import / export  
6 changes are really after the T-40 mark there were  
7 changes to the ultimate tag imports that created a  
8 difference between what was scheduled in the BAAs and  
9 what was actually being delivered intrahour and that  
10 created a difference in the BAAs.

11 The transfer congestion constraint is more  
12 related to the interplay between the transfer  
13 capability and the constraints and also transmission  
14 constraints or what I will call "rate of change  
15 constraints" across the BPA system and how those  
16 bound and limited the 5-minute.

17 It's only in the 5-minute capability of  
18 resources so it tightened the supply up because it  
19 limited the amount of supply they could move.

20 And that bucket is also the area where on a  
21 15-minute basis we cross the California intertie we  
22 can utilize the 15-minute level up to the capability,  
23 the rights that PacifiCorp has across COY, but in the  
24 5-minute, you are limited by the dynamic transfer  
25 capability the 5-minute movement around that based on

1 Bonneville's dynamic transfer limitation around that.

2 So the transfer congestion constraint relates to  
3 those types of constraints, whereas, the import /  
4 export changes are really changes that are to the  
5 schedules from between T-40 and what was intrahour.

6 MR. RODGERS: Another question. The sudden  
7 vector that you have identified that gave rise to the  
8 infeasibility, which of those are associated with  
9 transitional learning curve issues as opposed to  
10 actual supply issues?

11 MR. ROTHLEDER: Unfortunately, it does not break  
12 out cleanly that way because within each category,  
13 and I think as we do go through the categories I will  
14 articulate more about whether, such as, is there a  
15 learning issue here or is there something that is  
16 more related to automation recognition of the to her  
17 capability that the balancing authority has?

18 I would say the one that is probably more  
19 learning related is resource data alignment and that  
20 is probably the next one on the list that we are  
21 going to discuss anyway.

22 But the resource data alignment, one of the  
23 categories within the resource data alignment is  
24 management of the multistate generator resources and  
25 the multistate generator resources is a very detailed

1 model of how to transition resources from one  
2 configuration to another configuration.

3 It does create some complexities. It creates a  
4 significant amount of learning how to use that model  
5 and how to inform that model with the proper  
6 parameters that reflect the resources.

7 That is one that is probably more  
8 learning-driven related than maybe some of the to  
9 hers.

10 MR. THOMAS: Mark, it is probably fair to say  
11 that as you go through the list more questions will  
12 come up as well as probably some clarification.

13 Something that stuck out to me when you did your  
14 presentation was perhaps beneficially how current  
15 CAISO works as among to her things what we call  
16 co-optimization.

17 I was wondering as you go through each one of  
18 these topics, can you help us understand perhaps the  
19 difference as to how co-optimization works within  
20 CAISO, where it differs with what EIM, and the  
21 neighboring BAA, is doing as perhaps that can help us  
22 to inform us when we get to Session 3 today.

23 MR. ROTHLEDER: Yes, I will try to do that.

24 MS. SCHAUB: One of the questions for this  
25 section was getting into the interrelationship

1           between manual dispatched and California ISO's  
2           markets and recognizing what you have already said  
3           about the need to balance the two sides.

4           Could you explain a bit more about how that  
5           works because one of the issues can be how the prices  
6           are formed within the market versus how the service  
7           is actually provided.

8           Maybe you can describe how the interrelationship  
9           between manual dispatch and California ISO's market  
10          is working and the extent to which that happens. Is  
11          it a lot or is it little in terms of serving  
12          imbalance load?

13          MR. ROTHLEDER: What is a manual dispatch and  
14          what is the EIM entity area.

15          The manual dispatch is really a dispatch that  
16          the balancing authority is making that is really  
17          unrelated to the optimized dispatch that the energy  
18          imbalance market -- there can be many reasons why the  
19          manual dispatch is occurring.

20          I will probably hand this off to Sara to  
21          describe more about maybe those reasons, but some of  
22          those reasons are voltages.

23          Some of those are to address where we talked  
24          about reserve deployment.

25          When a unit trips, and they have to deploy their

1 reserves, they need to inform and it could be  
2 non-participating resource and they are moving to  
3 respond to that event, so that is the manual  
4 dispatch.

5 It is not exactly parallel, but I think the  
6 closest you get in the California ISO is what we call  
7 exceptional dispatches.

8 In the case of in the ISO an exceptional  
9 dispatch is one that really the system operator has  
10 to exercise because there are certain constraints  
11 beyond which the market can really see or offer to.

12 One is a parallel, the voltage issue, where  
13 there is a voltage issue on the ISO system that is  
14 not converted to a flow constraint, the operator is  
15 going to have to take some action potentially to  
16 relieve that voltage issue.

17 One that is not parallel is kind of the reserve  
18 deployment. We do not have that same issue in the  
19 California ISO because we are effectively deploying  
20 our reserves through the market.

21 I will be very specific here because it is  
22 important.

23 When we have a unit trip in the California ISO,  
24 a 300 MW unit trip, we have a set of reserves that we  
25 co-optimize and procure and we can deploy those



1 reserves by effectively taking the energy bids  
2 associated with that capacity that was procured for  
3 that purpose and we inject it into the market so  
4 being effectively held out of the market up until  
5 that point.

6 But when the contingency happens, or after the  
7 contingency happens, the operator basically deploys  
8 those reserves and they do it through the market and  
9 basically injects those bids in the market and it is  
10 optimized at that point.

11 That is very different in the EIM area where,  
12 again, that same unit trips, the 300 MW unit trips,  
13 the deployment of the reserves and conversion of the  
14 energy does not happen automatically via the market.

15 Rather you have the balancing authority  
16 operators deploying the reserves manually and you  
17 have this manual process of informing the market of  
18 what resources are providing the energy to make up  
19 for that event and there you can quickly see the  
20 potential for a time lag, human error, and data  
21 issues that are related to the deployment of the  
22 reserves.

23 It's a very good one to contrast the difference  
24 between the ISO in that case that does not parallel,  
25 but to where the EIM entity is using manual dispatch

1 to inform the market systems that does not happen in  
2 the ISO.

3 MS. EDMONDS: Let me provide some additional  
4 context. I would rephrase the question just a little  
5 bit.

6 The manual dispatches are not explicitly for  
7 serving load. They are reliability actions to  
8 address a system condition.

9 It is the same responsibilities and obligations  
10 that we have pre-EIM and because those do not change  
11 when an entrant enters the EIM we retain those  
12 responsibilities and we need the authority under the  
13 EIM market construct to continue to take those  
14 actions because, ultimately, it is PacifiCorp as the  
15 balancing authority that is responsible for  
16 maintaining reliability and our balancing authority  
17 areas.

18 Manual dispatch is a term that we created for  
19 the EIM to represent these reliability actions that  
20 will take for various reasons.

21 Because this is an action outside the market it  
22 is critical that the market be informed accurately  
23 and timely because the market can then incorporate  
24 that information to find the optimal solution given  
25 that actual changing system condition at PacifiCorp.

1           Without that information the market would be  
2           operating in opposite to maybe even conflating the  
3           issue that is going on and so we want these things,  
4           as I said earlier, to operate in tandem and that  
5           involves this information exchange.

6           But as we have also previously discussed light  
7           outage notifications, manual dispatch, it's a manual  
8           process, it is that human-being process where a  
9           notification must be provided to the market and  
10          whenever we have those, we have the introduction of  
11          time lag issues and also operator input issues, so  
12          again, coming back to that same place that we will  
13          hit many times today that need for additional  
14          automation wherever possible, explicitly connecting  
15          it to what Mark said which is we are often using the  
16          manual dispatch to inform the market of a reserve  
17          deployment, a reserve pickup or another action  
18          related to reserve management in our balancing  
19          authority areas.

20          These are actions that are occurring after the  
21          base schedules. The base schedule doesn't have this  
22          information.

23          We are providing this information based on  
24          realtime changing system conditions.

25          Another example would be a drop or a raise in

1 variable energy resources.

2 We are seeing that on our system. We know that  
3 is different than the base model assumptions. We're  
4 going to those changes to a tool like manual dispatch  
5 to the market.

6 We would also use it to address voltage issues  
7 on the system. This is exactly what we did before  
8 the energy imbalance market.

9 We are just creating an explicit tool and a  
10 notification procedure so that the market perform,  
11 again importantly, so it can achieve the optimal  
12 solution in light of that realtime system  
13 information.

14 MR. ROTHLEDER: As we go through these  
15 underlying issues, the drivers, these are not  
16 mutually exclusive from each to her.

17 We cannot just say that a particular  
18 infeasibility was caused by one thing, one driver.  
19 You will see through the discussion that there is  
20 interplay between some of these things.

21 For example, a variable resource deviation that  
22 is not keeping up with the forecast may result in a  
23 manual dispatch and the timeliness of the manual  
24 dispatch then creates the timing issue and  
25 potentially the infeasibility, but the two drivers

1 are in play which ones are the root cause is  
2 subjected as to how we define that and so it is not a  
3 clean cut one for one event.

4 I just want to make sure that we are aware of  
5 that as we discuss these. Did I not fully answer the  
6 question?

7 MS. SHIPLEY: Feel free to go to the next  
8 question.

9 MR. ROTHLEDER: I believe the next Question is,  
10 "To what extent are these factors reflective of  
11 physical conditions? To what extent are they  
12 reflective of communication forecasting and to her  
13 non-physical conditions?"

14 This question is a little bit difficult to  
15 really put in context, but what we tried to do was to  
16 answer the question here in regards to, and I totally  
17 get it, the important piece of this is when we say,  
18 "Was there a physical condition?"

19 I am equating that to was there a physical  
20 shortage of capability that created a reliability  
21 issue?

22 I will point you to Slides 8, 9, 10, and 11, so  
23 what we attempted to do here was quantify how much  
24 physical capability the balancing authorities have  
25 under their control?

1           Some of this may basically be providing  
2 contingency reserves or meeting the minimum  
3 contingency reserve requirement of the balancing  
4 authority area.

5           In some cases they had path capability that was  
6 in excess of their MINIMUM contingency reserve, and  
7 in fact, oftentimes the amount of things that could  
8 be counted as contingency reserves was in excess of  
9 the minimum requirement, but that difference between  
10 what contingency reserves they are carrying and the  
11 minimum requirement, not all of that capability is  
12 necessarily bid in.

13           Sara will get into some of the discussions about  
14 why some of that capability is not capable to be a  
15 bid in and how some efforts are underway to make more  
16 of that capability bid in so the market is aware of  
17 it through the bid itself.

18           But nonetheless what these graphs are attempting  
19 to indicate was when compared to the magnitude of the  
20 infeasibility, the magnitude above which we exhausted  
21 the bids, what was left over and on average the  
22 magnitude of those infeasibilities is something in  
23 the range of about 80 megawatts in PacifiCorp East.

24           Oftentimes they are very small, I mean, 4  
25 megawatts, but there are times when they are bigger,

1           they are larger than the 80 MWs.

2           Nonetheless, what we tried to do was, say of the  
3           quantity of the infeasibility, to the extent the  
4           quantity, the magnitude of the infeasibility is less  
5           than the difference between their contingency reserve  
6           that they were holding, and the minimum contingency  
7           reserve required, if that's the case, then what we  
8           say here is, and that has quantified the graph is  
9           above zero, that indicates there was not a physical  
10          shortage of what you consider all the capability  
11          available to the balancing authority area.

12          Obviously, I don't mean there wasn't  
13          infeasibility, yes, we exhausted the available bids,  
14          to herwise there wouldn't have been infeasibility,  
15          but if you take the quantity of the infeasibility,  
16          the quantity of that infeasibility did not exceed  
17          what was the difference between their minimum  
18          contingency reserve and how much they were  
19          effectively carrying in contingency reserve at the  
20          time.

21          The way I portray that is that it wasn't a  
22          physical issue in those cases, and there wasn't a  
23          dipping into their minimum contingency reserve  
24          requirement.

25          I can't say there wasn't a reliability concern

1 at that point, but it does highlight that there was a  
2 lack of recognition of the market of that additional  
3 capability again.

4           Wherever you see the graph above zero, in almost  
5 every case, every interval at least in March you have  
6 the line above zero indicating that the size of the  
7 infeasibility was not in excess of their additional  
8 available infeasibility indicates that there was  
9 physical issue with the balancing authority area even  
10 when you have these infeasibilities.

11           MR. BARAZESH: I have a clarification of this  
12 graph. This represents the amount of excess  
13 contingency reserve, meaning, contingency reserve  
14 that was held minus the minimum required contingency  
15 reserve?

16           MR. ROTHLEDER: It is a contingency reserve  
17 being held minus the minimum contingency reserves  
18 required minus the magnitude of the infeasibility.

19           If that is positive then that indicates that the  
20 magnitude of infeasibility did not exceed the excess  
21 contingency reserves being held.

22           I was going to point to where on Slide 11 there  
23 was a particular event, some of these are just at  
24 zero, but particularly on March 23, and this was  
25 actually hour ending 10, there was at least one data



1 point that indicated that the infeasibility was in  
2 excess of the difference between the contingency  
3 reserve required and the contingency reserve minimum.

4 This is a case where I will put this in the  
5 category of import changes. This is an example of an  
6 import change where the import effectively at T-40  
7 that was expected to be scheduled and delivered was  
8 roughly 600 megawatts less than the intrahour actual  
9 tag delivery and that created a higher than normal  
10 infeasibility condition that was kind of the higher  
11 end of infeasibilities, and in that case, at least  
12 from this perspective, it did appear to dip into the  
13 minimum reserve requirements.

14 What this doesn't show are the things that the  
15 balancing authority area may have been doing to  
16 maintain the reserve, but have not been manually  
17 reported yet.

18 We can certainly dig into this particular event  
19 in more detail, but in essence, clearly, the  
20 balancing authority was managing the reserves.

21 I don't think there was actually a reserve issue  
22 in this case, but it does at least graphically show  
23 at least that measurement that I tried to describe  
24 indicates that at least an infeasibility level was at  
25 least in excess of the difference at the time, but

1 they were likely managing the reserves at the time.

2 There are a lot of things that are behind the  
3 scenes here that you have to be aware of.

4 This is the reserves, this is relative to the  
5 reserves, the physical reserves being held on  
6 resources in the balancing authority area themselves.

7 This does not include the reserves that are  
8 being held through the reserve sharing groups which I  
9 think I have to hand off to Sara and to hers to  
10 describe more.

11 MR. KELLY: Yes, as Mark described, this graph  
12 does not affect the 200 MWS of reserve shared  
13 capability that we have in addition to this buffer  
14 that protects our CRO.

15 MR. ROTHLEDER: That was my answer to Question 2  
16 about: Was there a physical condition or not?

17 To what extent are these reflective of  
18 communication, forecasting, and to her non-physical  
19 conditions, I guess I would rather hold that detail  
20 as we go into the more detailed questions about  
21 particularly what makes up a particular type because  
22 there are examples in every one of them that are kind  
23 of one of those or both of those, it is hard to do  
24 that at this point.

25 Do I keep going?

1 MS. SHIPLEY: I am just watching the time. We  
2 are at 11:20. It's not that I want to rush you. I  
3 just want you to keep moving on to the next one.

4 MR. ROTHLEDER: I will go on to Question 3, "To  
5 what extent do these categories contribute to under  
6 supplied conditions and why?"

7 "Why are there instances of small undersupplied  
8 capability when there is generally excessive amount  
9 of capacity bid into the EIM?"

10 "Is there an inconsistency on this issue in DMM  
11 and ISO observations and their respective reports?"

12 I will hand this off to Eric Hildebrandt from  
13 the Department of Market Monitoring, but before I do  
14 so, I do want to make sure that we get our  
15 nomenclature right as you consider this.

16 There is what is bid in at the time and the bids  
17 come in at T-75 minutes. That is the opportunity to  
18 bid the range.

19 Between T-75 and T-40 there are still things  
20 going on at the base schedule level to get balanced,  
21 but there is not another opportunity to put the bid  
22 range in.

23 When we do the sufficiency test we check the bid  
24 range and we reconcile the bid range against any  
25 reported outages on those resources and I am being

1 very specific here.

2 There are outages that report it through the  
3 outage management system. They are not checked  
4 against manual dispatches.

5 It is important to understand why that is. The  
6 manual dispatches, as Sara described, are intended to  
7 deal with reliability issues that are not managed by  
8 the market.

9 Generally we expect those things to happen  
10 intrahour, and if they are things that are more  
11 sustained, we would expect that that would be  
12 reflected in the next hour's base schedules if it is  
13 a sustained event and not necessarily rely on the  
14 manual dispatch.

15 An outage though could be a physical outage on  
16 the resource a limitation on outage and those usually  
17 are scheduled over a period of time and so we have to  
18 consider the outage record as submitted by the outage  
19 management system when we are considering balancing  
20 the sufficiency test.

21 At T-40 we do our last round of balancing and  
22 sufficiency test. After that point, there are two  
23 things that can happen.

24 There still could be manual dispatches, but  
25 there could be still new outages that are put in and

1 changes from the T-40 period which do change the  
2 conditions intrahour.

3 Lastly, when we were talking about "available  
4 capability" and what is "bid in" you then have to  
5 reconcile that against what is the ramping  
6 capability?

7 Is there a ramping constraint on that resource  
8 or is there something that is limiting the resources  
9 such as the rate of change constraints.

10 Some of those can be reflected in the data that  
11 Eric will present and some of them are not.

12 When we say there was insufficient bid  
13 capability, at least from ISO's perspective, we are  
14 really talking about acquisition, that we are in  
15 realtime, and what is available, what is bid in, and  
16 considering all the constraints on that resource,  
17 that's when we basically get into the infeasibility.

18 At this point, I will hand it off to Eric  
19 Hildebrandt to can explain his picture and their  
20 observations as it relates to this question.

21 MR. HILDEBRANDT: It's out of one of our recent  
22 reports and this one is from April 2nd. It does  
23 illustrate some of the things that Mark has already  
24 mentioned, it kind of helps, so I will go through  
25 that framework of some of things that he is

1 mentioning as to where they fit in relative to this  
2 graphic.

3 The main point I want to make is, no, there is  
4 not a discrepancy between the ISO report and hearing  
5 from where it starts form the DMM Report and the ISO  
6 reports.

7 During most hours or the great majority of hours  
8 there's more than a sufficient amount of capacity,  
9 both overall capacity as well as ramping capacity to  
10 meet the demand for imbalance in EIM.

11 It is a very small percent of hours and those  
12 percent of hours are getting even smaller during  
13 which due to an usually big event, maybe a problem  
14 scheduling an MSG unit, could cause at least the  
15 model to see the loss of hundreds of megawatts from a  
16 base schedule or something.

17 Mark has mentioned some to hers, an interval  
18 type schedule issue again could create a sudden loss  
19 of several hundred megawatts that was in the market.

20 So why all the overall margin is sufficient  
21 during these small number of intervals, the system  
22 will go through the ramp and have usually what is a  
23 pretty small infeasibility as well. I will note that  
24 point.

25 These feasibilities often are in the 10 MWS, 20

1 MWs, a very small amount relative to the total system  
2 certainly.

3 Just starting with Slide 10 in this chart I will  
4 just build it from the bottom up.

5 First, this is kind of a snapshot of the  
6 15-minute market data. We take what the 15-minute  
7 market is looking at and each 15-minute interval, so  
8 it does not capture 5-minute constraints, Mark has  
9 mentioned that, that on a 5-minute basis the system  
10 is much more constrained than this.

11 We basically build up, and again, the to her  
12 important point is that these are averages over the  
13 whole month, so the average is always masked  
14 individual hours when this margin can be much thinner  
15 again due to a relatively significant event.

16 The blue area and bottom are the base schedules  
17 that are submitted, I guess I would draw your  
18 attention.

19 Secondly, this is a relatively thin white line,  
20 that is actually the average cleared bids that clear,  
21 and so a point that I would make there is, again, at  
22 individual intervals the EIM can be redispatching  
23 relatively large quantities.

24 Generally, it's a relatively small quantity and  
25 overall it is functioning as an imbalance market.

1           There is a relatively small amount of adjustments  
2           going on around the baseline average around the base  
3           schedule, so the base schedule, at least on a system  
4           level are meeting the imbalance needs again on  
5           average.

6           Then the green area, the amount is within 15  
7           minutes, the next 15 minute interval, the amount of  
8           undispatched bids in the system, and you can see  
9           there on average, I think the average here was in the  
10          range of almost 300 MWs, this is in PacifiCorp West  
11          as well and PacifiCorp West, as you will see, the  
12          margins are generally higher than in the East and we  
13          think that that has a lot to do with the better  
14          performance in the West.

15          Finally, there are additional bids, but they are  
16          beyond the 15-minute horizon of the 15-minute market  
17          as well as the 5-minute market, of course.

18          I would draw your attention next to the black  
19          line above that, above the white count. That's the  
20          amount of available capacity after reported outages  
21          in D Rate.

22          This chart I have limited it to participating  
23          units, coal and gas, those are the ones that are  
24          primarily used to manage the imbalances. I left out  
25          hydro because the amount of hydro that is available



1 can be quite variable.

2 One thing I would mention is you can see here  
3 all of the available capacity to the extent it is not  
4 bid in, there are a number of reasons for that.

5 As in our market, there is the lone star unit,  
6 they are not started up, they are not online and on a  
7 data basis you have to her units that could be  
8 operating at a lower level during the off-peaks and  
9 have a minimum down time and that makes sense.

10 One thing I want to make clear is we don't think  
11 the answer is to put more capacity online, to keep  
12 more capacity online.

13 We think there actually is sufficient capacity  
14 as long as some of the issues that the ISO is  
15 discussing or are addressed, but to basically make  
16 that capacity both as bid into the market as well as  
17 it is not bid into market, but available, if that is  
18 visible to the market software, and available to it,  
19 we think that is going to really largely resolve the  
20 relative infeasibility.

21 MS. SCHAUB: Eric, when you say that, does that  
22 apply to ramping capacity as well as to overall  
23 capacity, and is that inbound?

24 MR. HILDEBRANDT: We focused largely on upward  
25 capacity and downward ramping has not been a big

1 issue. At some intervals at PacifiCorp West it has  
2 but I am not prepared to speak to that today.

3 We focus more on upward ramping. One of our  
4 recommendations, and probably a third recommendation,  
5 we did suggest the ISO look refining the flex ramp  
6 constraint requirement particularly in the East  
7 versus the West.

8 The ISO is doing that. They are looking at  
9 that. They are specifically increasing it during  
10 some hours.

11 The way I think of that in the East that could  
12 convert some of this yellow capacity into green, so  
13 you have a unit, it is online, it is available, but  
14 there might be a configuration that is bid into the  
15 market, but it might be in configuration or a set  
16 point where it doesn't have as much 15-minute range.

17 With one thing that the flexible ramp can do is  
18 kind of convert more of the yellow into the green in  
19 ramping capacity, but actually in the West you can  
20 see it is quite a high margin.

21 I note in the West for the last month in both  
22 the 15-minute market and the 5-minute market without  
23 any price discovery prices have been comparable about  
24 equal to the bilateral market prices that we are  
25 using as a competitive benchmark.

1           In the West kind of the data I am showing here  
2           is really resulting in a very good outcome.

3           I will highlight some of things that I have  
4           heard that ISO mentioned, and you will hear as well,  
5           where they fit in, Mark has been mentioning this  
6           concept, there's a lot of a third category that is  
7           not bid into the market, but available is capacity  
8           being not bid in, it is being held as back reserve  
9           for operating reserve, both the required operating  
10          reserve as well as beyond that requirement a  
11          significant margin that they refer to as regulation  
12          and load following and it can be several hundred  
13          megawatts that is used and available to balanced  
14          load, it is not bid into the market, the ISO and  
15          PacifiCorp are working on ways to reflect that.

16          We have the market software to have that  
17          reflected and recognized by the market software.

18          What Mark has been referring to would fall,  
19          would be additional capacity that you are not even  
20          seeing in this chart.

21          Some of the to her things they are talking  
22          about, some of the improvements that have been made  
23          with scheduling of MSG units, I think that would  
24          prevent, and the way I see that happening is it's  
25          going to not necessarily increase the bids, but it's

1 going to prevent situations where basically a  
2 scheduling issue might create a kind of a false  
3 understatement of available supply of several hundred  
4 megawatts.

5 That is something that is really creating the  
6 market model to misstate or misrecognize the  
7 available supply and therefore start ramping capacity  
8 that an action needs to be granted.

9 The final one I will mention, and Mark might get  
10 into it later, is the to her tool that we think or  
11 that the to her part of the equation is the demand.

12 You have a demand forecast and one of the big  
13 tools that the ISO operators have as well as  
14 PacifiCorp is to adjust that demand for to her  
15 factors going on in the system and that again can  
16 create a discrepancy between the real demand and what  
17 the model is seeing, and cause it to, for instance,  
18 go through the available ramping capability when it  
19 is not actually needed and that is something that, as  
20 ISO notes in its report, it is working to implement a  
21 similar tool, it is the same tool that we have in the  
22 ISO for preventing an adjustment by the operators of  
23 demand of the load that goes beyond the available  
24 ramp and therefore causes an infeasibility.

25 That's an example of something, that has both a

1 learning component, the operator can learn how to do  
2 adjustments, that is one part of it, but in addition  
3 this automated tool for preventing load adjustments  
4 to just drive the solution and infeasibility, that's  
5 another key part of it.

6 We actually did some analysis looking back where  
7 that by itself we think is another thing that will  
8 have a major impact on reducing the infeasibilities.

9 I don't think there is a discrepancy in the two  
10 reports. It is a question of kind of averages and  
11 what the conditions are in most hours and then what  
12 is creating a perception of a shortage in these very  
13 small percent intervals.

14 Finally, I would just draw on the next chart  
15 which shows PacifiCorp East, I would just draw your  
16 attention how the margins are thinner, particularly  
17 of the 15-minute rampable capacity and particularly  
18 in the ramping hours.

19 One thing that stood out to us, again, the  
20 performance in the East is getting better that, where  
21 in our most recent report we noted that margin of  
22 undispached bids went up.

23 We saw improved performance. We also saw more  
24 of the infeasibilities in the ramping kind of the  
25 off-peak and ramping hours.

1           Personally, I think that is probably a good  
2           development. It suggests that it is a more targeted  
3           issue that is going on, that is going to be addressed  
4           by some of the to her mitigating actions that the ISO  
5           is going to talk about.

6           Are there any questions?

7           MR. RODGERS: Thank you for your comments. We  
8           appreciate that. My question is: In hindsight you  
9           think it was just as important for CAISO to be able  
10          to see and direct the dispatch of PacifiCorp's EIM  
11          generators as it was for PacifiCorp to have those  
12          generators in the first place?

13          In to her words, rephrasing the question. At  
14          the end of the day, did it matter that PacifiCorp  
15          have sufficient generation of the right type on its  
16          system to meet the EIM needs on PacifiCorp's BAAs if  
17          CAISO was not able to see or have visibility or have  
18          the ability to direct the dispatch of those  
19          generators?

20          MR. HILDEBRANDT: Yes, that is another way of  
21          phrasing of what this shows is that there was  
22          sufficient capacity, both total available as well as  
23          online.

24          But, again, it is a combination of, yes, the ISO  
25          software, seeing and having an accurate picture of

1           what is actually available, dispatchable. It gets  
2           both the supply and demand and as I mentioned it is  
3           also the load forecast as well.

4           That is why I am saying we do not think the  
5           answer is to commit more capacity.

6           We think the capacity appears to be there with  
7           the kind of fixes or additional steps along with  
8           learning that has already taken place along with some  
9           of the fixes which will be more permanent we think  
10          with the existing capacity is going to be sufficient  
11          to really improve the performance to a level that we  
12          will be satisfied with.

13          MR. RODGERS: Thank you. Would you say from  
14          your vantage point that that was a lesson learned  
15          from the PacifiCorp integration experience that it is  
16          critical that the CAISO have that visibility and  
17          ability to direct the dispatch of at least a  
18          sufficient amount of generation to meet PacifiCorp's  
19          needs?

20          MR. HILDEBRANDT: Yes, and our understanding is  
21          the market software does have that ability to  
22          dispatch it and there are always actions on the  
23          balancing areas side as well that go along with the  
24          ISO market software and they might collaborate on  
25          that to her piece of that.

1           MS. EDMONDS: I just want to provide some  
2 context about our experience since GoLive, Steve, on  
3 your question.

4           In the early implementation period, I had talked  
5 earlier this morning about how there are often  
6 multiple overlays of issues going on leading to  
7 infeasibilities, and Mark has also mentioned the  
8 overlapping nature of some of these have root cause  
9 categories, and so in those early days, and you will  
10 see this reflected in the operational reports over  
11 time, we were not entirely sure what was leading to  
12 the infeasibility in pursuing multiple avenues to  
13 resolve it as vigorously as we could and one of the  
14 avenues we did pursue was actually adding physical  
15 capacity.

16           We have some resources that were on a later  
17 schedule to be added to the energy imbalance market  
18 because of metering schedules, so outage schedules  
19 onto this generation resources we were fitting them  
20 into an outage plan that necessarily meant they could  
21 not go live precisely at that moment.

22           We have to her resources that we did not think  
23 were necessarily adding significant value because of  
24 their bid range capability, so there are some  
25 resources that we hadn't pursued in initial GoLive,



1 but when we started to see the market outputs we were  
2 making corrections, and in fact after GoLive, we  
3 added over 3,000 MWS of capacity.

4 I think where we are at now and what Eric is  
5 reflecting in his comments is that that wasn't  
6 necessarily the root cause issue.

7 The bigger issue has been market visibility, but  
8 what we have been working on, as I said, on a number  
9 of fronts is ways that we can improve that  
10 visibility.

11 MR. KELLY: Just touching on the visibility  
12 component. PAC has learned from its experience. In  
13 terms of making the market aware of the generation  
14 capability and capacity we are actually now bidding  
15 in all configurations for our coal fleet and our gas  
16 fleet as of yesterday after some software rework with  
17 bids in all configurations.

18 That will definitely help the visibility the  
19 market has to the overall capability and what we are  
20 doing as a BA, be it to meet their reliability and  
21 obligations.

22 That said, it still needs to be recognized that  
23 that will go a long way helping and narrowing the gap  
24 and the last thing in feasibility.

25 However, there is still a need for an automated

1 solution because there's still that manual component  
2 in terms of informing the market timely with rates or  
3 adages and that sort of thing.

4 MR. RODGERS: The automation that you're talking  
5 about, is that something that conceivably could have  
6 been done before PacifiCorp went Live?

7 MR. RISTANOVIC: It depends which part of  
8 automation. As to the earlier question, it is not  
9 necessary for California ISO to control the dispatch.  
10 It is necessary for California ISO to be -- how the  
11 BA wants to be deployed.

12 We do not have to have full co-optimization  
13 energy reserves to make this work. So that part can  
14 work either way. We can -- for the moment or we can  
15 put this in place what you are going to propose in  
16 Session 3.

17 The to her automations, yes, after the fact, you  
18 have better ideas what it means, but we have pretty  
19 exhausted all of those ideas what needs to be  
20 implemented and what kind of action that we will talk  
21 about in Session 3.

22 MR. ROTHLEDER: The ideal way to increase and  
23 get that visibility ideally is to have the resource  
24 capability bid in.

25 What we're suggesting here is, the reality is

1           that we have to go beyond that level of visibility.

2           We have to recognize obviously with everything  
3           that is bid in, but we have to also have visibility  
4           in recognition of to her capability that the  
5           balancing authority has, but for whatever reason was  
6           not able to bid it in or it is not the type of  
7           capability that is available for general EIM  
8           purposes.

9           That's the level of visibility and recognition  
10          that I don't think we could have necessarily  
11          anticipated before going Live with this.

12          That is part of the lessons learned of how this  
13          really interplays in reality with a balancing  
14          authority area still maintaining its responsibility  
15          and the EIM working in conjunction with it.

16          That is a learning and the product of that  
17          learning is now part of what I think is what we would  
18          be proposing and that proposal does have aspects that  
19          go beyond the existing authority potentially.

20          Specifically, there may be needs to recognize,  
21          although physically not operating or dispatching  
22          their reserve, but recognizing that reserve and what  
23          it is doing and when we do that it is important to  
24          recognize that that reserve is not available to be  
25          exported through the EIM transfer.

1           There is an important component if we are going  
2           to try to maximize the automation of this, that there  
3           are certain portions of the capacity, some of the  
4           regulation, some of the contingency reserve, is  
5           intended for balancing authority use and should not  
6           be considered as part of any EIM transfer. There  
7           needs to be some things to recognize that.

8           MS. SCHAUB: Would it be possible to get that  
9           document in writing?

10          MR. ROTHLEDER: We would like to describe that  
11          in writing after the Technical Conference. I see  
12          that she is writing away.

13          On a conceptual level, we will get into this in  
14          Session 3 and we will be using Slide 14 to really go  
15          into a little more detail in describing that after  
16          Scott Harvey gives us some preview of how to her ISOs  
17          have dealt with this for similar type of issues.

18          MS. MCKENNA: Yes, of course, we will do our  
19          best today to illustrate the proposal of where we are  
20          heading with all of this, but based on your "notice  
21          of comments" where we have the opportunity in the  
22          initial comments perhaps to write that up, and if  
23          that is the case, then it would be helpful to make  
24          sure that we have that authority today to do that.

25          We would like to describe that all in the

1 initial comments as best as we can recognizing the  
2 time between now and the time in which those comments  
3 are submitted we may have to submit some additional  
4 information after that, but we will try our best to  
5 do that within the record.

6 MR. ROTHLEDER: Shall I proceed to the next  
7 question? Fine. I believe I am on Question 4: "To  
8 what extent do these categories contribute to  
9 flexible ramping sufficiency failure and why?"

10 On that question, I am referring to ramping  
11 sufficiency failure, that is the test that occurs  
12 prior to 40 minutes before the market starts based on  
13 the last set of BA schedules and submitted bid ranges  
14 that came in at T-75.

15 The ones that probably effectuate the flexible  
16 ramping sufficiency failure is more than to hers are  
17 the resource data alignment, and if the data is not  
18 aligned, or is not fully recognized to be aligned,  
19 and this is the second one, resource outages, then  
20 you could have a situation where you think you are  
21 passing the ramping sufficiency test, but because  
22 something has been recognized or an outage has not  
23 been put in you are actually not passing the  
24 sufficiency test or vice versa.

25 In the case where the sufficiency test is

1 failing and they actually are sufficient it does  
2 create a waterfall effect because if the sufficiency  
3 test fails then as described before it basically  
4 says, "the EIM transfers cannot occur," so that the  
5 transfers are frozen and it cuts you off from what  
6 would have been potentially some of that flexibility  
7 to mitigate some of the infeasibilities.

8 Because the sufficiency test may not have been  
9 fully informed, but the test has occurred, it maybe  
10 possibly caused the insufficiency.

11 Now, if it was insufficient and it reflected all  
12 those conditions at the time correctly, then the test  
13 was doing exactly what it was intended to do and it  
14 was protecting the neighboring balancing area from  
15 basically any leaning of insufficiency from the  
16 insufficient EIM area.

17 Nonetheless, and that does contribute to some of  
18 the infeasibility, but what is still missing out of  
19 that is the lack of recognition of the to her  
20 capability that the balancing authority has.

21 To answer the question simply is resource data  
22 alignment, resource outages, then potentially driving  
23 on impact on the transfer and constraint interplaying  
24 together causing some of the more tighter conditions  
25 in the realtime than what actual conditions exist.

1           Hopefully that answers that question.

2           MS. SHIPLEY: A quick note. We will be breaking  
3           at noon for lunch. Do not worry. Wherever it is we  
4           get to, we will start right back up there after  
5           lunch.

6           MR. ROTHLEDER: I do think we will get through  
7           these. Question 5, Sara has already described the  
8           manual dispatches that we had described earlier, but  
9           maybe on this point Sara will describe that a little  
10          bit more about kind of the relative frequencies of  
11          them and we can go from there.

12          MS. EDMONDS: I will be brief because I feel I  
13          have adequately covered this ground.

14          Just as a reminder, and this will be reflected  
15          on our post-Technical Conference comments, it is not  
16          so much the manual dispatches exclusively serving  
17          load in that direct way, the EIM is, it is taking  
18          reliability action that we need to take as a  
19          balancing authority and that is the tool for how we  
20          do it.

21          The most common reason that we do it is just as  
22          it was before EIM which is for various reliabilities  
23          conditions on the system, the most common are the  
24          most easy to understand being a local voltage issue  
25          that we are seeing developed on a system.

1           We have to take action in realtime. It is not  
2           an adjustment that we can accommodate change in a BA  
3           schedule, so we take care of it in realtime just as  
4           we did before EIM, just as we need to do as a BA and  
5           we do that through the notification process.

6           This is a communications issue and if it is not  
7           done timely, if it is not done accurately, it can  
8           create non-physical conditions leading to  
9           infeasibilities.

10          It is very important that that be done, but  
11          going back to what are the major themes of the day?  
12          It is still a manual process.

13          To the extent that we can identify system  
14          improvements with additional automation that is going  
15          to improve even in this area and you would see fewer  
16          manual dispatches to the extent the automation is  
17          taking care of communicating to the market the  
18          actions that we take as a balancing authority area.

19          The general category of reliability issues,  
20          voltage control would be the most common reason why  
21          we are using manual dispatch.

22          After that kind, even with one another, you are  
23          going to see changes that we communicate because  
24          variable energy resources are changing from what is  
25          in the BA schedule forecast and that can happen.



1           That's a very common event especially when there  
2           is large amounts of wind on the system, so it's very  
3           critical and important that that be communicated back  
4           to the market.

5           Another top issue that we have is we expect to  
6           see decreasing amounts of our actions we take using  
7           manual dispatch to accommodate the outage  
8           notification processes that fail to work as we expect  
9           them to work in the system to system communications  
10          we have with ISO around outages.

11          Just a quick word there.

12          As a balancing authority, we, PacifiCorp, are  
13          responsible for approving and managing outages on our  
14          system and that is one of our BA responsibilities.

15          To do this we have our own system and it is  
16          called COMPASS and that is the system for managing  
17          outages and for PacifiCorp's balancing authority  
18          areas.

19          For EIM implementation, we pointed that system  
20          to the ISO's relatively new Web OMS tool.

21          Those systems have to talk to each other, and  
22          as systems, can sometimes do especially when one of  
23          the systems is fairly new, there are times when it  
24          does not perform the way we expect it to as we are  
25          troubleshooting and making adjustments.

1           We have used the manual dispatch as a  
2           replacement for the system to system outage  
3           notification process when we are seeing them not go  
4           the way we know it should be going based on our  
5           visibility to our realtime system conditions. Those  
6           are the top categories we have.

7           I should also add reserve sharing. We do not  
8           see that very often. We are not doing that as often  
9           as those to her manual adjustments, but if there is a  
10          reserve deployment, or reserve action, or reserve  
11          sharing we use the manual dispatch to communicate  
12          those as well.

13          There may be various to her small contributing  
14          factors. One might be, and we have mentioned it a  
15          couple of times, we have had some challenges around  
16          the design of bid configurations for multistage  
17          generation as we have trialed and errored that  
18          process, fine tuned, and calibrated.

19          It has sometimes unfortunately resulted in  
20          spurious dispatch instructions that just do not make  
21          sense based on the operational reality of that  
22          resource.

23          So when we see that coming along we have used  
24          manual dispatch to ensure the market has the  
25          appropriate corrective assumption about the behavior

1 of that resource in realtime.

2 With that, I feel I have covered the ground on  
3 manual dispatch, but I would be happy to take any  
4 additional questions for our last minute, and then,  
5 Jennifer, I suppose you can decide if you would like  
6 us to go to the final question for Session 1?

7 MS. SHIPLEY: Yes, please go ahead.

8 MS. EDMONDS: I will continue. The final  
9 question relates to what has been referred to as  
10 emergency e-tags.

11 In an effort to get us to lunch, let me take you  
12 through this as efficiently as possible by first  
13 providing a little Western context about what this is  
14 because you may not be familiar.

15 An emergency e-tag would be a tag that is used  
16 to facilitate the purchase of energy intrahour that  
17 falls outside of the normal tag approval time lines  
18 for 15 minute or hourly schedules.

19 It is used in a rare number of circumstances.  
20 They are essentially a loss of generation, a loss of  
21 transmission, a loss of a resource due to a  
22 transmission constraint, or inadequate reserves or  
23 the need to restore reserves after a system  
24 condition.

25 This is set forth in a business practice that

1           PacifiCorp has the use of these intrahour e-tags is  
2           not unique to PacifiCorp.

3           It is also not unique with EIM implementation.  
4           These are tools that have existed that EIM balancing  
5           authority sometimes use them to address sudden  
6           changes on the system for the conditions I just went  
7           through.

8           In the initial days of the EIM implementation,  
9           we saw significant up tick in the number of those  
10          tags.

11          I would describe that initial month as a period  
12          of great complexity. We have talked about the  
13          operators learning all of the new systems and when I  
14          say that there were several systems, potentially a  
15          dozen different systems, tools all interplaying at  
16          once, and that learning curve that we have talked  
17          about today, again and again, also involves the  
18          operators learning which tools achieve the objectives  
19          thereafter most efficiently.

20          Sometimes because there may have been multiple  
21          contributing conditions leading to infeasibilities it  
22          was not clear to the balancing authority operator  
23          what action they needed to take which market tool  
24          would address the problem.

25          Our primary concern is, was, and always will be

1 maintaining reliability on our system.

2 A tool they are familiar with, a tool they had  
3 used in the past were these intrahourly e-tags, and  
4 so there was a reliance and possibly too much of a  
5 reliance in that initial month on utilizing them, but  
6 we were also root cause analyzing what those real  
7 contributing causes were and what was the appropriate  
8 remedy.

9 The significant fact here is that we have seen  
10 an extreme downtrend in use of those intrahour tags,  
11 so from November to December they dropped by 50% and  
12 from December to present they dropped another 50%.

13 Currently, based on our analysis of our tag data  
14 coming into this conference we are seeing February,  
15 March intra-hourly e-tags of this nature in the three  
16 to four per month range, and prior to EIM we were at  
17 about a three per month range for those tags.

18 We feel we have addressed the issues. We are  
19 back to where we were before EIM, and as I have  
20 explained before this is a tool that we have had and  
21 we have had it in place before to her Western  
22 transmission providers use the same tools.

23 We are feeling confident that the direction that  
24 we are headed, all of these different improvements  
25 that we are talking about today, significantly the

1           proposal that we are making about automation around  
2           reserve management will effectively address these  
3           issues.

4           This is a temporary condition and is not  
5           representative of our ongoing EIM operations.

6           With that, I have 30 seconds to take a question  
7           to get us to lunch timely.

8           MR. BARAZESH: Actually, my question goes to the  
9           previous question which is the outage management.

10          Could you please clarify whether your system,  
11          the system that you are currently using, does it  
12          actually go down to the individual resource level, to  
13          the individual resources themselves participating or  
14          not participating in EIM, do they individually report  
15          outages through the system or do they report to you  
16          manually and you put it into your system manually?

17          MR. KELLY: Even with EIM, PacifiCorp retains  
18          the approval of all outage tags, so that requires  
19          those outages to be through our EIM entity or grid  
20          operations.

21          For third parties, currently they report those  
22          outages to Grid Operations that then approves those  
23          outage tickets and passes them to the California ISO.

24          We are looking at a web service that would allow  
25          them to put it into a web service. Currently it is

1 through a phone call as it were prior to EIM.

2 With PacifiCorp itself there is manual action  
3 taken to input those outages into our system of  
4 record because we retain the approval of those tags  
5 into our OMS system which is then passed to  
6 California ISO's outage management system, Web OMS.

7 That is the way the process works.

8 It is currently manual. There is no automation  
9 necessarily from the generating unit itself to maybe  
10 a pie-tag and then into the outage management system.  
11 It is manually input into our outage management  
12 system.

13 MS. SHIPLEY: We will break at this point for  
14 lunch and will come back here at one o'clock. Thank  
15 you.

16 AFTERNOON SESSION

17 MS. SHIPLEY: We will go right into Session 2  
18 and I will turn it right over to you.

19 MR. ROTHLEDER: Thank you very much. I think  
20 Session 2 is intended to describe a couple of the to  
21 her drivers, load changes, renewable deviation, and  
22 transfer constraints and congestion.

23 Although I talked about them a little bit  
24 earlier, I will tie it up a little bit to those so  
25 there is a clear understanding.

1           On the load changes, the main factor there is  
2           that the forecast is updated basically every minute  
3           to five minutes.

4           There are things that the balancing area is  
5           aware of that at times they have to inform and make  
6           adjustments to the load forecast and that is what we  
7           call a load adjustment or load bias adjustment.

8           To answer the question earlier, this is similar  
9           to activity that happens in the ISO. Our operators  
10          at times have to make load adjustments to refine the  
11          imbalance conditions especially because they see some  
12          change looking ahead.

13          In the case of PacifiCorp, one of the reasons  
14          for these changes is that they could be aware of  
15          something like they have industrial load that they  
16          can curtail and so we have had situations where the  
17          load curtailment occurs and the load forecast  
18          actually follows the load curtailment down.

19          It actually shouldn't because you should make a  
20          distinction between non-conforming load which is load  
21          that is following -- I am sorry, a conforming load is  
22          basically load that is following weather conditions,  
23          temperature, time of day.

24          Non-conforming load, and I think of the  
25          industrial load is a good example, the non-conforming



1 load, it doesn't follow those rules, so you really  
2 should pull the industrial load or the non-conforming  
3 loads out of the forecast.

4 We have actually recently done that and that is  
5 one of the improvements and things that we have  
6 learned.

7 But the fact is that prior to pulling that out,  
8 the activation of the industrial load was, at least  
9 an example, a precipitating event that caused the  
10 need for the operators to make load adjustments in  
11 the load forecast.

12 These load adjustments tend to be course  
13 adjustments. They do not put in an adjustment of  
14 26.24. They put in 25, 50, 100.

15 That is problematic and we had the same problem  
16 in the ISO because of that course adjustment, any  
17 quick adjustments to those forecasts, can cause you  
18 to artificially deplete your ramping capability  
19 because the jump was too quick relative to what you  
20 have available and it really wasn't reflective of the  
21 actual conditions, but it was more reflective of the  
22 operator making these course adjustments.

23 There is a feature that we already have in the  
24 ISO that we will deploy for the EIM and that is what  
25 is called a limiter or adjustment limiter feature and

1           that adjustment limiter feature basically would  
2           identify when the operating adjustments were  
3           basically beyond what the capability was and that it  
4           basically readjusts to limit the adjustments to be  
5           what the capability is, and so we do view the  
6           application of that enhancement especially when the  
7           prices feature will be off, that would probably  
8           address maybe 25 percent to 35 percent of the  
9           infeasibilities that were overdriven by operator  
10          adjustments, those course adjustments.

11                 That is something that we intend to do. It is  
12           just one of those refinements of synching up what we  
13           learned from the ISO's operation with the EIM  
14           operation and the operator interaction.

15                 That's the load changes themselves and I don't  
16           think there is any question on that.

17                 MR. BARAZESH: Maybe this should be a question  
18           to DMM because the DMM Report of April 2nd, it talks  
19           about this feature and then there is a comment that  
20           effectively with this feature you have the same  
21           impact as the current price discovery mechanism.

22                 Could you discuss your comment in the DMM  
23           Report?

24                 MR. HILDEBRANDT: The way it works would be, and  
25           the reason we said that is, I think we give the

1 example in a footnote perhaps that an operating  
2 adjustment of 100 MWs is made and that goes into the  
3 scheduling run and then in the scheduling run let's  
4 say that resulted in a 25 MW relaxation of paramount  
5 constraint so then between the scheduling run and the  
6 pricing run the feature recognizes, the additional 25  
7 MW adjusted it was beyond the available ramp in the  
8 system, so then it would limit the adjustment in the  
9 pricing run.

10 So 75 MWs and then therefore instead of being  
11 the price being set by the penalty parameter, then  
12 the highest cost resource dispatch would be setting  
13 the price in the pricing run.

14 That's why we said had this been in effect  
15 simultaneous with the pricing run that with price  
16 discovery the result would have been equivalent as it  
17 is in the ISO market.

18 Under those conditions it is the marginal  
19 resource setting price rather than the penalty  
20 parameter.

21 MR. RISTANOVIC: It is actually not working that  
22 way because once we eliminate that bias it is not  
23 infeasible anymore, so it is not reacting.

24 This feature is not unique just for biasing. We  
25 did this some years ago. We introduce something to

1 record, constraints, and the purpose of that  
2 constraint is that an operator wants to -- some  
3 transmission constraints, and let's say they are  
4 doing it in a way to say, "I want this constraint to  
5 have 200 MWs."

6 We used to have keeping a system 200 MWs without  
7 seeing what is the fastest that the system can  
8 produce.

9 So to the extent of just imposing that on the  
10 system and creating artificial instability we know  
11 that CAISO wants to do it as fast as possible.

12 We are disrupting capability when we maximize  
13 speed that that constraint can be managed to 100 MWs  
14 down and this feature works in a very similar way.

15 If the error of bias is not big enough to cover  
16 the infeasibility we still will not price it with a  
17 partner and in that sense it works differently than  
18 discovery because if the error is smaller than  
19 infeasibility, infeasibility will be there about that  
20 and it will react once we remove this waiver.

21 At the moment that feature is releasing the  
22 system, but it is not active because it is not  
23 sufficiently effective because it is acting before  
24 that and getting in the way.

25 MR. ROTHLEDER: An important part of the

1           distinction is that that feature only kicks in when  
2           there is an operator adjustment and then an  
3           adjustment that is greater than the available  
4           capability, whereas, the price discovery feature is  
5           basically always on.

6           MS. SCHAUB: To be clear, the change you were  
7           talking about, Mark, is the same thing that was in  
8           the DMM recommendation in the report, is that the  
9           same?

10          MR. ROTHLEDER: Yes.

11          MR. RISTANOVIC: The DMM we had in our was not  
12          activated, as I said, it is in the system, it is  
13          active in the moment, but it is not that effective  
14          because price discovery is acting before that.

15          MR. BARAZESH: This feature is actually  
16          implemented in ISO balancing area footprint and is  
17          active, is that correct?

18          MR. ROTHLEDER: It is active in the ISO at the  
19          entire EIM footprint level in realtime effectively,  
20          so the global power balanced constraint and the  
21          refinement is in applying it to the area power  
22          balanced constraint would be the refinement and the  
23          application of it to the EIM.

24          MR. BARAZESH: What is the experience with this  
25          implementation so far in the ISO zone balancing?

1           MR. ROTHLEDER: We find it to be effective when  
2           the operators are making those course level  
3           adjustments and it has helped address what DMM had  
4           identified a large portion of the ISO's  
5           infeasibilities back two or three years ago were  
6           identified as caused by operator adjustment and not  
7           physical-related issues, but rather operator  
8           adjustments making these course larger adjustments  
9           than what really was available.

10           The next one is renewable deviations and the  
11           renewable deviation is really a situation where the  
12           renewable resources or variable resources, and more  
13           specifically, are really changing from forecasted  
14           levels and the forecast is not keeping up with those  
15           changes effectively.

16           That causes at times the balancing area operator  
17           to have to make either manual adjustments to the  
18           specific resources that are deviating from forecast  
19           to inform the market or take action such as  
20           adjustment to load to compensate for those  
21           deviations, and I mean, ideally, a forecast will be  
22           accurate and early on.

23           I am just giving you some progression here,  
24           early on we did experience an issue with the  
25           renewable deviations, or renewable forecast - by the

1 way - so the renewable forecast, the DMM entity can  
2 choose to use their own independent entity for the  
3 forecasting of the variable resources and in the  
4 PacifiCorp case they are using an independent entity  
5 to come up with that forecast.

6 They could have used the ISO's independent  
7 entity, but they chose to use their own forecasting  
8 entity for the renewable resources.

9 Some of the renewable resources are actually  
10 participating in the energy imbalance market and they  
11 are actually putting in bids for dispatch.

12 Early on what that created was an issue with the  
13 forecast because oftentimes on a short term variable  
14 resource forecast are largely driven by persistence.

15 In to her words, wherever you are operating at  
16 is effectively the forecast for the near term  
17 horizon.

18 If the PM market is dispatching the resource  
19 based on the bids, then what ends up happening in  
20 that case is the forecast ends up following the  
21 dispatch down to the dispatch level and not to the  
22 realizable forecast level based on the underlying  
23 conditions.

24 A long story short. ISO did have a similar  
25 issue when it went and did implementation of FERC

1 Order 764 in May 2014, we had similar issues and we  
2 addressed those issues shortly after and is something  
3 that maybe we could have learned from, but ultimately  
4 we did correlate that that was a similar situation  
5 and PacifiCorp working with their independent entity  
6 for forecasting address that issue.

7 Once that issue was addressed a large portion of  
8 the renewable deviation issue was really addressed,  
9 so we're really talking about more smaller deviations  
10 now and the need to make these adjustments is much  
11 less.

12 With that said, let me give the mic to Sara to  
13 add anything at this point before I go further.

14 MS. EDMONDS: I just want to add on to that an  
15 additional learning improvement that we made over  
16 time.

17 Because we use an independent entity to create  
18 that forecast and a number of the variable energy  
19 resources on our system are relying on that forecast,  
20 that introduces a third actor into the equation of  
21 market inputs that need to get to the market timely  
22 and what we realized is that although that process  
23 happens relatively very quickly for the EIM it needed  
24 to occur even more quickly.

25 We really drilled down on the different data



1 transfers, the different handoffs between the  
2 PacifiCorp providing data to the vendor, and the  
3 vendor's production of that forecast back to us and  
4 then our handing that forecast over to the ISO.

5 There was some latency, but we could improve  
6 upon, upon closer examination, to really reduce that  
7 time lag and that has also helped reduce the way that  
8 VRS might be contributing to infeasibilities.

9 MR. RISTANOVIC: One additional point. This was  
10 one of the most important learning areas for all of  
11 us because initially we were envisioning energy  
12 balanced market where we are talking about -- that we  
13 want to cover where some of these deviations can be  
14 hundreds of megawatts and it is not good to expect  
15 imbalance market to have that much flexibility to  
16 cover for all of that and so we really have to decide  
17 how much you want to cover for energy plus what is  
18 going to be the opinion how much you want to cover by  
19 to her means and it comes back to our earlier  
20 discussion how those to her means get informed to the  
21 market on time and accurately because we have seen  
22 some deviations.

23 MR. KELLY: Despite all of the improvements  
24 around the latency and the actual forecast itself,  
25 that is now a mix with persistence and data, and

1 given the point there are at times significant drop  
2 off or for pickup in wind which takes a little bit of  
3 time to get fed into the market and that is to be  
4 expected and those deviations can be several hundreds  
5 of megawatts.

6 I just wanted to make that point which in turn  
7 we rely on manual dispatch to inform the market, but  
8 again, you have to see when the winds change then  
9 take the manual action and then ultimately it gets  
10 fed into the market on the next run.

11 MR. ROTHLEDER: Varied resources are not new to  
12 the ISO. In fact, variability is one of the reasons  
13 why we introduced the flexible ramping constraint and  
14 applying that constraint to EIM area was important,  
15 but I want to make sure that it is clear that in a  
16 climate of flexible ramping constraints and coming up  
17 with a flexible quantity we try to achieve 95 percent  
18 confidence in a rule of what the ban of flexibility  
19 needs are.

20 That does result in that there is a 5 percent  
21 ban that could be outside of that confidence interval  
22 where we could still see net ramps in excess of that  
23 by design potentially 5 percent of the time.

24 That doesn't mean that every one of those times  
25 that you would exhaust if actual bid availability,

1 but it does create a potential and these are some of  
2 the situations where the balancing authority will use  
3 some of the to her tools in place if you get beyond  
4 that confidence interval.

5 Where we are finding the terms of our  
6 flexibility, we are tuning based on actual  
7 experience, so larger variability ramps will inform  
8 future flexibility requirements, but that more of a  
9 learning process to be gathering more and more data.

10 MS. SCHAUB: Eric, I think DMM also commented on  
11 the flexible ramp and how that gets implemented, a  
12 recommendation until later?

13 MR. HILDEBRANDT: I can briefly note that  
14 historically looking at the requirement we just look  
15 at it and possibly increasing it as Mark has noted,  
16 refining it, as he has noted that falls into a number  
17 of things.

18 One is how much variability are you going to try  
19 to cover with flex constraint versus the to her  
20 options, the load following and regulation out of the  
21 market that is held by the balancing authority area.

22 We are suggesting that they revisit that and as  
23 we note they have been doing that, they have been  
24 refining it and that has resulted in higher levels  
25 than what we saw in our reports going through

1 February starting into March, late February, it has  
2 been increasing.

3 As they noted, there is also that trade off  
4 between if they failed the requirement, then they get  
5 isolated, and if he said it, it exacerbates the  
6 problem because then they cannot import more from the  
7 ISO, so that is really balancing the different  
8 factors that are going on.

9 MR. ROTHLEDER: The flexibility, since we're on  
10 the topic, we did have some issues related to  
11 flexibility and one is defining itself, but we also  
12 had some issues related to the amount of credit that  
13 was intended to be credited, to the meeting the  
14 flexible ramping requirement based on the exports  
15 from one area to the next.

16 And there were some implementation issues there  
17 early on and they lasted until January and February  
18 before they were addressed.

19 After that, they were addressed, we started to  
20 see the flexible ramping actually work more  
21 effectively the way it was intended and now we are  
22 kind of more in the refinement period of refining the  
23 requirements itself.

24 This is an ongoing effort and you can expect  
25 that to improve over time.

1           The next one is transfer constraints and  
2 congestion. Sorry, let me back up for the  
3 flexibility.

4           I should note that the year one enhancements  
5 that are one of the year happens is also related to  
6 flexibility and recognition that the interchange, we  
7 talked about interchange changes taking a better look  
8 at the statistical levels of those changes that can  
9 happen and factoring that into the going forward  
10 flexibility requirements as well.

11           That is something that will be in the year one  
12 enhancements. That is just a note back to the  
13 flexibility.

14           The transfer constraints and congestion, this is  
15 related to, as I noted earlier, probably two things.

16           One is EIM transfer constraints themselves and  
17 the level of those transfers at the 15-minute level  
18 and the five-minute level.

19           I was going to kind of go around the map, in the  
20 case of PacifiCorp East to West, the 15-minute and  
21 the 5-minute transfer capability are the same.

22           It is 200 megawatts from PacifiCorp East,  
23 PacifiCorp West. It's zero from PacifiCorp West to  
24 East.

25           Both 15-minute level and the 5-minute level.

1 COY, in terms of rights at the 15-minute level,  
2 I don't know the exact number, but it is about 400  
3 megawatts of transfer capability North-South and  
4 South-North at the 15-minute level.

5 At the 5-minute level that gets further  
6 constrained around wherever the 15-minute transfer  
7 capability basically is optimized to and on-peak it  
8 is basically about 11 megawatts of movement around  
9 the 15-minute level and off key as high as 100  
10 megawatts.

11 I have seen it as high as 200 megawatts. This  
12 dynamic transfer capability is a quantity that is  
13 allocated out through a BPA process for allocating a  
14 limited amount of dynamic capability.

15 The total dynamic capability is 200 on-peak and  
16 500 to 550 off-peak. So there is an allocation  
17 process under their business practices for allocating  
18 the dynamic capability to requesters what is  
19 ultimately allocated to PacifiCorp is 11 on-peak and  
20 about 110 off-peak.

21 The point though is that you have situations  
22 where you would have, the conditions may have changed  
23 between the 15 minute and the 5 minute that you would  
24 have wanted to move more than you are limited to in  
25 the 5-minute.

1           And the example is that in the 15-minute level  
2           there could have been an nexus in an EIM transfer  
3           export out of PacifiCorp area, but at the 5-minute  
4           level you could only get back 11 MWs of that at the  
5           5-minute level even though the conditions in the  
6           PacifiCorp system would warrant that you would have  
7           wanted to go further but you are limited around the  
8           5-minute dynamic trading for capability.

9           Initially when we started we had zero transfer  
10          capability at the dynamic level, the 5-minute level  
11          and we evolved that to get to the 11 MWs and we saw  
12          improvements when that happened.

13          We saw physically the system respond better when  
14          we had that dynamic movement capability, but  
15          nonetheless we still do get constrained at times on  
16          that 5-minute movement capability.

17          That's kind of the EIM transfer piece of the  
18          story. The underlying transmission constraints, and  
19          I will go to the rate of change constraints first.

20          The rate of change constraints is a constraint  
21          on the BPA system, not on the interties, but rather  
22          on the internal flow gates of the BPA system and the  
23          purpose of those are to limit the physical effects of  
24          large transfers, changes in flow across those flow  
25          gates and they are going into the energy balanced

1 market working closely with BPA and PacifiCorp to  
2 come up with the right limitations are around those  
3 range change constraints, but nonetheless at a  
4 5-minute level across the flow gates we monitor what  
5 the flow effects are of EIM dispatches on those flow  
6 gates and we limit the dispatches at times limiting  
7 the change in the flow effects on those flow gates to  
8 comply with BPA's requirements.

9 BPA shares what those limitations are and we  
10 enforce those limitations. There's a data exchange  
11 process with BPA to ensure that that is working  
12 properly taking into consideration the shift factor  
13 effects of resources and the effect of those  
14 effectiveness on the flows of those flow gates.

15 Those constraints do not constrain the 15  
16 minute. Those flow gate limitations do not exist in  
17 the 15 minute, but they do exist in the 5-minute, so  
18 does create the situational difference between the 15  
19 and the 5 and again makes the 5 minute more  
20 constraining in terms of the movement capability you  
21 have.

22 MS. SCHAUB: The 5-minute flow changes on the  
23 interties and the rate of change on the BPA flow  
24 gates sound like the same thing to me.

25 Is there a difference?



1           MR. ROTHLEDER: They sound the same, but they  
2           are different in the sense that - the transfer - the  
3           COY minute is the underlying physical reasons for  
4           that may be different than the underlying reasons for  
5           the flow gate limits.

6           I guess they are similar in the sense that they  
7           are both limiting the 5-minute transfer if you want  
8           to say it. Maybe.

9           MR. RISTANOVIC: The main difference is that COY  
10          is 5 minutes limit, the absolute limit, and the  
11          difference for rate of change constraint of the  
12          previous dispatch.

13          So they are tying movement on specific interface  
14          in BPA's system around the envelope that we had  
15          moving in 15 minute -- You will want to talk about in  
16          Session 3 some improvements that we are making that,  
17          initially limitation was not the best one that we  
18          could think about.

19          MR. ROTHLEDER: One thing we can elaborate is  
20          that prior to EIM were these in effect and I think  
21          the answer is on the COY, yes, there was dynamic  
22          transfer limitation in effect, but except for dynamic  
23          schedules there was a limitation around the hourly  
24          schedule so it was not playing a role in terms of  
25          hourly transfers under FERC Order 764, it would not

1 have had a limitation on 15-minute transfers, but it  
2 does have an effect on now the EIM transfers along  
3 with to her dynamically scheduled resources across  
4 COY.

5 In terms of the underlying flow gate  
6 limitations, those limitations have always existed as  
7 well and BPA has managed that.

8 The new piece of this is that EIM doing explicit  
9 dispatches is one of accommodation is that we would  
10 limit those changes in dispatches to respect the  
11 underlying physical limitations across the BPA  
12 system.

13 I guess they always existed, but do they ever  
14 really effectuate any type of limitations in terms of  
15 dispatch, perhaps not, it is in the EIM that they are  
16 effectuating a limitation on dispatch.

17 MR. KELLY: Just to build on that point. That  
18 means to respect the flow gates or how it is they  
19 should operate, the effect on the market of a  
20 dispatching unit more quickly because as a physical  
21 capability because of that flow gate constraint in  
22 BPA with CAISO on that plan is actually limited with  
23 the whole idea behind the flow gate limit was to  
24 represent the historical dispatch part of those  
25 resources.

1           MR. ROTHLEDER:  Actually, it was a very good  
2           discussion between PacifiCorp and BPA in  
3           collaboration in regards to managing those flow gate  
4           constraints, and I think it was discussions that  
5           actually identified EIM that actually one of the  
6           benefits was that the EIM could manage those  
7           limitations in a more effective way than maybe  
8           perhaps the existing processes without the EIM.

9           I am not trying to sell it as that.  I am just  
10          saying that that is one of byproducts of the  
11          collaboration and one of the reasons why we thought  
12          it was important that we respect those limits.

13          Nonetheless, we also identified that we would  
14          like to see if there are ways to increase those  
15          limits.

16          I know that BPA is working on looking at the COY  
17          dynamic limitation and they have done studies in  
18          collaboration with Columbia Grid and we are  
19          monitoring those.

20          Again we are also PAC operator in the South so  
21          we have an interest in making sure that the use of  
22          the interties is efficient and robust.

23          That is a good progression in terms of  
24          underlying flow gates, and the continuing effort by  
25          BPA to see what the underlying issue, the physical

1 conditions are, and see if there are ways to remove  
2 or release some of those constraints, but they will  
3 do that based on reliability and based on their  
4 studies and we will monitor them and respect whatever  
5 those limits are.

6 On my last point on the congestion is that we  
7 also enforce when the EIM entity identifies  
8 constraints that should be enforced underlying  
9 transmission constraints in the EIM area.

10 To this point based on the seasonal condition  
11 there has been a fair limit set of constraints that  
12 have been identified for enforcement.

13 We expect that that may change over time  
14 especially as seasonal conditions change, but there  
15 have been at least some situations where the transfer  
16 or the internal transmission constraints have been in  
17 force and they have been binding, but have not been a  
18 dominant limitation or a cause for the underlying  
19 system infeasibilities.

20 There is not a strong correlation between those  
21 constraints underlying transmission constraints and  
22 the infeasibilities.

23 MS. SHIPLEY: Can you talk a little bit more  
24 about those things that you are suggesting that you  
25 haven't seen that you might see in future seasonal

1 changes?

2 MR. ROTHLEDER: More generally on the  
3 enforcement of transmission constraints and what I  
4 will do is hand this off to Sara so she can elaborate  
5 more about the system conditions in their area that  
6 are seasonally based and I will be back.

7 MS. EDMONDS: We have a process underway. Prior  
8 to going into the energy and balance market we need a  
9 determination based on where we would be relative to  
10 our seasonal peak which was not the shoulder season,  
11 but we would institute a plan and a procedure for  
12 activating internal constraints on our system.

13 This will allow us to gradually implement those  
14 constraints during a period when they would not be  
15 expected to bind, in a systematic and methodical  
16 process because what we realized about the tools  
17 available to us from the ISO that enables these  
18 internal constraints is that you really need to  
19 carefully validate the model is interpreting the  
20 constraint the same way that you understand that  
21 constraint.

22 In many cases the process we have gone through  
23 there is actually quite a bit of work in validating  
24 inputs and some calibrations that are needed, so that  
25 before we activate an internal constraint we are very

1 confident that it is behaving in a way that we would  
2 expect it to.

3 This process has been underway. We have enabled  
4 a handful of internal constraints and there is a plan  
5 to continue to do so as we move towards our summer  
6 peak because that is when we see the highest loads on  
7 our systems, but by the time we get to summer peak we  
8 will have everything in place that we need to, but  
9 the seasonal nature of that exercise is that we will  
10 be dealing with a new element, a new operational  
11 element and new activated tools which will be binding  
12 in deep periods that we will have to get accustomed  
13 to and that will be a new layer for us in terms of  
14 the coordination of our balancing authority  
15 operations relative to market operations which I put  
16 on a couple times today.

17 MS. SHIPLEY: Let me try and understand. This  
18 started before EIM?

19 MR. KELLY: In terms of, yes, looking at some of  
20 those constraints and putting them in the market,  
21 absolutely.

22 The biggest challenge that comes with the summer  
23 configuration of our system and particularly in the  
24 case of the East Side where it is summer picking, we  
25 did not have the data flows obviously because we are

1           doing a parallel operation through the month of  
2           November to mimic those conditions and test them.

3           This is why we are taking a very methodical  
4           approach to introduce those constraints as the data  
5           starts to hit the systems.

6           MS. EDMONDS: There are to her seasonal  
7           considerations not necessarily relative to  
8           transmission constraints, and I can address those now  
9           if you like or can wait for those to come up? We  
10          will wait? That seems right.

11          MR. RISTANOVIC: There are many to hers and I  
12          can give you just one example. About five or six  
13          weeks ago we had PacifiCorp -- saw before. It was  
14          very difficult for us to manage and learn and train  
15          operator and that caused the forecast error to go  
16          from below 1 percent to 3 percent and that is a big  
17          impact.

18          So those things of seasonal forecast has to do  
19          with topology, composition resources, flexibility,  
20          shoulder months, distributional flexibilities,  
21          altogether transmission constraints, hydro  
22          situations, how much hydro do you have?

23          So have events -- that affects flexibility --  
24          there are many many seasonal things that are  
25          happening, that are expected and there are a few that

1 we cannot expect.

2 MS. SHIPLEY: But these are things that happen  
3 every year with seasonal changes, right, so these are  
4 not unusual seasonal changes just because EIM is  
5 coming in.

6 EIM coming in, I'm not saying it is not complex.  
7 It is very complex. What I am saying is that  
8 introducing EIM is not adding new seasonal  
9 challenges.

10 MR. ROTHLEDER: It is not adding new seasonal  
11 challengers, but until you have gone through a  
12 complete set of seasonal conditions, the EIM has not  
13 fully experienced all those type of situations in the  
14 new area and every balancing area is different.

15 They have kind of unique seasonal conditions and  
16 maybe they were certainly going to go talk about  
17 seasonal conditions.

18 Hydro conditions in the Northwest, if you have  
19 high hydro in California, but if you have high hydro  
20 you actually lose flexibility because the resources  
21 are full output and they are not able to provide  
22 upper flexibility.

23 That is a conditional change that is unique to  
24 the spring runoff season.

25 Low levels in different balancing areas are



1 going to be different and they are going to keep  
2 differently.

3 PacifiCorp will peak differently from the ISO, I  
4 mean, that is a diversity benefit, but it will peak  
5 differently from the PacifiCorp West and it will peak  
6 differently from those areas.

7 Those are all benefits in terms of diversity,  
8 but going through and experiencing, having the EIM  
9 experience those conditions and unique setups of  
10 riding through those peaks, if you do not have that  
11 going into the market you cannot fully simulate that.

12 This is something that you have to experience  
13 through at least a year's worth of operation.

14 MS. SHIPLEY: With to her markets that started  
15 up, they would have experienced these same seasonal  
16 challenges with implementing a new realtime market.

17 It's hard for me personally to understand how  
18 this one is much more different than those.

19 One thing to keep in mind is the Commission in  
20 their order, a year sort of seems like too much time,  
21 but I understand what you're saying. Just keep that  
22 in mind.

23 MR. RISTANOVIC: Let me try to respond on some  
24 of that. We have MRQ going Live similar transition,  
25 and if you will remember, we had gradual price for an

1 extended period of time.

2 In some sense for operators EIM is more  
3 difficult because they are not day ahead marketing,  
4 they have to balanced every hour, every hour they  
5 have to balanced flexibility and capacity.

6 You are dealing with that transformation people  
7 who used to run the system one way and expect the  
8 system to respond another way.

9 This takes time to get confidence in what the  
10 market has done, and this response to market is with  
11 different seasons, so that EIM transition they are  
12 going to be there always.

13 There will always be surprises, there is going  
14 to be a lot of seasonal stuff you have ride through  
15 and trusting the market and behaving the way the  
16 market does and not always trying to fit what markets  
17 and what you are used to.

18 There are a lot of factors in this that we saw  
19 before and in to her markets and deal with  
20 differently, but what we see here is additional  
21 complexity because they have manage the reserves,  
22 they have to form the market, there are organization  
23 issues, so there are quite a few things that are not  
24 there.

25 MR. ROTHLEDER: I understand the concern about,

1 "Is a year too long?" I guess I would only ask if a  
2 year is too long, then I guess to understand the  
3 nature of the seasonal conditions and try to  
4 understand that there is at least a minimum amount of  
5 seasons that are important to really understand and  
6 experience, if it is not a year, didn't think about  
7 the unique situations in an area in those seasonal  
8 boundary conditions and outliers that may exist in  
9 that particular balancing area, so I understand a  
10 year is a lot to ask for.

11 MS. SHIPLEY: If you come in with additional  
12 information, the Commission may consider things like  
13 that. Just highlighting it.

14 MR. ROTHLEDER: Thank you.

15 MS. SCHAUB: What is also important here are the  
16 lessons learned going forward. In terms of the  
17 constraint validation, Sara, that you were talking  
18 about, could some of that be moved into the period  
19 before market operations so that when the market  
20 starts more of those constraints are actually ready  
21 to go?

22 MR. KELLY: Would you restate the question as I  
23 am not sure if I followed?

24 MS. SCHAUB: The question is in terms of  
25 validating transmission constraints before you turn

1           them over to the market operator to enforce.

2           This is just for lessons learned because even  
3           though we are where we are, would it be possible to  
4           move that into a prestart process so that when you do  
5           a parallel operation you then are testing the lines  
6           and making sure that California ISO has got the right  
7           numbers and that things are showing up appropriately?

8           MR. KELLY: Absolutely, as I said, in parallel  
9           operation we can and did test some of those  
10          constraints.

11          The point that I failed to communicate more  
12          eloquently, the data we are using in parallel  
13          operation is the data for that particular period.

14          It is not the summer data that is important  
15          because we do not have all the systems in place to  
16          exchange the data to actually go through that  
17          experience.

18          It's a case of actually having the real data to  
19          make sure there is no unintended consequences that  
20          Jennifer rightly said.

21          This is not something that PacifiCorp hasn't  
22          experienced before.

23          The constraints are not necessarily any  
24          different. We absolutely will not be short of  
25          supply, but until you actually go through it there

1           may be some calibration of the model that is required  
2           because the market is not representative of the real  
3           world conditions as well as to her points in terms of  
4           communicating to the market some of the difference or  
5           changes that are occurring.

6           MR. ROTHLEDER: I went through Questions 1, 2,  
7           and 3, as I tried to describe the three additional  
8           categories.

9           The point about what I summarize on is that some  
10          of the things that we experienced are already implied  
11          in terms of addressing some of those issues.

12          I talked about flexible ramping, the load, the  
13          adjustment limiter, those things are already in  
14          flight and we will see the benefits of that.

15          But as we transition and before we transition  
16          when we get to these events, still the underlying  
17          question is, let's set the price and what does the  
18          balancing area authority in any of these conditions,  
19          no matter how you got into the situation in terms of  
20          exhausting the bids, what should you be recognizing  
21          and how you make that a robust process as possible to  
22          recognize all the capability that the balancing  
23          authority has.

24          With that, unless there are further questions,  
25          maybe we could start to just transition and talk

1 about solutions.

2 MS. SHIPLEY: What we will do now is to pause  
3 for some questions from folks in the audience.

4 I request of the audience to remember to speak  
5 very closely to the mic, think American Idol, and  
6 please preface your questions on clarifications of  
7 what has been said so far.

8 If it pertains to solutions, please hold it to  
9 the third session.

10 State your name and your entity. The natural  
11 tendency is to say the introduction quickly, but not  
12 everybody in the room knows you, and most likely the  
13 court reporter does not know you, so please slow  
14 down.

15 What we will do is bring you a mic I am not sure  
16 if that one works very well, but you can try it out.

17 MS. KING: Diana King from Bracewell & Giuliani  
18 on behalf of PowerX Corp. First, a question directed  
19 to CAISO.

20 In fact, if I could just preface with one  
21 comment for the Staff's consideration before I launch  
22 into my questions.

23 It appeared that the CAISO's solution is going  
24 to be one that they hand off to us in comments that  
25 you all hopefully are going to file on the 23rd of

1 April.

2 Is that what I understood?

3 MS. MCKENNA: We have been talking a little bit  
4 here today as you have heard, and we will be in the  
5 third session discussing that a little bit further,  
6 and we also will be documenting that in the April 23  
7 comments.

8 MS. KING: A comment for the Staff's  
9 consideration. I know that there was a notice  
10 yesterday about those comments being filed on the  
11 23rd, but it would be useful to stakeholders and to  
12 interested parties to perhaps do a staged set of  
13 comments so that we would have the opportunity to  
14 respond to the CAISO's very much more specific  
15 statements or to provide a two-staged set of comments  
16 to be filed, so let me just request for your  
17 consideration on that having heard of the CAISO's  
18 response.

19 Moving to the questions. I would like to ask  
20 the question about Slides 8 through 11 that you all  
21 went through in the first session today.

22 Returning to Slide 8. The slides describe what  
23 you identify or term as available capability.

24 The question is whether or not this available  
25 capability that you are measuring on these slides

1 includes supply, in a sense, if this includes supply  
2 that the PacifiCorp perhaps bought bilaterally from  
3 its neighbors in response to resource insufficiencies  
4 at T-40?

5 In to her words, is this supply that was  
6 available only because of PacifiCorp's own actions?

7 MR. KELLY: No, it doesn't represent a lack.  
8 What it does represent is the capacity that was  
9 available to PacifiCorp that was not necessarily bid  
10 into the market.

11 MS. KING: If I understand that correctly, what  
12 I am trying to ask is at a certain point after T-40,  
13 if there is a resource insufficiency problem and  
14 PacifiCorp takes action to procure bilaterally from  
15 one of its neighbors, does this chart reflect that  
16 PacifiCorp purchased as available capability?

17 MR. KELLY: Actually, you should ask CAISO for  
18 the timing of when the data was pulled. Was that  
19 prior to prior T-40?

20 MS. EDMONDS: We can certainly confirm and  
21 supplement in any written comments, Diana, but my  
22 understanding of the original source of the data is  
23 from our PIE Data System, and that is a database  
24 system that we have which provides information about  
25 how we are managing our PacifiCorp resources on our



1 system.

2 I believe that is the source that populates the  
3 data, but we will confirm and provide that in written  
4 comments. Do you have anything?

5 MR. ROTHLEDER: No, the source data is exactly  
6 what Sara described. The only overlay that we did on  
7 this was the actual infeasibilities for the same time  
8 periods that we experienced from the markets  
9 solution.

10 MS. KING: As a follow up, Sara, to your comment  
11 back to us. Is it possible to provide in this docket  
12 the data in each hour of two central items for us?

13 One is the maximum imbalance need in each hour  
14 for each of the two BAAs, PAC East and PAC West and  
15 then for each of those hours what the flexible  
16 ramping requirement was in that same hour.

17 MS. EDMONDS: I believe so, but I prefer not to  
18 answer now and instead follow up with written  
19 comments.

20 MS. KING: Sara, would that mean that we would  
21 not see an answer on that until the 23rd of April or  
22 might that be something that you would be able to  
23 respond to and provide the market with?

24 MS. McKENNA: I just want to make sure. When  
25 you're asking for additional information, what Sara

1 is trying to point to is that we are in a process, so  
2 I want to make sure I have understood your question  
3 for the request of the information.

4 When you're asking for it saying, "Can you  
5 provide it?" can you be clear as to what you mean by  
6 that? How? And where? And what process?

7 Because we are running into a time line here  
8 that is very quickly approaching, and I want to make  
9 sure that I have understood the question, and with  
10 those details, it will be helpful for us to  
11 understand how we can return that. Does that make  
12 sense?

13 MS. KING: I think so. Our request would be,  
14 and I don't know how you would make it available, or  
15 if you prefer to make available by posting it simply  
16 at a certain link?

17 I do believe this data is probably Excel  
18 spreadsheet data, so it needs to be made available  
19 electronically, but the question is for each hour and  
20 separately for each of the two PacifiCorp BAs, PAC  
21 West and PAC East two metrics.

22 First of all, the maximum imbalance need that I  
23 believe Mr. Rothleder described earlier in Session 1.

24 And second, the flexible ramp flexible  
25 sufficiency requirement that was set in that same

1 hour.

2 MS. MCKENNA: I don't believe there was a  
3 discovery process through this proceeding.

4 I don't want to be too ridged. I want to make  
5 sure and we will be happy to provide information  
6 regarding what the Commission's questions were.

7 If there is additional work that has to happen  
8 to produce that information, then it may not be  
9 feasible within the time frame.

10 MS. SHIPLEY: Let me suggest this. What I am  
11 hearing is, I was trying to talk with my higher ups  
12 on the high bar, is perhaps to have everybody come at  
13 the same time, if we're looking at a potential for  
14 CAISO to come in with some proposals for solutions,  
15 if we actually have gotten that far, which is great,  
16 then perhaps it might be something.

17 We cannot make a decision here because it is the  
18 Secretary of the Commission that makes the decision  
19 so I wanted to float the idea and see what the  
20 response is.

21 If we were to have CAISO make the filing first  
22 of what their proposals are and get some time before  
23 people respond at that point you can comment on both  
24 the Technical Conference and their proposal.

25 I am seeing some heads nodding.

1 Does anybody feel opposed to that?

2 We cannot make the decision. We can float that.

3 CAISO, we are interested in moving quickly  
4 because to her matters are moving quickly. Is the  
5 two weeks too tight for you to come in with these  
6 proposals? No promises. Just checking.

7 MS. MCKENNA: Of course, if you give us more  
8 time we will take more time!

9 We are eager to have our issues resolved and  
10 move forward as we have indicated we have already  
11 taken some steps to move this along.

12 If I could just have one moment, I will confer  
13 with my client. I do believe that two weeks is  
14 enough time for us to incorporate that, but right  
15 here from this discussion is that we would be  
16 provided additional details, more details as much as  
17 possible, on the fixes that we are looking to  
18 implement.

19 Let me take one side bar and do a little bit of  
20 math and I will get back to you. Is that fair?

21 MS. SHIPLEY: Absolutely and we will pause.

22 MS. MCKENNA: We have an answer. It will just  
23 take a moment. We can do it in two weeks. We think  
24 we can provide the information we need to flush out  
25 the details and support our proposal.

1 MS. SHIPLEY: Great, so we will see what we can  
2 do as to how much time we can have folks to get their  
3 response and comments on that.

4 As I said before, you do not need to file  
5 comments on the 23rd on the Tech Conference. Please  
6 wait to file everything afterwards.

7 MS. KING: If I can just respond to your concern  
8 about data and data requests.

9 It is not our intent to create a flood of data  
10 requests in sort of a month-long dragged out process  
11 that requires considerable back-and-forth.

12 We do understand that the issues here can be  
13 resolved and understood more easily with data.

14 I appreciate very much in these graphs on Slides  
15 8, 9, 10, and 11, and some of the information that  
16 seems to be trying to head towards questions about  
17 the flexible ramping requirements about what it is  
18 that is being met or not met in PacifiCorp's  
19 balancing authority area as in each hour.

20 The request that I am handing off to you today  
21 was intended to be as narrow as possible to ask for  
22 two metrics according to each of those hours that we  
23 thought would be not fertile in terms of supplying  
24 the data that would help parties understand better  
25 some of the issues that are going on and have gone on

1 and better understand some of these data that you  
2 have put forward for us.

3 MS. SHIPLEY: For our purposes this conference  
4 is meant to inform staff so that we can inform the  
5 Commission what we have learned for their  
6 consideration to the extent the Commission feels that  
7 it needs additional information that will be their  
8 decision to make.

9 I'm not opposed to CAISO providing you  
10 additional information. I just want to make sure we  
11 keep this moving.

12 MS. KING: Jennifer, I do not intend to require  
13 you to have CAISO respond. My question is very much  
14 a question right now for CAISO and PacifiCorp as to  
15 whether or not those data can be provided to  
16 stakeholders and interested parties?

17 MS. McKENNA: It is important and we will  
18 provide all the information necessary to support and  
19 to demonstrate what our proposal is and how it works  
20 and why it is necessary and we have already done that  
21 actually through this discussion today and this  
22 record in support of why it is necessary.

23 What I am trying to caution against is the  
24 two-week timeframe as the additional information  
25 would be a little bit onerous on us.

1           I also want to note the way the proposal has  
2           been put forth or the details of the fixes that we  
3           are putting forth are it will become part of the  
4           whole solution and the issues we are discussing.

5           I do not think there needs to be a lengthy  
6           back-and-forth. We have done a lot and we have been  
7           very transparent through all of our reports about  
8           what the issues are and the quantification of those.

9           What you are asking for from what I understand  
10          is two additional sets of data that may or may not be  
11          feasible in that two week timeframe.

12          All I am suggesting is when you make that big of  
13          a request, then that information may not be necessary  
14          in order to explain our proposal or to demonstrate  
15          its validity.

16          MR. RISTANOVIC: Just delay that to explain our  
17          proposal and you will see towards flexibility and  
18          once you have a better understanding of what it is  
19          you are doing, then you will see that flexibility is  
20          not that real solution that we are talking about.  
21          What I'm saying is we delay that discussion until  
22          then.

23          MS. KING: Certainly, we can delay that until  
24          then.

25          MR. KELLY: The purpose of these graphs was not

1 to demonstrate flex capability to any stretch of the  
2 imagination.

3 It is solely to demonstrate that PacifiCorp is  
4 well resourced on its load and it is not deficient on  
5 supply.

6 MS. SHIPLEY: Are there any to her questions  
7 from the audience on the first two sessions?

8 We are ahead of schedule. Do you feel you need  
9 a break or take a break? Then we will take a break  
10 and let's get back in 15 minutes.

11 AFTER A BREAK, ON RESUMING

12 MS. SHIPLEY: FERC Staff has conversations at  
13 the break. We will definitely be going up the chain  
14 of command to see about getting that notice issued  
15 and thinking about timing. I believe I got a notice  
16 from you that you wanted to chat about some timing as  
17 well.

18 MS. McKENNA: Yes, thank you, Jennifer. Before  
19 we launch into the next discussion since we are on  
20 the topic of procedure and also that there will be  
21 provided any additional conversations that need to  
22 happen before the end of the day, if necessary.

23 I would like to lay out a potential time line  
24 that is a little lengthier than what we discussed  
25 before recognizing that there are so many



1 implementation requirements that we have to go  
2 through.

3 What I calculated based on my math, please  
4 correct me if I am wrong, April 23rd is the date that  
5 is currently set for post-technical conference  
6 comments and that will be the date that the ISO could  
7 file comments, as I said earlier, and then two weeks  
8 after that would be approximately May 7 where to her  
9 parties could respond or file comments.

10 Two weeks after that would be early June that we  
11 would like to have an opportunity once those parties  
12 have filed their comments, if we had any unfinished  
13 business to respond.

14 Sorry, this would be towards the end of May. It  
15 will be a good two-week cycle taking into  
16 consideration that some of those dates might fall on  
17 a Saturday or a Sunday so have to consider that.

18 MS. SHIPLEY: If we were to analogize to a  
19 205-type approach, you would be making your initial  
20 proposal on the 23rd, a two-week comment period, and  
21 you are suggesting an answer would come in two weeks  
22 later from CAISO?

23 MS. McKENNA: That is exactly right or  
24 approximately right. Then, I wanted to note that  
25 some of the fixes we are looking to implement are

1 more readily implementable. Others are not.

2 Our current time frame on implementing some of  
3 the solutions that we have been talking about is  
4 August 18.

5 I do note that the refund effective date is June  
6 22. The proposals that we are looking at for the  
7 most part are changes that would require us to  
8 operate our market systems differently, and  
9 therefore, they are not the kind of changes you can  
10 go back and implement on the refund effective date.

11 From June 22nd, until August 18, for example, we  
12 wouldn't be able to actually do what we are talking  
13 about here today.

14 We also wanted to note that by my calculations  
15 under the 206 requirements you may extend up to  
16 August 22nd, yes, the 22nd of August, to act under  
17 206 a refund effective date which would help us in  
18 accomplishing a smooth transition to this new  
19 requirement and ensure that the market is not exposed  
20 to the types of errors and issues and the challenges  
21 we have been having with implementing the recognition  
22 of the reserves manually.

23 MS. SHIPLEY: Just to clarify, Anna. When you  
24 are talking about extending the refund effective date  
25 you are not talking about extending the waiver, just

1 the refund effective date?

2 MS. McKENNA: I think in combination would  
3 extend the refund date we would need to have the  
4 waiver extended because we would argue that the same  
5 challenges, the same risks associated with  
6 transferring the information to the market manually  
7 will exist during that time frame and our best  
8 options to minimize that exposure to the market is to  
9 have the automated feature in place.

10 If there is no waiver pricing, there is no  
11 automated feature. The risks are significantly high  
12 enough that there will be many instances in which we  
13 might have what we are referring to as not real  
14 infeasibilities due to the transfer of information  
15 being not done in a timely or in a correct manner.

16 So that would require that bridge, if you wish.

17 MR. HADDAD: In terms of moving or requesting to  
18 move the refund effective date, my impression here  
19 just thinking about it, it might make more sense to  
20 file something with us.

21 The order has already set the refund effective  
22 date, so I am not sure of our authority to just move  
23 it on our own, so it might make sense to have that  
24 paper in front of us.

25 MS. McKENNA: I suspected that that might be

1 necessary and so we can file.

2 It is my expectation, if I can articulate what I  
3 would expect to file is really not necessarily to  
4 move the refunded effective date but to recognize  
5 that the waiver extends beyond that date so we can  
6 have the pricing mechanism in place.

7 Not being able to apply this on an automated  
8 basis from June 22nd does not have any material  
9 impact on the market.

10 Let me note that the feature that we will be  
11 discussing is not automation but a lot of things have  
12 already been accomplished, in to her words, already  
13 PacifiCorp is taking action to ensure that the  
14 reserves and its actions are appropriately reflected  
15 in the market and that is when we see the  
16 improvements that we have.

17 Therefore, technically, this is no different  
18 than what they are doing already because it does  
19 eliminate the instances of infeasibilities through  
20 their actions that we are hopeful that that will  
21 continue to trend up so that is what our expectation  
22 is.

23 But in order to ensure that the rates at that  
24 time are not unjust and unreasonable as you have  
25 suggested it would be our recommendation that the

1 waiver extends to August 22nd so we waiver pricing is  
2 in effect during that time and then we would  
3 implement this on automated feature on August 18.

4 Does that make sense?

5 MR. HADDAD: Yes.

6 MS. McKENNA: Thank you.

7 MR. THOMAS: Let me elaborate because I  
8 understand that. This is one reason why Mike  
9 mentioned that where one is called a motion or a  
10 supplemental or whatever under the 206.

11 My concern is if we do not think through that  
12 clearly to make sure that happens, we are still in  
13 that arena of what if the Commission, where somebody  
14 wants to do something beyond automation which is not  
15 necessarily a tariff modification, but what they may  
16 do with the tariff modification, that is part of the  
17 conference today is to understand that what those  
18 fixes may be, so absent that, we would be concerned  
19 as to a standardized type of process that it gets  
20 missed.

21 MS. McKENNA: Yes, that is exactly right. We  
22 are both trying to address the same issue.

23 I am not quite sure what the appropriate label  
24 on the pleading is whether it be a motion, I will  
25 have to think about that and consult with my to her

1 attorneys and we will put forth a pleading that  
2 explains that procedural request if you wish so that  
3 it is clear and how that moves along.

4 I do recognize that based on how we are  
5 proceeding once established the Commission may act on  
6 or before June 22nd with additional requirements or  
7 different requirements, but we are hopeful that this  
8 proposal that we will shortly be discussing, as soon  
9 as I stop talking, will address maybe issues that we  
10 have been discussing that we think is a good  
11 solution.

12 That is our hope.

13 MS. SHIPLEY: Something to explain here also is  
14 that the Commission has approved extensions of the  
15 waiver a number of times and there is a little bit  
16 fatigue on the Commission for that and so you and  
17 Staff would have to make a really good case. I think  
18 there is a potential for that, but there is some  
19 fatigue there.

20 MR. ROTHLEDER: Moving into Session 3, we were  
21 starting to talk about solutions, but before I do  
22 that, this is just a follow up to PowerX that  
23 triggered in my mind the question about the requests  
24 for imbalance quantities.

25 I don't think I have done a very good job of

1 making sure that it was understood that in some of  
2 these cases these data issues or the information flow  
3 will have an impact on artificially inflating the  
4 imbalance needs relative to what EIM was intended to  
5 do or what the imbalance energy needs would have been  
6 had it been fully informed.

7 I wanted to mention that because it is not just  
8 about recognizing all the capability, but we would be  
9 continuing the efforts of making sure that imbalance  
10 needs themselves correctly reflect the actual  
11 conditions.

12 There are times when those can be inflated  
13 because of the data issues. Does that make sense.

14 MS. SHIPLEY: I missed the beginning. Could you  
15 bottom line what you just said.

16 MR. ROTHLEDER: It was really in response to  
17 PowerX's request that triggered in my mind, and the  
18 request was, "Can you provide the imbalance needs for  
19 every interval?"

20 All I'm suggesting is that the needs of every  
21 interval that were calculated determined, and they do  
22 not exist as to a number, they really exist as a  
23 product of the overall dispatch.

24 All I am suggesting is that those needs could  
25 have been artificially inflated and do not reflect

1 actual conditions, but they reflect the underlying  
2 information flow issues and they may not reflect the  
3 actual conditions that the EIM was intended to cover.

4 MS. SHIPLEY: I got you and thank you for that.  
5 Actually the comment has set off Session 3, so let's  
6 get started.

7 MR. ROTHLEDER: Before going into more details  
8 of the concept that we are considering, and the to  
9 her solutions, I thought it would be good to have  
10 Scott Harvey. Scott is a member of our markets  
11 surveillance committee at California ISO.

12 He has a great deal of experience with to her  
13 ISOs and it will be worthwhile to have him share the  
14 experience and some of the parallel things that are  
15 happening in New York ISO and MISO as we kind of  
16 discuss conceptual solutions.

17 MR. HARVEY: I am an individual member of the  
18 market surveillance committee and to her members are  
19 here as well.

20 My views and my statements reflect my own  
21 individual opinions, they are not a collective  
22 opinion of the market surveillance committee.

23 Also through my to her affiliations, I do FDI  
24 consulting, I consult for the MISO, and the New York  
25 ISO, and these comments, again, are my individual



1           opinions that do not necessarily reflect the opinions  
2           of those organizations.

3           Most of my comments are pretty factual though.  
4           They will go historically to those organizations that  
5           have seen the same kind of ramp constraint, even the  
6           California ISO fixes the kind of information flow  
7           problems that they have had, the phantom  
8           infeasibilities, the experience shows when you run a  
9           five-minute dispatch they are going to continue to  
10          see those infeasibilities.

11          I will talk about the kind of steps that MISO  
12          and NYISO have taken and where they are now and then  
13          briefly talk about how they got there because that  
14          also is relevant.

15          Going back to the infeasibilities, it is not  
16          uncommon for system operators that balance the system  
17          on a five-minute dispatch you find that they cannot  
18          balance in every five-minute dispatch interval with  
19          their on dispatch resources.

20          Both the MISO and NYISO have that  
21          characteristic. They send out five-minute dispatch  
22          instructions.

23          If you send out 15-minute dispatch instructions,  
24          you may not have infeasibilities in your dispatch,  
25          but you're still in the same problem balancing load

1 on a 5-minute basis, but it doesn't show up.

2 But like the CAISO, the Midwest ISO, and the  
3 NYISO, send them under 5-minute dispatch instruction  
4 and over the years they have had this same problem of  
5 being unable to be balanced on a 5-minute basis.

6 There are places and papers that you can go to  
7 to see where this is talked about.

8 The New York ISO and the Market Issues Working  
9 Group, on June 21, 2010, Sean Johnson had a  
10 presentation leading up to a discussion of changes in  
11 the penalty factors which went through and portrayed  
12 the infeasibilities over the last 40 years in the  
13 MISO which ranged 1.4 percent to 1.0 percent in terms  
14 of shortages of regulation at the 5-minute intervals.

15 To get that information, everybody can pull it  
16 up, and we can always put it in written form in the  
17 comments so no one loses it.

18 There is a MISO filing letter in Docket ER  
19 12-1185 which was the filing letter for the spending  
20 reserve shadow price, and in the filing letter, and  
21 in Van Nys testimony, they had some statistics on  
22 spinning reserve shortages and relaxation on the spin  
23 constraint in the Midwest ISO for the previous year.

24 There's another analysis relating to the ramp  
25 capability product where we are looking at shortage

1 events in connection with developing that in the MISO  
2 and it is the fifth MISO Stakeholder Fifth Technical  
3 Workshop Ramp Capability pleading on April 14, 2012,  
4 and there is some data on pages 45 to 47.

5 These are publicly available and there are to  
6 her things where they have done disconnect  
7 calculations and that is out there for everyone to  
8 look at.

9 This is a good starting point to recognize that  
10 there is nothing really unusual in terms of ending up  
11 when you are doing a 5-minute dispatch having  
12 infeasibilities around 1 percent to half of a percent  
13 of the intervals.

14 Given that you have that kind of problem, and  
15 that is at issue, what is the approach the MISO and  
16 NYISO have taken?

17 The basic philosophy is we want to relate the  
18 prices in those intervals rationally to the steps we  
19 take to deal with that imbalance.

20 We need to recognize as those ISOs recognize as  
21 in PacifiCorp and the CAISO have been talking today  
22 is that there are to her resources, there are  
23 regulation capability, the right of spinning  
24 reserves, there are to her resources that are used to  
25 balanced that.

1           Neither the MISO or NYISO at any time has saved  
2           a \$1,000 penalty price for when they run out of ramp  
3           capability.

4           Rather they have had a system of penalty prices.  
5           The current penalty prices that the New York ISO uses  
6           when they have these short term ramp capabilities the  
7           first thing they do is release regulation up to 25  
8           megawatts of regulating capacity at the penalty price  
9           of \$80.

10           It is not \$1,000, it is \$80, because Operations  
11           feels that that is just not that big a deal.

12           We want to maintain that and we set an \$80 ramp  
13           capability penalty so we retain all of that  
14           regulation if it is cheap, but it is not worth more  
15           than \$80 of ratepayer money to keep that rate and  
16           that is what we're talking about.

17           We are talking about how much ratepayer money do  
18           we spend for the extra regulation capability and over  
19           the years they have evolved at \$80 for the first 25  
20           megawatts and then they relax up to 80 megawatts for  
21           the penalty price of \$180, and more than 80 megawatts  
22           relaxation goes to \$300.

23           It appears for relaxation, and this is all in  
24           the tariff, of how you make more capability and it  
25           flows automatically into the dispatch those resources

1 are dispatched on a least-cost basis, and in the end  
2 what would have happened if you did not release it,  
3 you still would have in the end used your regulation  
4 capability to balance load through AGC.

5 But by putting in the dispatch we send out a  
6 rational signal that tells the market and people who  
7 incent the generation of resources to have that rate  
8 ramp capability and the pricing, we try, we think  
9 rationally related to the importance of having that  
10 additional ramp capability.

11 The NYISO has additional penalties and at \$450  
12 they relax Eastern spin, a 10-minute spin, and they  
13 relax regular spin at \$500, those are more serious,  
14 that's when you're getting into a more tighter  
15 situation, but in the end we are going to balance  
16 load and generation.

17 What we are doing is we're saying, "We will  
18 balance load and generation and we're going to send  
19 out a series of price signals depending on how far we  
20 dip into those to her resources and do it."

21 MS. SHIPLEY: I am sorry, but ...

22 MR. HARVEY: Let me go on for 10 seconds. There  
23 is one last, unloaded prices, and it is only \$25 and  
24 that is just for Eastern spin and there is also the  
25 ISO and NYISO is a targeted carrying a certain amount

1 of spin on the East versus the West, but it is not a  
2 big deal.

3 If we can solve ramp and straighten the East  
4 just by carrying the same amount of spin in the West,  
5 we do that for a \$25 penalty because Operations feels  
6 that that is just not a big deal.

7 We spend a little bit of ratepayer money to keep  
8 that spin in East but not more than \$25.

9 MS. SHIPLEY: I appreciate your passion on this  
10 issue. A lot of FERC share your passion on these  
11 issues and I am sure that you folks do as well.

12 Have you been professor before?

13 MR. HARVEY: No.

14 MS. SHIPLEY: It sounds like what you're  
15 suggesting is a graduated response rather than this  
16 sort of cliff response?

17 MR. HARVEY: Right and we rationally relate the  
18 price. It is not perfect. You can go back and look  
19 at the filings and maybe justify these things, so we  
20 are reaching up for justifications and how to come up  
21 with those numbers and it is not pretty.

22 It's a lot like making sausage. You try to talk  
23 things over and then arrive at a consensus of what  
24 seems like to be a reasonable value for the real  
25 reliability value of that because the ratepayers in

1 the end pay for it. That was the New York ISO and  
2 where we are now.

3 Where MISO is now is as a result of that spin  
4 filing I mentioned, they release 10 percent of their  
5 spin at a shadow price of \$65.

6 Again, it is not anything like \$1,000. It is  
7 \$65. And then they release more spin at \$98 and they  
8 have higher penalty prices for releasing regulation.  
9 That is their operating philosophy.

10 Of course, each set of operators have their own  
11 views on how they want to do it, but that is the same  
12 idea. They wanted those and that filing, that docket  
13 I gave you about the spinning relaxation there is a  
14 lot of talk about why they wanted to do this to  
15 better reflect the cost of the spin.

16 Now, how did we get here? The values I read for  
17 the MISO are the ones that have been in place since  
18 2011.

19 When we started in 2005 we put in a constraint  
20 relaxation when New York made a major change in  
21 software, they went from the old Power Pool software  
22 to the new ISO software in 2005, and learning on  
23 their experiences in operating the old software we  
24 put, and FERC approved these kinds of shadow prices,  
25 they were higher at that time what we did for

1 regulations is we released 25 megawatts at a penalty  
2 price at \$250 and then more than 25 megawatts was at  
3 \$300.

4 That was a lot higher so you can see that the  
5 tendency in what we decided between 2005 and 2011, is  
6 we should relax more of that regulation at a lower  
7 price to keep the upper end.

8 The to her changes back then, we only get a  
9 shadow price of \$150 on Eastern 10-minute spin but we  
10 increase that to \$450 in 2011 because Operations  
11 wanted to go the to her way.

12 They wanted to make sure we kept the 10-minute  
13 spin and we incurred higher costs to start units to  
14 have it available. That's the second.

15 But there was an earlier part to this because  
16 when we started operating in November 1999, the  
17 software was the old SED software that had a hard  
18 constraint. What we built into it was a feature that  
19 tracked the shadow price of the load balance  
20 constraint and a transmission constraint so that  
21 whenever they spiked for one interval, the number is  
22 more than 100 hours in the shift change in shadow  
23 price in one interval we release some of the  
24 regulation.

25 Then we took it back to the next interval so



1 that if there was a one interval price, we said, "We  
2 are not going to take some extremely expensive action  
3 because it is not worth it for one interval," and  
4 that was less sophisticated software.

5 It did not do intertemporal optimization like  
6 the California ISO software does now or the New York  
7 software does now, so they can take that into account  
8 as the Operators had to do that on their own.

9 But we knew that it wasn't cost effective to  
10 spend a lot of ratepayer money for something that is  
11 probably just a one interval.

12 You can see this evolution of thinking from  
13 something crude in November 1999 that we implement in  
14 the software that we had and the New York ISO had  
15 guys that actually changed the code, we didn't even  
16 have to go through the vendor, and then we thought  
17 about it, and in 2005, we came to you with a more  
18 elaborate design, it was more thought out, but again,  
19 learning from our experience we do not want it to be  
20 \$1,000. We want to have it rationally related.

21 MS. SHIPLEY: Yes, I think we got the point.

22 MR. HARVEY: Yes! Okay! And there is MISO. I  
23 will do this more quickly but there is one proceeding  
24 that I do want to get out in front of you.

25 The MISO, they made the spin finally, but before

1 that they didn't have any pricing, they just relaxed  
2 spin and that was true from 2009, and that is when  
3 they implemented the spin, so there wasn't pricing.

4 Before 2009, MISO was like EIM, and remember,  
5 MISO had independent balancing authority areas, and  
6 the independent balancing authority areas were  
7 balancing their own generation on AGC, and they were  
8 still in their own reserve activation groups, and  
9 they were doing the same thing that PacifiCorp does,  
10 they had capacity that the MISO dispatch didn't see.

11 If you go back to ER 06-1099, that was filed on  
12 June 5, 2006, you will see that MISO went to you, and  
13 you approved it, to let them go into that range  
14 between the E-CON Max that the balancing authorities  
15 gave them on their unit to the emergency upper limit  
16 to say, "We really don't want to really run out of  
17 ramp capability, don't get really high, we want to be  
18 able to go into that range."

19 Especially what they were looking at is, "We  
20 don't want the operators to commit an expensive unit  
21 to solve a ramp problem that we can solve by going  
22 into the emergency range for a couple intervals."

23 That's my statement.

24 MS. SHIPLEY: I assumed, and I assume CAISO and  
25 PacifiCorp have as well and that will be reflected in

1 their proposal.

2 MS. MCKENNA: I took as many comments as  
3 possible, but yes, I can talk to Scott at any time,  
4 that is right. I will pass the microphone now over  
5 to Mark who will start speaking about our proposal.

6 MR. ROTHLEDER: Thank you, Scott, and thank you  
7 for the discussion of the proposal that I will be  
8 using in Slide 14 as the guiding visual to explain it  
9 as it will make a lot of sense as a result of Scott's  
10 explanation at this point.

11 What you are showing here is an illustration of  
12 a stack and the stack that I want to point out, first  
13 off, is the upper participating capability.

14 This is the EIM participating resources. This  
15 is the ramp limited, outage limited constraints of  
16 the voluntary offer bids.

17 In most cases we have already talked about  
18 earlier in the 95 percent plus of the cases the  
19 imbalance needs, what is represented by the imbalance  
20 needs is that green arrow, that quantity, that  
21 megawatt quantity of imbalance needs does not exceed  
22 the upper limit of the bids as constrained by all of  
23 those things I have described.

24 That is a feasible result, and a majority of  
25 results are feasible and prices are rational and

1 everything.

2 It is the Case 2 that we are talking about.

3 Case 2 is basically where the market has exhausted  
4 those voluntarily offered bids, but yet the balancing  
5 area still has all of those things in the pool that  
6 are represented above the line of what was called the  
7 upper limit of bids.

8 There is to her capability that may not be able  
9 to bid in for whatever reason.

10 There is regulation and some of that regulation  
11 may be also doing load following and then you get to  
12 the upper end of contingency reserve which is really  
13 their reserve for contingency events.

14 Nonetheless, as you go up that stack, these are  
15 the tools that the balancing area has available up to  
16 the physical limits of all the resource capability.

17 The concept of the proposal is when you get to  
18 that red arrow, rather than setting the price based  
19 on this administrative penalty value of \$1,000, it is  
20 recognizing the value and the physical quantities of  
21 availability of those additional capabilities the  
22 balancing area has.

23 Some of these are pretty straightforward.  
24 Actually, you do not need any changes. It is a  
25 matter of how do the balancing areas or the

1 participating resources find ways to maximize the to  
2 her capability that could be bid in and should be bid  
3 in, how do you move that from the to her capability  
4 to basically being in the upward participating  
5 capability thus increasing the stack that is  
6 basically the economic bid stack that is available.

7 That is part of the learning process and I think  
8 PacifiCorp is in the middle in continuing in that  
9 learning process and they can elaborate some of the  
10 more recent things they have been doing to try to  
11 move some of the to her capability to the upper  
12 participating capability.

13 You go beyond that point and there starts to be  
14 some operational restrictions around the capability  
15 that limit the ability for the resources to actually  
16 participate as a participating resource, but that  
17 capability should still be recognized by the market  
18 solution.

19 That is where the solution needs to develop ways  
20 of recognizing either the events or the conditions in  
21 which we should be recognizing that additional  
22 capability and pricing accordingly.

23 At the same time we want to make sure, and while  
24 we're not dispatching necessarily specific capacity  
25 capability, that remains under the balancing area's

1 control.

2 We are informing the balancing area of the  
3 quantities that are necessary, but they are taking  
4 the action to actually dispatch it.

5 We are pricing accordingly, but we are also  
6 doing this in a way that ensures that we are not  
7 relying on that capability to export out of the  
8 system.

9 That is part of the management of the  
10 restrictions around that capability.

11 We can leverage some of the things that we have  
12 got designed into the system. Specifically, for  
13 example, we talk about the greenhouse gas mechanism  
14 to limit a resource that cannot be exported and  
15 support transfers.

16 There are ways to leverage that capability so  
17 that we recognize that some of this capability cannot  
18 support transfers out of the area.

19 If we do that we can basically only utilize this  
20 capability in the economic order that it should be  
21 used relative to the value of that capability, but  
22 also based on whatever the operational restrictions  
23 are that you should be using it for.

24 For example, a contingency reserve you should  
25 not be using that unless you have a contingency

1 event, a DCS, disturbance contingency event.

2 If we can detect automatically that that event  
3 happened, we can then make the market systems  
4 recognize, "We will just account for that, the  
5 balancing area is going to use that, but we are now  
6 leveraging the market system to recognize that while  
7 the balancing area is in parallel deploying those  
8 reserves."

9 By doing that you close this informational gap.  
10 You no longer rely on the operators to manually  
11 inform the operator of what resources they are  
12 manually deploying the reserve at, but you are rather  
13 doing it automatically at the time right after the  
14 event has occurred and as long as we can detect the  
15 event and we can recognize that capability.

16 All I am suggesting is that there are some  
17 details that have to be worked out. How do you do  
18 this to verify the quantities are right and they are  
19 representative of the physical conditions?

20 You don't want phantom capability here to be  
21 accounted for. You want actual capability.

22 That's one.

23 What is the price that we should be getting when  
24 we go into the different levels of recognition of  
25 these capabilities?

1           We believe there are multiple ways of doing that  
2           and we have not gotten to that level of detail which  
3           is the best way, but perhaps it could be bid in by  
4           the EIM entity itself or perhaps it is an  
5           administrative value.

6           Whatever it is, there needs to be a mechanism  
7           that establishes that price, just as Scott Harvey  
8           suggested that the New York ISO and MISO had  
9           established the penalties at which they relax the  
10          constraint in price.

11          There is quantity, there is the price, and the  
12          third component is what are the limitations and what  
13          are the events around which we can start dipping into  
14          those capabilities and what are the criterias around  
15          that?

16          That is the third piece and that is where you  
17          get to where you cannot export this capability. You  
18          can only get to this export when you have had a power  
19          balance constraint relaxation in the first place.

20          Those are the criterias of use.

21          If you can work out those details which we are  
22          very motivated to do, then that is a rational  
23          workable solution to automating the recognition.

24          At the same time all of these to her learning  
25          and to her things that we have talked about earlier



1 are implemented to their maximum ability, this kind  
2 of closes that last gap out of how do you automate  
3 the recognition of this additional capability that  
4 the balancing area has available.

5 MR. RISTANOVIC: Just a couple of things that  
6 Mark described. We are thinking about this change as  
7 actually not requiring major market redesign.

8 So these additional capability that we are  
9 talking about would be about flexibility requirement  
10 that we have today.

11 So you have the same way of calculating all four  
12 of the requirements to meet the specific requirement  
13 that have to be bid and satisfied with the EIM bids  
14 and then this should be above and beyond that we did  
15 not count against that infeasibility.

16 There should be in addition, but deployed in  
17 special circumstances.

18 As I said earlier today, we are thinking to  
19 leave this up to BA to decide how much of that  
20 additional capacity they have.

21 They want to protect from not being economically  
22 expert to to her BAs, so there is the option there to  
23 have a piece of that to be available for export and  
24 how they want to do deal with this additional  
25 capacity.

1           As Mark said, we have additional automatic way  
2           to recognize circumstances in which we are deploying  
3           this so we can decide to deploy additional operator  
4           reserves, DCS.

5           By doing all of this it is quite different from  
6           what New York and MISO do because this is part of  
7           their co-optimization and managing reserves.

8           This can maintain circulation of reserve  
9           functions for BA. This was originally asked  
10          automatically deploying those additional capacities  
11          and if they wish they can be bid this at zero price  
12          because we have mechanisms to guarantee that we are  
13          not going to displace anything else that was  
14          dispatched before with infeasibility.

15          In to her words, this capacity will be deployed  
16          only for the portion of the visibility that is left  
17          when all economic business in the EIM market are  
18          deployed.

19          There is a lot of flexibility as Mark said and  
20          we can deal with this in different ways in still the  
21          kind of concept of plus plus, but we are quite  
22          confident that we can work out some sort of solution  
23          and maintain all the principles for the EIM market  
24          design impact.

25          MR. ROTHLEDER: I can take some questions, but I

1 do want to hand it off to Stuart because I want have  
2 him explain a little bit about the to her capability  
3 and what they are doing to move some of that to the  
4 dispatch capability.

5 MR. SOTO ARRIAGADA: How do you ensure that this  
6 extra capability that you are going to have available  
7 coming into the market displacing of the reserve that  
8 is coming in at lower price?

9 MR. ROTHLEDER: There is an important  
10 distinction here and I want to be very clear.

11 These are tools that the balancing area has. If  
12 these tools are tools that they can use and the costs  
13 of those tools are at a lower cost in a submitted bid  
14 they should legitimately displace the submitted bid.

15 That is a tool the balancing area has. This is  
16 somewhat unique to the fact that the EIM is an  
17 operation of a balancing area first and EIM  
18 overlaying on that.

19 We have to recognize that the balancing area has  
20 that ability. We should not remove those  
21 capabilities from the balancing area because you have  
22 implemented an energy and balance market.

23 I distinguish that from the California ISO where  
24 those two operations are happening in unison through  
25 the co-optimization process as I described earlier.

1           To remove all of their tools from their toolbox  
2           at the value at which they and the cost of those  
3           tools would be incorrect and probably inappropriate.

4           MR. RISTANOVIC: Let me address the question  
5           specifically. In our interpretation we have  
6           something called scheduling run and pricing run.

7           In the scheduling run we are going to deploy all  
8           the dispatch business we have and as a result of that  
9           optimization we may end up with what we call  
10          infeasibility balancing question, let's say, the 50  
11          megawatts.

12          Everything else is stack bids, they are at  
13          economic prices and as we have today discovery  
14          economic bid and scheduled for that bid.

15          Only that portion of 50 megawatts will be  
16          subject to deployment for this so we cannot  
17          substitute anything else that is already deployed to  
18          cover bonds.

19          We cannot physically substitute. We are  
20          limiting how much you get in pricing run from these  
21          additional capacities.

22          So from that point of view the normally  
23          displaced capacity is already scheduled based on  
24          economic order.

25          Now price wise depends on how you bid that

1 section. If you bid it at zero price then that  
2 segment that you are bidding is going to the lower  
3 end of the stack and you will keep the same price you  
4 had with the last economic bid.

5 If you want to protect that regulation you can  
6 bid that high price that is called the stack you can  
7 bid it at \$80 or \$100, and if the BA wants to value  
8 that segment, and then it can be higher or lower than  
9 the last economic bid because nobody is going to bid.

10 There is enough flexibility there, and then  
11 again, if you don't have enough, if you do not have  
12 50, if you have 40, and we need additional 10, then  
13 the third part will kick in and that is its true  
14 capacity because we exhausted all the economic  
15 ability of what BA produced to cover for that.

16 MR. SOTO ARRIAGADA: Just to clarify. If you  
17 have 60, you still only have 15 to the market.

18 MR. RISTANOVIC: We don't know how much we are  
19 going to have. They have to assume whatever they  
20 have but if you have 60 deficiency in the scheduling  
21 run from this start we will get only up to 60.

22 MR. ROTHLEDER: But you use the scheduling run  
23 to discover the quantity of the infeasibility.

24 Once you discover the quantity of the  
25 infeasibility then you go the pricing run and bring

1           only that quantity of that additional capability at  
2           whatever these prices that we determined are the  
3           right prices to use and then it is reoptimized  
4           through the pricing run and the dispatch will reflect  
5           that.

6           MR. SOTO ARRIAGADA: I understand that. Thank  
7           you.

8           MR. ROTHLEDER: There are details there that we  
9           could discuss here, but we are confident that those  
10          interactions can be dealt with to only get into this  
11          capability when there is a feasibility, but after  
12          such for the right economic order relative to the to  
13          her side.

14          MR. RISTANOVIC: And we are confident that we  
15          can do it because we already did it for GAG for this  
16          improvement for year one enhancement and we can  
17          declare fortunately our capacity to export to  
18          California and a similar concept we can implement to  
19          limit movement of that piece of capacity to be only  
20          for a physical portion of the scheduling run and what  
21          we are looking for is to find a way to expend  
22          functionality to make sure that the BA does not  
23          export that.

24          MR. SOTO ARRIAGADA: Yes, the two portions  
25          together make sense.

1           MR. ROTHLEDER: I would like to, unless there  
2           are any questions, hand this off to Stuart to give a  
3           little bit more explanation on the piece that I call  
4           learning and that is what they are doing, and what  
5           kind of resource capability they are trying to move  
6           in from the to her capability and move it into the  
7           participating capability.

8           MR. KELLY: Before I talk about the capability.  
9           Given the improvements that we have seen to date, it  
10          is important to note that the normal size of the  
11          infeasibility is typically less than 50 megawatts.

12          It is not infrequent that we see maybe eight or  
13          nine megawatt type deviations and that is worth  
14          bearing in mind with the system that peaks around  
15          12,500 megawatts and a deviation can easily be  
16          covered, but plants are already probably deviating  
17          more to control ACE because the market doesn't have  
18          the ability.

19          With that said, in terms given the market  
20          visibility, that definitely it will help as  
21          explained, but will not completely eradicate  
22          infeasibilities and that message was well delivered  
23          by Scott. PacifiCorp is currently working on making  
24          bids available for all configurations.

25          It is gas and coal plants, as I mentioned

1 earlier, and currently the market, well, up until  
2 yesterday actually, the market only had bids in all  
3 configurations for coal.

4 As of yesterday we actually went into production  
5 with bids in all configurations for gas plants.

6 We are also bringing in additional resources.  
7 We are looking at Swift to resource what we have  
8 tested extensively because it was a relatively  
9 complicated hydro plant that was downstream of the  
10 main hydro plant, that we wanted to bid into the  
11 market and there was some latency there that we had  
12 to model, so that would be an additional 100  
13 megawatts in the West and we are currently looking at  
14 bringing in the Gadsby Units 1 and 2 that is  
15 currently on outage and bringing them in as  
16 participating resources and then an additional 120  
17 megawatts.

18 On top of that, PACE, we have the demand  
19 response capability as explained earlier in the  
20 conference, we had already broken that in my response  
21 or non-confirming load out from the conforming loads  
22 and improved load forecast, so we provide that  
23 information to the market.

24 On top of that, we will actually be providing to  
25 the market bids associated with that demand response



1 of 445 megawatts.

2 But I will go back to the point that it is very  
3 important that we are not using a sledge hammer to  
4 crack a nut here and not tripping a demand response  
5 when we have already covered that 8 megawatt  
6 deviation through when the plants are falling for  
7 ACE.

8 MR. RISTANOVIC: Flexibility is a very important  
9 point to follow up. As you see our approach is to  
10 maintain flexibility requirement on generators and  
11 this is up for dispute and is described, we are going  
12 to have probably in this market that Mark is talking  
13 about at least 400 MWS of industrial load demands a  
14 response that we are not going to count against  
15 flexibility because you only use that very rarely.

16 Because if you count it against flexibility it  
17 has to be available all the time and you do not want  
18 to be moving this emergency response all the time.

19 We are letting this short gas unit, which is  
20 also very expensive, they also may be the  
21 infeasibility stack or above infeasibility stack, but  
22 the bottom line is that we feel that we have enough  
23 capacity.

24 We have evidence that we have enough capacity.  
25 We just need to learn how to organize that capacity

1           within operating practice with PacifiCorp and how to  
2           inform the market to use it appropriately, the  
3           appropriate frequency at appropriate prices.

4           We think this is a big step in the that  
5           direction because we see in the PAC typically 300 to  
6           500 megawatts of available capacity that we don't  
7           have access to and there are various reasons why PAC  
8           does not want to keep that in the market all the time  
9           because you do not want to be moving these things too  
10          frequently.

11          MR. ROTHLEDER: Are there any questions?

12          MR. BARAZESH: Both the ISO and DMM reports talk  
13          about some modeling changes that were done to  
14          represent the change, the representation of the  
15          regulation in the PacifiCorp units and these changes  
16          were implemented in March.

17          How did those changes relate to this discussion  
18          that you just had? Is it the same discussion or was  
19          it a different exercise?

20          MR. ROTHLEDER: It is different because that  
21          goes to how PacifiCorp is managing and informing the  
22          market of their reserves.

23          I will give this to Stuart and Petar, but  
24          effectively, prior to that they would have to limit  
25          the amount of bids at the T-75 minute level based on

1 the expectation that what was providing reserves.

2 The reality is that their management reserves is  
3 much more dynamic than that. They move reserves  
4 around intrahour from resource to resource as  
5 necessary and the mechanism they are using now  
6 leverages the outage information system to do that  
7 more dynamically. Now I will give it to Stuart to  
8 explain that more.

9 MR. KELLY: Effectively the T75, we have the set  
10 up for the hour and that set up is based on best  
11 information at that time, but obviously there is  
12 forecast error that comes and in hour they have to  
13 deal with.

14 Irrespective of placing all tests at T40 for  
15 sufficiency, or flexed, those things will happen in  
16 terms of varied deviation, or whatever, we have to  
17 deal with, what PacifiCorp figured out is obviously  
18 we are tied at T75.

19 However in order to make intrahour changes as  
20 long as we made the bids available on all  
21 configurations as well as and restricting what the  
22 plan can do further based on the set up we had going  
23 into the hour using the outage system we can actually  
24 move as we move reserves around make more available  
25 to market to cope with that deviation and overall

1 forecast error within the hour.

2 So that's how we are handling it because  
3 previously we were out of the market the way we had  
4 it set up from T75.

5 MS. EDMONDS: Stuart is articulating an  
6 additional learning curve issue.

7 We did not realize that it was an unintended  
8 consequence that defining our setup of a T75 was  
9 going to result in essentially us being locked into  
10 that position for 135 minutes, 75 minutes before  
11 operating hour and then the 60 throughout the real  
12 time hour.

13 What we have come to as a workable interim  
14 solution is a manual process using the outage cards  
15 to better inform the market about how we actually  
16 manage reserves dynamically through the hour and we  
17 came to a manual solution what we are thriving to is  
18 more automation in the market that provides the  
19 market that same information about how we are  
20 managing reserves.

21 MR. BARAZESH: This solution has been  
22 implemented and has been in operation since March.  
23 Is that true?

24 MR. KELLY: Part one of the solution was  
25 implemented on March 9 and as I said yesterday, the

1 mean beneficial component comes when you actually  
2 enter bids in all configurations which was all  
3 internal as of yesterday.

4 From yesterday, I would expect continued  
5 improvement in the frequency of the infeasibilities.

6 MS. EDMONDS: But inherently it's still a manual  
7 process and a theme that we have certainly hit on  
8 several times is any time it is a manual notification  
9 to the market you are introducing time lag and human  
10 input error opportunities.

11 MR. RISTANOVIC: Bid solution is not  
12 implemented, not even a part of first stack. Yes,  
13 PAC has been in more of that without protection and  
14 we are not doing this automatic deployment only with  
15 infeasibilities.

16 That is something that we are proposing to do by  
17 August, but at the moment that whole process is only  
18 deploying that part is not in the system and we don't  
19 have protection against that of the BAs.

20 But we see impact of them bidding the capacity  
21 you can see a significant reduction in  
22 infeasibilities especially in 15 market.

23 MR. BARAZESH: That was my question. To the  
24 extent it has implemented so far, what is your  
25 experience with that?

1           Do the figures, the capacity you presented in  
2 these slides, that come from Slides 10 and 11, is  
3 that capacity there. To what extent have you  
4 actually been eating into the contingency reserve  
5 regulation requirements?

6           What is your experience with that?

7           MR. RISTANOVIC: Whenever we have  
8 non-infeasibilities, they play the role to calculate  
9 those numbers, but we have to remember the main  
10 purpose of the U.S. market and the purpose of the  
11 U.S. Market is not to tremendously increase  
12 flexibility required beyond any BA.

13           We have to resolve flexibility that will reflect  
14 the needs of all following and agree to that.

15           So if you put 1,000 MWS of flexibility and 6,000  
16 MWS that the system will never have price spikes, but  
17 then the crossover in the system, you cannot -- you  
18 are looking to find the right balance and to put two  
19 in control of BA to decide we are to deploy these to  
20 her things and that is the main goal and that is why  
21 we need a solution.

22           MR. BARAZESH: That I understand is a  
23 discussion, the preamble to this discussion.

24           What my question is: It is just some experience  
25 with this in particular to the extent that you have

1 actually use your reserve capacity for this purpose.  
2 How frequently and to what extent is that?

3 MR. RISTANOVIC: If that operational experience  
4 is available.

5 MR. KELLY: I will let Mark quantify on the  
6 reserve component, but to the point, the graphs on  
7 Slide Numbers 10 and 11, are of February 2015, so it  
8 doesn't represent the increased capacity that will be  
9 getting bid into the market, but what you will see  
10 and the respective BAs effectively the price will  
11 diminish.

12 MR. ROTHLEDER: There's a little bit of  
13 confusion. Their management is basically telling us  
14 what capacity we cannot dispatch into.

15 They are doing that dynamically through the use  
16 of the outage management that they are maintaining  
17 their contingency reserve and that is demonstrated by  
18 the 8, 9, 10, and 11, is they are maintaining that,  
19 but if there is anything additional that is beyond  
20 their minimum contingency reserve requirement this  
21 has the ability to more dynamically make that  
22 available, but they are not releasing at this point  
23 their minimum contingency reserve requirement.

24 MR. RISTANOVIC: The to her change that is since  
25 March before that they were not bidding the whole

1 range.

2 If you do not bid the whole range after T-75,  
3 you have the time to move things around because you  
4 are limited by bid limit.

5 What they are doing since March in many units  
6 they are bidding the whole range and restricting us.

7 There is more flexibility now to use that range  
8 that is restricted, but there is still a bid for it  
9 because there is no bid after T-75 mark, you cannot  
10 use it so that is a big change and a big help.

11 MS. MCKENNA: I would like to note that Mr.  
12 Barazesh's question with regard to the crypted slides  
13 that we represented, where we represented reserves,  
14 we will have another opportunity as we go forward  
15 reporting to the Commission and those slides will be  
16 part of the reports that we will provide, so the  
17 changes over time will be reflected in the next  
18 coming reports.

19 I will just remind everybody that that we did  
20 suggest in our last report that we filed in April  
21 that we will be filing one that covers all of March,  
22 that one will not have any changes that this these  
23 practices might have, but as you go forward in the  
24 months we will be providing the additional data for  
25 the annual seat transitions over time so that will be



1 reflected in our data.

2 MR. RISTANOVIC: That is pretty much a  
3 high-level conceptual description of the proposal.

4 There are a few to her things that we can talk  
5 about improvements that are in the pipeline, so if  
6 you have more questions about this one.

7 MR. THOMAS: To follow up. I would like to step  
8 back to the first proposal and make sure I understand  
9 it.

10 You talked about that there's going to be a  
11 learning curve for the ability to deploy additional  
12 resources on the system and upper limit of the bids  
13 is over, that is, the individual solution.

14 What I would like to know is, if either party at  
15 this juncture knows whose responsibility at whatever  
16 levels, there is the learning level, I heard a lot  
17 today about how much PacifiCorp is going to take on  
18 with automation, how much does CAISO have to do based  
19 upon your proposal at each step.

20 The learning curve might be one thing, but as we  
21 go farther, because it sounds an awful lot like as  
22 Mr. Harvey was reflecting, what is proposed is a  
23 lower bound rather than a \$1,000 limit, you already  
24 have a flexible limit, so do you maybe want to lower  
25 it or am I missing something?

1           MR. ROTHLEDER: Are you talking about the  
2 flexible ramping string?

3           MR. THOMAS: We can take it in two parts.

4           MR. ROTHLEDER: In terms of implementation of  
5 the proposal and when I talk about the proposal it is  
6 really this automation recognition of the available  
7 capability.

8           There's some work on both sides, but the  
9 majority of the work would be on the ISO side of  
10 doing the proper recognition and accounting for that  
11 capability.

12           The balancing area role is making sure that they  
13 inform us about the quantities and the criteria when  
14 it can be used in terms of when you got to  
15 feasibility when that particular type of capability  
16 can be used.

17           And thirdly, and this depends on the ultimate  
18 solution of how are its practices, but I expect the  
19 balancing area would have some role in determining  
20 that price as well.

21           The second question, though, is in terms of,  
22 "Can you just do this by using the flexibility  
23 constraint?"

24           I don't think you can because flexibility  
25 constraint, when you just do that, you just use the

1 parameter of flexibility constraint and set the price  
2 there, it does not do the job of recognizing what the  
3 physical limits are about the capability that you are  
4 relying on.

5 There are legitimate reasons why there will be  
6 graduated prices depending on which capability you  
7 are giving into to solve that infeasibility and I  
8 think the flexibility requirement doesn't do  
9 sufficient job recognizing that.

10 MR. THOMAS: Thank you. I appreciate that. Do  
11 you have a sense, this is for Petar or Mark, what  
12 type of work that CAISO is going to have to do?  
13 Software? Physical?

14 MR. RISTANOVIC: I was almost sure before, but  
15 now I am changing my mind, a change like a GAG  
16 extension, just to put this protection against export  
17 outside of BA.

18 You have to do software change on our side which  
19 is relatively deep in the system so align PAC to a  
20 big extent and then work on the PAC side to educate  
21 about how to bid this and how to manage the  
22 operation, so there will be training, there will be  
23 procedural change and training of PAC and for that we  
24 have shared responsibility.

25 California ISO is doing a lot of training and

1 that is probably the biggest lesson learned, we have  
2 a lot more training to bid their operation and BA.

3 There we will be able to work in that area,  
4 testing, you want to see how it works, tuning, so we  
5 are expecting that by mid August we can wrap this up  
6 altogether.

7 MR. ROTHLEDER: The important thing is that in  
8 large part we have the building blocks and the  
9 software capability.

10 It is a matter of putting the building blocks  
11 together to do what we are trying to achieve.

12 It is not a major software effort. It is more  
13 putting the building blocks together that exist in  
14 different places.

15 MS. McKENNA: On the tariff change issue, one of  
16 the reasons why we are discussing this in such detail  
17 here today is that we believe this goes directly to  
18 the scope of this current Technical Conference which  
19 is the just and reasonableness of the pricing, and  
20 this of course, we believe goes to that.

21 From a tariff perspective, it is our hope that  
22 we can get this through the process and we would take  
23 this as a compliance filing in response to when a  
24 Commission action happens.

25 If that were the case, obviously, filing that is

1           within the scope of time and I believe I can type  
2           that up as quickly as possible, so we hope that we  
3           can get it to you in time.

4           MS. SHIPLEY: Let's talk about process for a  
5           moment and then we will open this up for some  
6           questions.

7           I have checked with my folks. It sounds like  
8           we're not able to run up the flagpole to make this  
9           decision and respond to you, so if you all could file  
10          a motion asking us to change the time lines, and  
11          perhaps proposing the time lines that you would like,  
12          then the Commission can address that and you do not  
13          have to wait until the 23rd to make that filing, so  
14          you do that quickly.

15          Something else, yes, you did have more you  
16          wanted to talk about before we open it up for  
17          questions.

18          MS. McKENNA: Yes, we do.

19          MS. SHIPLEY: Sorry.

20          MR. ROTHLEDER: Not a lot more. It was really  
21          more summarizing some of the things that we talk  
22          about in the proposal.

23          I want us to summarize and review things that we  
24          can do now that are kind of in flight and just go  
25          through those one more time to make sure that

1 everybody is aware.

2 The first one is, obviously, continuing to train  
3 in the process of improvements and you have heard a  
4 lot of those on the PacifiCorp side and to the extent  
5 the ISO can help to facilitate those things we are  
6 always available to do that and we are committed to  
7 doing that.

8 The next one is refinement of the existing  
9 reserves and how those are managed and that goes to  
10 what Stuart already described about more dynamically,  
11 but still manually making the market aware of the  
12 capability that is being held reserve and you cannot  
13 dispatch into, but the to her portion that is bid in  
14 and is available in forming that more dynamically in  
15 realtime rather than T-75.

16 That is a refinement that is in process and that  
17 will continue to develop especially for some of the  
18 resources that have duct firing ranges and stuff like  
19 that.

20 In terms of --

21 MS. SHIPLEY: Sorry? Can you? "Resources that  
22 have," what?

23 MR. ROTHLEDER: I went too far, didn't I! It  
24 wasn't the duck. This is D U C T. It's an upper  
25 range of a gas fired plant that you really only get

1 to when you position the resource to do it and there  
2 are some limitations right now, Stuart, that you can  
3 get into, some limitations right now making that duct  
4 firing available, but those are being removed.

5 MS. SHIPLEY: I am happy to wait to hear about  
6 that in your final.

7 MR. ROTHLEDER: Good! We also have improvements  
8 to the flexibility requirement.

9 We made several improvements already, but we  
10 believe there are still continued refinements in  
11 terms of the quantity, about the flexibility  
12 requirements and we are pursuing those.

13 We talked about the load adjustment limiter. We  
14 had extensive discussions around that.

15 Really, that is ready to go now, but it really  
16 will not actually kick in until really the pricing  
17 discovery feature is really turned off because with  
18 the pricing discovery feature on it masks the  
19 effectiveness of have tool.

20 It only comes into play at least in the EIM area  
21 when the pricing discovery feature is turned off.

22 The to her area as we talked about the  
23 transmission constraints, there is a continuing  
24 effort working with BPA, but also on our side of when  
25 you move form the 15 minute to the 5-minute rate of

1 change constraint we believe there are some  
2 refinements there how you represent the changes that  
3 occur from the 15 minute to 5 minute and a more  
4 gradual ramping change rather than a sudden change  
5 would allow for a more precise implementation of that  
6 constraint.

7 Lastly, just the recognition that we are  
8 monitoring these things closely. We are looking for  
9 seasonal changes and things that crop up as result of  
10 changes ns the seasonal conditions that we have to  
11 respond to and adjust our way of thinking and  
12 practices.

13 We are continuing to watch for that and then  
14 really the last one is what we have been talking  
15 about is really the further automation of the whole  
16 exchange of information.

17 Really, I should be careful here, the automation  
18 which really is what we talked about in the proposal  
19 and that is that automation is really an automated  
20 recognition of the to her capability that balancing  
21 area is already utilizing in conjunction with the  
22 EIM, but the automated recognition of that that  
23 allows for decreasing the manual intervention or  
24 manual information flow, but also removes the need  
25 and gets rid of those time lags. That we think is



1 important piece of it.

2 MR. RISTANOVIC: This is what is in flight, but  
3 I would like to emphasize something how to increase  
4 because if you look at that map, PAC East is sitting  
5 as an island. We cannot go back over there.

6 PAC West is most of the time on a strong diet  
7 for 15 megawatts import so that managing that forever  
8 is very small so we cannot really benefit from this  
9 energy between our system where we have a 50,000  
10 megawatt system that we can move 15 megawatts to PAC  
11 literally and that is going to change.

12 That is going to change for multiple reasons and  
13 I am looking forward for that change coming because  
14 when you get a few hundred megawatts that we push  
15 through PAC East and push from PAC East to PAC West  
16 and knowing what is the magnitude of infeasibility  
17 that we see today which is range of less than 50  
18 megawatts, it is going to be a much easier life for  
19 my organization and for my team and I am looking  
20 forward to that. That is a big change that is coming  
21 our way.

22 MR. ROTHLEDER: Yes, that is important, I have  
23 to be careful here, as the EIM expands you start to  
24 create additional pathways to transfer that then  
25 address some of the underlying lack of ability to

1           rely on those transfers.

2                     That is an important aspect, but we have to make  
3           this work as is. We cannot rely on that future. It  
4           has to work as is and support of that we make it work  
5           as is and not rely on those future things.

6                     We skipped over a question a little bit and that  
7           is Question 3 and I would like to hand that off to  
8           Sara because short of the additional transfer  
9           capability that may be coming with expansion of the  
10          EIM there are some additional thoughts about how do  
11          you make additional capability available especially  
12          third-party supply capability available, so there may  
13          be some thoughts on that, Sara.

14                    MS. EDMONDS: From the transmission provider  
15          perspective which is where I am hailing from we are  
16          very excited and optimistic about the potential for  
17          third-party, meaning, nonspecific core generation  
18          participation in the energy and balance market within  
19          our balancing authority areas.

20                    A lot of environment that opens access to that  
21          market has already been created in the tariff market  
22          design that was part of PacifiCorp's EIM  
23          implementation filing and we have the Commission to  
24          thank by and large for many of removals of possible  
25          limitations that would create possible road blocks or

1 challenges to participation.

2 Those include transmission requirements which  
3 from initial proposal to the tariff that we have on  
4 file today are substantially different and  
5 essentially remove that as a possible impediment.

6 We also had another development that evidenced  
7 itself through the ISO tariff which was the  
8 development of the greenhouse gas lag.

9 So some resources outside of the ISO have  
10 expressed reluctance to be involved in the market if  
11 it would subject them to greenhouse gas compliance in  
12 California.

13 The development of the flag is another example  
14 of where the existing tariff climate is already quite  
15 hospitable to additional participation.

16 PacifiCorp continues to work with its  
17 transmission customers who are interested in  
18 participating with resources they have internal to  
19 our balancing authority areas.

20 I would observe, and this is my personal  
21 opinion, that there some wait and see approach going  
22 on from the nonspecific core participants on our  
23 system.

24 We have one customer who has filed a  
25 construction agreement and filed an application. Now

1           that doesn't mean that they will be certified to be  
2           an EIM participating resource, but it is the closest  
3           we have come and it would add about 300 MWs to the  
4           PACE balancing authority area, and for us, for the  
5           transmission side, that would be a big success in  
6           terms of ensuring that what we are really trying to  
7           create is an open and hospitable market environment  
8           that is diverse and deep, so we continue to work with  
9           customers and we are always willing to work with  
10          anyone who is interested and who has questions and  
11          that is part of our outreach in our lessons learned  
12          process.

13                 There is also the matter of 15-minute intertie  
14          bidding on PacifiCorp's interties. This has been  
15          discussed in the initial market design implementation  
16          for EIM and is also a part of year one enhancements  
17          discussion.

18                 It has been moved to the Phase II portion of  
19          that discussion. Essentially the concept is once a  
20          balancing authority area enters the EIM an option,  
21          currently it is not an option, the balancing  
22          authority area might determine to open its own  
23          interties to essentially expand the ISO's footprint  
24          for purposes of 15-minute Order 764 economic  
25          participation to those further interties.

1           Our initial decision not to pursue that which is  
2           by the way an approach that will be taking in its  
3           filing and I believe Puget is going to take a similar  
4           initial conservative approach is not to open that  
5           additional expansion.

6           Part of this for us at least was we had a lot to  
7           do with a very little amount of time and we were  
8           unclear about the additional implementation details  
9           that would be required around that.

10          The to her point I make here today is not to say  
11          that we are not looking at it as we continue to look  
12          at it.

13          What we are more interested in currently in  
14          terms of priority setting is to pursue the solutions  
15          that we have been discussing all throughout today, so  
16          perfecting on the learning curve issues, working on  
17          the system's improvements and the automation that we  
18          have talked about today, that is the clearer pathway  
19          to having the market have visibility to the capacity  
20          that we need to resolve the infeasibilities, and as  
21          Eric has stated from the DMM from a couple of times  
22          today supporting us in that additional physical  
23          megawatts is not necessarily the solution.

24          That being said, I would say that we are not  
25          done with consideration of 15-minute economic bidding

1 at the interties.

2 We have a unique system and lots of  
3 interconnected balancing authority areas particularly  
4 in the West and we would need to be careful about how  
5 we implemented that because there are a lot of  
6 complicated transmission issues because of the  
7 interconnected interwoven nature of our systems in  
8 the West, so that we would have some seams issues to  
9 deal with.

10 That is an issue in the forefront of our minds  
11 and we would need a solution to those kinds of issues  
12 to really open that expansion up, but we are not done  
13 considering it.

14 MR. RISTANOVIC: Those are the kind of things  
15 that we already have solid plans for what we want to  
16 do thinking beyond that.

17 We see feedback how this works, and how this  
18 fits with different open practicing in the West, so  
19 we are definitely looking for a time line.

20 We are looking at T-75, and T-55 scheduling, and  
21 we are looking to 15 minute balancing instead of  
22 hourly balancing to smooth the edges of this system  
23 and the spikes.

24 We are looking at a time line with T-40, T-20,  
25 so all of that is a very detailed consideration.

1           We understand the deficiency there and we are  
2           making some progress.

3           MS. SCHAUB: Sara, you mentioned earlier that  
4           you guys are working on automating your outage  
5           management system and that is not a subject of this  
6           per se, but just out of curiosity, is there anything  
7           more you can shed light on about what or how or when  
8           something like that might happen?

9           MS. EDMONDS: I will share that and then I will  
10          promptly hand over the mic to Stuart.

11          There are no plans that I am aware of currently  
12          that would send an automatic signal from a generator  
13          to an outage system, so that level of automation, to  
14          my knowledge, is not currently being contemplated.

15          But what we are currently working on is a way  
16          for nonparticipating resources to have a web  
17          interface to put outage information instead of  
18          emails, phone calls and the way we have traditionally  
19          done it, that is traditionally how that notification  
20          has been provided so we are looking for something a  
21          little bit more sophisticated on that front.

22          MR. KELLY: We have done quite a lot of work on  
23          our outage management system.

24          Basically we designed it in many respect to  
25          ensure that that manual input from the operator is as

1           simple as possible to ensure that it gets to the  
2           market with the correct data.

3           Also we have worked extensively with CAISO to  
4           streamline the data we share with the market.

5           Previously we had to restate all availability  
6           and historical points and all that good stuff and  
7           would mean significant improvements on that front as  
8           well.

9           Seriously, there are to her things that we have  
10          looked at in terms of potential automating with the  
11          generator and I would be really leery of it going  
12          there right now.

13          It is incredibly important that we do a couple  
14          of things. We keep the environment relatively  
15          stable. We have put in changes that truly will add  
16          volume and we closely monitor on a daily basis each  
17          and every feasibility that we have to drive the  
18          course.

19          Putting too much change into the environment at  
20          this time would probably have the wrong consequence.

21          MS. SHIPLEY: Seeing that there are no more  
22          questions from Staff, I invite folks from the  
23          audience if you have questions to step up to the  
24          standing mic and just to reiterate, these are  
25          clarification questions on what we have been



1 discussing.

2 MR. SILVERSTEIN: I am Craig Silverstein and I  
3 am here today on behalf of Deseret Power.

4 Deseret is a transmission customer and also owns  
5 resources in the PACE balancing authority just as a  
6 little bit of background.

7 First question I had and maybe I will ask more.  
8 We heard a little bit from the EIM and from  
9 PacifiCorp on their position on dynamic scheduling  
10 using the interties.

11 My question would be a follow up to CAISO and  
12 the question is: Can the CAISO accommodate this type  
13 of resource participating through the EIM entities  
14 what changes would need to be made to the tariff to  
15 the market to your software to accommodate those  
16 types of changes.

17 MR. ROTHLEDER: You said dynamic. I think you  
18 meant 15 minute.

19 MR. SILVERSTEIN: Sorry, yes.

20 MR. ROTHLEDER: We can support 15 bids schedules  
21 and optimization of scheduled interties and we do  
22 that currently at our interties.

23 When you have that capability to support that  
24 out at the EIM interties. There are mechanics that  
25 have to be coordinated however between the EIM entity

1           who is still ultimately the approver of the tags and  
2           therein lies some of the trickling part of the timing  
3           because no longer does a 150 minute, you just do a  
4           scheduled change, you just do that based on the tag  
5           change and I think the EIM entity already would  
6           approve that.

7                     Now interjecting the market into that process,  
8           you have to wait for the optimization to come up with  
9           a solution and then the market is updating the tag  
10          and that goes back out to the EIM or the balancing  
11          area for final approval.

12                    It is that sequence that is the one that has to  
13          be coordinated to work out and it has to be solid  
14          between the EIM, or the market operator and the EIM  
15          entity.

16                    MS. EDMONDS:  If I can add?  I have taken a look  
17          at this briefly in terms of to go on the regulatory  
18          front, I think some small tariff modifications by  
19          PacifiCorp to clarify.

20                    This type of participant, right now, it is  
21          fairly limited to physical internal resources or  
22          external resources to a pseudo tie, so I think that  
23          is probably what we would do, but that would not be  
24          probably the least complicated stuff in that process.

25                    MR. SILVERSTEIN:  If I could ask one more?  This

1 goes back to Slide 14 to kind of the core solution.

2 I am not disparaging the solution itself using  
3 contingency reserve load following regulation load  
4 following as part of the solution. I am just  
5 thinking about the discussion of pricing where you  
6 price it and put it in the stack and I started  
7 thinking, "Does this create a revenue stream? Is  
8 there going to be, if it sets the price, or if there  
9 are dollars that are exchanged that is creating a  
10 revenue stream, and is that duplicative of the  
11 revenue stream that in this case, PacifiCorp gets  
12 through its cost base rate as an ancillary service in  
13 its tariff?

14 MR. ROTHLEDER: I will give that to Sara. I  
15 don't think it is duplicative because in the sense  
16 that it is no different from what is happening today  
17 when we deploy reserves, they are basically moving  
18 the resource, and that resource movement is away from  
19 BAA schedule.

20 That movement away from BAA schedule will be  
21 settled at the locational marginal price whatever it  
22 is. This doesn't change that and so it doesn't  
23 change it to create a new revenue stream.

24 It just leverages the revenue stream that would  
25 already be occurring for any changes from BAA

1 schedule.

2 In terms of the interplay between that and the  
3 revenue recovery for ancillary services.

4 MS. EDMONDS: Craig, I am going to have to think  
5 about that. I would like a little time to think  
6 about that and so that might be an item that we  
7 address in our post-Technical Conference.

8 I suppose it is possible. It depends on the  
9 design and what the pricing ultimately is. We don't  
10 know that, but that is a detail to be flushed out  
11 when ISO provides the proposal, so I continue to  
12 consider it. Thank you for the question.

13 MR. SILVERSTEIN: Thank you, it is a different  
14 question than having the resources there. So I  
15 appreciate it. Thank you.

16 MR. MACARTHUR: Clay MacCarthur with Deseret  
17 Power. One of the questions I had for PacifiCorp is  
18 the discussion that is on Slide 14, the to her  
19 capability.

20 Deseret is a partial owner in one unit that is a  
21 nonparticipating resource in the PacifiCorp East  
22 balancing authority and is a majority shareholder in  
23 another unit and is also nonparticipating.

24 This to her capability, would jointly owned  
25 units, or nonparticipating units, be able to bid into

1 that or to effectively offer capability into that as  
2 well and how do they go about doing that?

3 MR. ROTHLEDER: This is a detail that has to be  
4 worked out. The idea here is that we are not trying  
5 to make a nonparticipating resource participate.

6 But we are trying to recognize to the extent  
7 that that nonparticipating resource is a tool to the  
8 balancing authority area we should recognize it as  
9 the tool that they have available, but it doesn't  
10 make it a participating resource.

11 It is a jointly owned unit, and by the way, a  
12 jointly owned unit does create some complication  
13 because right now it only the participating portion  
14 of jointly owned unit is bidding in you will have to  
15 navigate where a portion of it may be bid in as  
16 participating and a portion may not be, but only be  
17 recognized through this to her capability and gets  
18 tooled to the balancing authority area.

19 MR. MACARTHUR: Thank you.

20 MS. SHIPLEY: No more questions? Getting shy?  
21 I'm shocked! This is a really great chance to ask  
22 some questions about this. Come on down!

23 MR. MACARTHUR: If I may ask a question from the  
24 Session 1, if that is all right?

25 This talks about the Monamirror, and the

1 Monamirror is a little bit complicated issue, so I  
2 may have to take a couple tries at this.

3 The Monamirror is a modeling technique that is  
4 used to allow transfers between the PacifiCorp  
5 Eastern balancing authority and the California ISO up  
6 until the hour ahead market.

7 After the hour ahead market that transmission is  
8 no longer available and it is, I believe, a  
9 simplified explanation would be the state that the  
10 end of the PacifiCorp eastern balancing authority,  
11 that transfer or any transfer that occurred in the  
12 hour ahead market would look like a load to PACE and  
13 the to her side looks would like a resource in the  
14 California ISO.

15 My question is: If during the hour ahead market  
16 a transfer of what we will say 100 megawatts  
17 occurred, and in the subsequent energy and balance  
18 market the resource had been supplying that transfer  
19 went away and is no longer available and  
20 infeasibility was going on to support the eastern  
21 balancing authority, how would a price propagation  
22 occur from the CAISO back to PacifiCorp work?

23 MR. ROTHLEDER: I will have to get additional  
24 resources in here and fortunately we brought some.

25 MR. ANGELIS: First of all, I want to make a

1 correction. It is not really a transfer. The  
2 Monamirror is not used for transfers. It is used for  
3 matching the ISO that clears the market at that  
4 location that happens to be a location within the  
5 PacifiCorp East which is also used as a scheduling  
6 point for imports and exports into the ISO also in  
7 the day ahead markets, so it is existing scheduling  
8 point.

9 The mirror resource, we call it mirror, because  
10 it is mirroring the transactions that clear through  
11 the ISO market at that location.

12 It is used as a mechanism to mirror the  
13 transaction that we see on the ISO side and we see  
14 them on the PacifiCorp side at that location so that  
15 we match them in megawatts because the actual energy  
16 is not generated at that location.

17 There is no resource at that location. The  
18 actual energy is actually coming from somewhere else  
19 either from resources within PacifiCorp East or  
20 energy imported into PacifiCorp East from PacifiCorp  
21 interties.

22 By doing this matching we actually have a  
23 correct solution for our power flow that models the  
24 energy coming all the way through into the ISO.

25 You are now referring to the situation here

1 where the energy that is the source that is providing  
2 this input into the ISO at that location suffers an  
3 outage and the consequence of that is that the tag  
4 for that import into the ISO will have to be cut to  
5 present the fact that the energy is no longer  
6 available.

7 Also it will be cut on the mirror side because  
8 that is also a tag from PacifiCorp, so that is how we  
9 have the correct solution that says that the energy  
10 is no longer flowing.

11 Obviously the energy also is going to be cut at  
12 the source, either a tag at the import on PacifiCorp  
13 or the generator that went out in PacifiCorp East.  
14 So that is the mechanics.

15 MR. MACARTHUR: So it is not treated as firm  
16 transfer for a fixed transfer that is held constant  
17 through EIM?

18 MR. ANGELIS: It is held constant in the sense  
19 that the mirror does not have a bid, it is a BAA  
20 schedule, so a BAA schedule that matches the ISO  
21 transaction there and then it is an intertie that is  
22 scheduled changing to match BAA to clear the market  
23 and in that sense it is first because it is using new  
24 transmission used in the ISO.

25 But you can always cut a tag if the energy is



1 not going to flow because it is an outage with what  
2 you are referring to.

3 To understand a little bit your question that  
4 comes after this you are getting to also some  
5 situation in PacifiCorp East and you were asking  
6 about pricing indications.

7 Like every situation where you have a schedule  
8 that is cut, particularly for interties, this  
9 translates to an operating adjustment.

10 The operating adjustment is settled at the  
11 5-minute locational market price, so when you have  
12 now a shortage you will see the effect of that  
13 shortage of the price.

14 With the current price discovery feature, if  
15 PacifiCorp East goes short in balancing, then the  
16 price discovery feature will show you the last  
17 economic price, the last data that was taken to  
18 balance the system after the waiver expires with the  
19 solution that is proposed what you will see is the  
20 price that will be used for this extra capacity that  
21 the proposal was showing here which is used for  
22 balancing the control linear of PacifiCorp East out  
23 of load following and regulation resources.

24 That price is the price that they will bid into  
25 the market or some administrative price will still

1 need to work out the details of that solution, so it  
2 will be part of, is it the volume?

3 MS. EDMONDS: Yes.

4 MR. MACARTHUR: If the waiver was not in effect,  
5 and this were to occur today, the price gap would be  
6 hit in place of \$1,000, even though it may be that  
7 local resource bids a lower price next to whoever the  
8 load may be in the CAISO could have been dispatched.

9 My concern is that the Monamirror provides a  
10 local optimization rather than a global optimization  
11 and it may result in local optimizations.

12 MR. ANGELIS: There is no data on mirror  
13 resource. Is not optimized. It is merely matching  
14 whatever clears the market on the to her side of the  
15 ISO side.

16 If the resource that was actually supplying the  
17 energy has an outage, that is also a deviation from a  
18 schedule, that resource will also see the price  
19 whatever that price is because you have an imbalance  
20 because of the outage.

21 MR. MACARTHUR: So they would be paying you the  
22 \$1,000.

23 MR. ANGELIS: Yes, because that energy is  
24 scheduled and then if you do not produce it you have  
25 an imbalance.

1           But the effect of the mirror of what it does is  
2           that you only pay that imbalance once because what  
3           happens is you have loss of generation, so you pay  
4           for the charge of the energy that you don't produce.

5           The mirror resource is a load, so you are  
6           getting paid for not consuming, and then the ISO  
7           transaction shows import that is getting charged, so  
8           a charge you see a single charge for the loss of  
9           energy.

10          MR. MACARTHUR: Thank you.

11          MR. ROTHLEDER: This is a detail that is not  
12          really conducive to the type of conference but we are  
13          willing further discussions with you offline to make  
14          sure that it is well understood.

15          You bring up the Monamirror. Is it one of the  
16          late, but it was one of the more complicated features  
17          because the Mona and Gragview are both an ISO  
18          scheduling point as well as an EIM -- well, inside of  
19          the EIM it is an EIM location but these locations are  
20          not for EIM transfers at this point.

21          So that there is more to grid how to manage this  
22          under the ISO settlement as an ISO transaction and  
23          not as an EIM transfer.

24          MR. MACARTHUR: I bring it up because it is a  
25          trend. There is a transmission infeasibility, the

1 pricing implications can be substantial for PACE.

2 MR. ROTHLEDER: We will commit to having follow  
3 up discussions to make sure that both in context of  
4 the proposal but just in the context of it now  
5 everything is well understood in terms how that  
6 settled out.

7 MS. KING: This is Diana King again with  
8 Bracewell & Giuliani on behalf of PowerX Corp with a  
9 follow up question on the reference of a little bit  
10 earlier this afternoon to the load bias limiter.

11 I think what I understand to be perhaps some  
12 changes in how that affects penalty pricing as part  
13 of the going forward process.

14 I understand, if I am right, that the load bias  
15 limiter will prevent penalty pricing from applying,  
16 in to her words, if the bias would to herwise cause a  
17 penalty price to be imposed that you are going to  
18 withhold the penalty price if you find that it was a  
19 load bias cause, you are going to change your load  
20 bias adjustment to avoid a penalty price result, is  
21 that correct?

22 MR. ROTHLEDER: The way I would characterize it  
23 is that it limits the operator adjustment to a level  
24 that is reflective of the available movement  
25 capability.

1           The result of that is, yes, that will in and of  
2           itself not cause an infeasibility, but if there are  
3           to her things that are happening that could cause an  
4           infeasibility that could still happen.

5           MS. KING: What if the opposite is true, if the  
6           load bias the operator action would alleviate, would  
7           be taken to alleviate a penalty, would you also pull  
8           back from that load bias adjustment?

9           MR. ROTHLEDER: I don't understand the question.

10          MS. KING: My sense was that if the load  
11          adjustment moves you incrementally into a place where  
12          you end up to herwise triggering a parameter you will  
13          pull back on that load adjustment, do you also take  
14          the opposite, will you take the opposite step?

15          MR. ROTHLEDER: No, and it has to be clear that  
16          the adjustment would have to be in the same direction  
17          as the infeasibility, so if the direction of the  
18          adjustment, let's say, they are adjusting load down  
19          and that creates an infeasibility in the upward  
20          direction you could still have that infeasibility  
21          occur because it is the opposite direction of the  
22          adjustment itself.

23          MR. RISTANOVIC: We are not doing this to  
24          control the prices as has been described in these  
25          different scenarios where you are having

1           infeasibility and they are biasing down they are  
2           guessing in the right direction, the system is short  
3           or the whole forecast is wrong, so we are not  
4           correcting for that.

5           If they are biasing up and the system is a  
6           physical scenario where it kicks in, again, only up  
7           to the amount they are biasing, that correction is  
8           \$1,000.

9           The goal is not to control the prices to avoid  
10          price spikes. The goal is to correct errors from the  
11          operator guessing that error in the forecast in the  
12          system.

13          MS. KING: Do you propose making those changes  
14          through tariff amendments, business practices, or are  
15          you still in a load make those decisions.

16          MR. ROTHLEDER: We think that that is an  
17          existing practice and it has already been performed.  
18          Years ago roughly that we instituted this, and this  
19          is a result of prior observations in the ISO where we  
20          were seeing infeasibilities and the result was that,  
21          and DMM pointed this out, that those are being driven  
22          artificially by operator adjustments that may not be  
23          consistent with conditions, but they are just course  
24          adjustments and that is when we instituted that  
25          approach which basically recognizes that had the

1 operator been able to be informed about what was  
2 available in the system they would not have made that  
3 course adjustment to the system to the load.

4 MS. MCKENNA: I just wanted to note in line with  
5 what Mark just stated, a lot of this load limit, the  
6 load bias limiter, load adjustment limiter, it has  
7 got different names, so I think we will come up with  
8 a really good acronym on this one too, but that  
9 adjustment is an adjustment to the ISO load forecast  
10 which ISO uses for purposes of dispatching the  
11 system, and as you all know, that is a method that we  
12 use in our system constantly and it has been in the  
13 our box of tools for a long time.

14 There is some language already in the BPM that  
15 describes the operators will bias the load forecast  
16 in order to adjust it based on your understanding of  
17 the system conditions are, the load forecast is  
18 produced sometimes not the minute you need to use it.

19 So there are adjustments that you can make this  
20 tool that corrects the erroneous adjustments to  
21 ensure that it does not unnecessarily spike the price  
22 is what we are talking about and it has been in  
23 place.

24 There is language in the BPM that has preexisted  
25 this whole process. I would be from that.

1           We might have to enhance that BPM language to  
2           make it more explicit perhaps given the extreme  
3           interest there has been on this issue.

4           But it is not something that requires a tariff  
5           amendment and we will be stating that in our comments  
6           because it is a load forecast tool. So we do not  
7           think we need the tariff amended.

8           MS. KING: Thank you. This is slightly moving  
9           into a different direction, but in DMM's report they  
10          talk about, it looks like that the minus 150 offer  
11          floor penalty parameter now zero, and I think you do  
12          that through the BPM as well, did I read that right?  
13          Am I reading this right?

14          MR. ROTHLEDER: That does not sound right.

15          MS. SCHAUB: Maybe I should ask you that because  
16          on page 5 of the DMM, of the last DMM report, it  
17          noted that the minus 150 price floor had been moved  
18          to zero and the question is the issues that have been  
19          addressed today, address that issue as well. The  
20          measures that you are taking will also resolve that  
21          issue or do you want to get back on that?

22          MS. McKENNA: I would just like to clarify this  
23          on behalf of the California ISO. I think, Pat, you  
24          are referring to the pricing parameter associated  
25          with the flexible ranking constraint - -



1           MR. ROTHLEDER: No. She's talking about  
2           oversupply.

3           MS. MCKENNA: Oh, it is different? No, I think  
4           she's talking about - -

5           MR. ROTHLEDER: We will get back to you on that,  
6           but I think what it is you are describing - -

7           MS. MCKENNA: Please, if you could give us a  
8           moment.

9           MR. ROTHLEDER: Let me be clear. There are two  
10          parameters. There is one that has to do with  
11          oversupply condition and the power balance constraint  
12          being basically relaxed in the oversupply condition.

13          In that case similar going to \$1,000 you go to a  
14          negative \$150.

15          This was not a parameter that was in the tariff,  
16          I do not believe, it was more of in the BPM, and as a  
17          result of that when we did the pricing discovery we  
18          also did price discovery on the oversupply condition  
19          as well.

20          That is why you were placed at zero to discover  
21          what the last economic bid is in the oversupply  
22          condition.

23          It could go as low as a negative \$150, if there  
24          are bids that go at \$150, and we have seen that, but  
25          it does not go there automatically just because you

1 relax a constraint.

2 MS. SCHAUB: I was just wondering if the things  
3 that we addressed today would also resolve whatever  
4 issue that was meant to address.

5 MR. ROTHLEDER: We will consider that question.  
6 I think we had been mainly talking about upward, but  
7 we will think about the question in the context of,  
8 "What does the balancing authority have in terms of  
9 their toolbox in the oversupply condition that  
10 creates a symmetric or parallel solution for that?"

11 We will take that question back.

12 Since someone has said it, and we have discussed  
13 it, there is the parameter of dealing with a flexible  
14 ramp constraint, relaxation, and when we went and  
15 implemented the price discovery feature we also had  
16 to adjust the parameter used in the pricing run for  
17 the flexibility constraint itself because when you  
18 have a power balance constraint in feasibility, if  
19 you are really trying to discover what the last  
20 economic bid price is and you don't want to set it  
21 based on a parameter, then we felt it was  
22 inappropriate to set in that condition based on the  
23 flexible ramping constraint parameters as well.

24 That is an issue that has been brought up and we  
25 have to answer more about that so we can discuss that

1 more, but that is the way it is implemented.

2 In implementing that we have identified, that  
3 parameter being zero in the pricing run, I would say  
4 unintentionally is also being applied even when there  
5 is not a power balance constraint relaxation thus  
6 trying to discover the last economic.

7 We are in the process of remedying that in the  
8 sense that that parameter should only be zero in the  
9 pricing run as it is associated with the power  
10 balance constraint relaxation.

11 If there is not a power balance relaxation in  
12 the EIM area, we would agree that the flexible  
13 ramping constraint parameter should not be set to  
14 zero in that case.

15 MS. SHIPLEY: Barring anybody diving for the  
16 mic, we are done. Let me thank all of you for coming  
17 to participate in an extremely helpful back-and-forth  
18 dialogue.

19 It is really appreciated.

20 We appreciate those of you who have traveled to  
21 be here and thanks to those of you who have attended  
22 by phone and we hope that you are able to hear  
23 everything.

24 MR. ROTHLEDER: Could we make a closing comment?

25 MS. SHIPLEY: Absolutely.

1           MR. ROTHLEDER: We talked the whole day that was  
2 largely about this pricing parameter. Let me just  
3 reemphasize.

4           We are talking about a less than 5% of the  
5 condition situation. I do not want to lose sight of  
6 the fact that the rest of the time that the EIM is  
7 working as we expected it to and it is working well.

8           It is providing value to the EIM and  
9 participating entities and the ISO.

10          I do not want to lose that idea as we kind of  
11 continue to resolve these types of issues and evolve  
12 the market and ultimately make this really a  
13 beneficial tool ultimately for PacifiCorp and any to  
14 her future entity.

15          Thank you for this opportunity to have this  
16 discussion.

17          MS. SHIPLEY: Thank you and that was well said.  
18 I can also state on behalf of Staff to say that we do  
19 appreciate PacifiCorp being the first mover and  
20 taking the brunt of this. We do appreciate your hard  
21 work to try to fix this as much as we can.

22          With that we are concluded.

23

24

25